



MARICOPA COUNTY

FY 2014 Annual Business Strategies

ADOPTED BUDGET

Flood Control, Library, Stadium and Other Special Districts



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Maricopa County Districts

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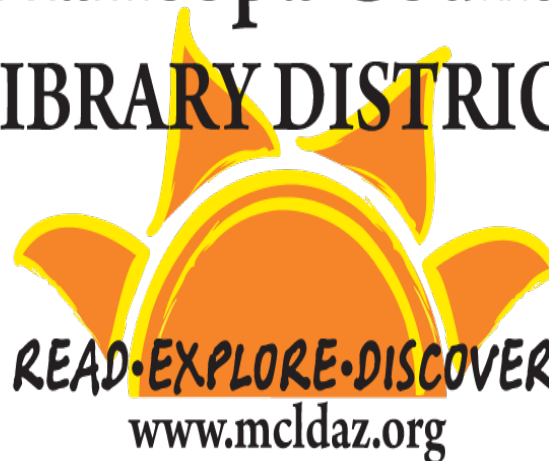
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Maricopa County LIBRARY DISTRICT



Flood Control District

Motion

Approve the Flood Control District FY 2014 Adopted Budget in the amount of \$72,009,409 by total appropriation for each fund and function class for the Flood Control District.

Approve the Adopted Maricopa County Flood Control District property tax levy for Fiscal Year 2014, which is a reduction of \$14,741,593 from the FY 2013 Flood Control District property tax levy.

Approve the attached Executive Summary.

Executive Summary

Approval of the FY 2014 Adopted Budget incorporates the suspension of any conflicting policies as needed and amends the previously issued guideline to conform with the budget.

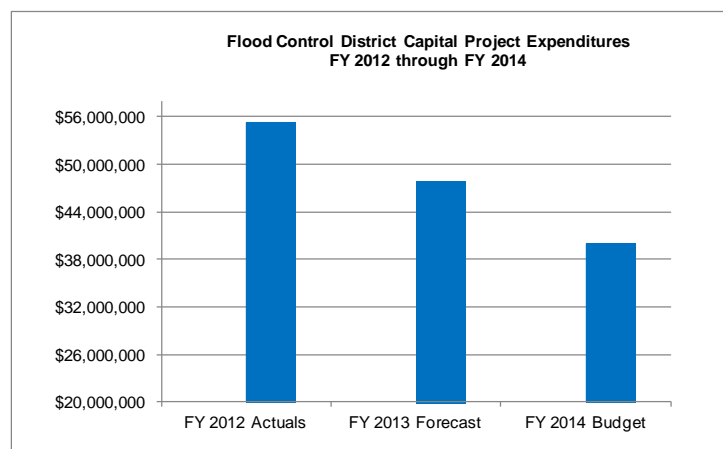


Flood Control District Transmittal Letter

To: Andrew Kunasek, Chairman, District 3
Denny Barney, District 1
Steve Chucri, District 2
Clint Hickman, District 4
Mary Rose Wilcox, District 5

The FY 2014 adopted expenditure budget for the Flood Control District is \$72,009,409. Capital project expenditures are budgeted at \$40,000,000 in FY 2014, a \$10,000,000 decrease from FY 2013. The budget continues to provide a focused effort in conducting floodplain delineations so properties are designated as being located in or out of floodplains and floodways before building on the land is started.

Commercial and residential property values continue to decline in Maricopa County for FY 2014. The FY 2014 budget has been developed with a decreased tax rate of \$0.1392 per hundred dollars net assessed value. This has decreased the Flood Control District Levy to \$39,842,985 in FY 2014, a decrease of \$14,741,593 from FY 2013. Intergovernmental Agreement (IGA) revenue totals \$5,688,318 for cost-sharing with other governmental entities on capital projects. In FY 2014, the Flood Control District has budgeted operating revenue of \$40.2 million, which is \$14.2M (26%) less than in FY 2013.



The Flood Control District Capital Improvement Program budget reflects strong activity in the construction phase of major infrastructure projects, which are geographically distributed to benefit all five County Supervisory Districts. In all, the Flood Control District has 51 scheduled projects totaling \$194,000,000 in their five-year Capital Improvement Program.

I wish to offer my appreciation to the Board of Directors for their support and guidance during the budget development process. I believe this budget is sustainable, responsible, and aligns with the District's mission.

Sincerely,

Andy Kunasek
Chairman, Board of Directors

Tom Manos
Maricopa County Manager



Bethany Home Outfall Channel



Indian Bend Wash

Flood Control District

Analysis by Harold Sigüenza, Management and Budget Analyst

Mission

The Mission of the Maricopa County Flood Control District (FCD) is to provide regional flood hazard identification, regulation, remediation and education to Maricopa County residents so they can reduce the risk of injury, death, and property damage from flooding, while still enjoying the natural and beneficial values served by floodplains.

Vision

The Flood Control District vision is for the residents of Maricopa County and future generations to have the maximum level of protection from the effects of flooding through fiscally responsible flood control actions and multi-use facilities that complement and enhance the beauty of our desert environment.

Strategic Goals

Department Specific

By June 30, 2018, 85% or more of County residents who respond to District social media satisfaction surveys will indicate satisfaction with the District's use of social media to provide flood hazard education.

Status: The District will increase utilization of social media outlets to provide flood hazard education, will issue periodic surveys to gauge satisfaction, and will use survey responses to pursue continuous improvement.

This is a new goal for FY 2014 and a baseline measure will be assessed.

Department Specific

By June 30, 2018, 85% or more of County residents who respond to the Citizen Satisfaction Survey will indicate satisfaction with the District.

Status: In FY 2013, 90% of County resident survey respondents indicated that they were "Satisfied" or "Very Satisfied" with the District's services. The District will continue to emphasize customer service in all aspects of its operations to maintain and improve Citizen satisfaction.

Quality Workforce

By June 30, 2018, the annual voluntary turnover rate of District full-time employees will be 10% or less.

Status: In FY 2012, the District experienced 5% voluntary turnover rate, meeting the current goal. In the next few years, the District will see more employees reach retirement status, causing higher voluntary turnover, but the District will continue to focus efforts on employee wellness and training to maintain a superior working environment for District staff.

**Safe
Communities**

By June 30, 2018, the District will address realized local structural flooding issues by participating in 100% of qualifying Small Project Program submittals.

Status: The District will reserve \$1.5 million in annual funding within its Capital Improvement Program to support the Small Project Program. Should qualifying submittals require more than \$1.5 million in funding; the District will work to shift its financial resources to support the additional funding needs.

As of FY 2011, the District has approved funding for 32 out of 32 small project submittals that qualified for program funding, and will continue to maintain current trends.

**Safe
Communities**

By June 30, 2018, the District will have conducted engineering inspections on 100% of District-maintained non-dam structures completed prior to 1996; and, the District will initiative corrective action on 50% of identified deficiencies, extending the useful life of those structures to provide ongoing flood protection to downstream residents.

Status: The District will identify applicable structures, formulate an engineering inspection program, identify and prioritize deficiencies, and initiate corrective actions on prioritized items.

This is a new goal for FY 2014 and a baseline measure will be assessed.

**Safe
Communities**

By June 30, 2018, the District will increase County resident's insurance premium discounts from 30% to 35% through the National Flood Insurance Program Community Rating System program.

Status: The District will pursue Class 3 status in the National Flood Insurance Program Community Rating System program (and the associated insurance discount) through increased implementation of the Community Rating System's Four Series of Activities (Public Information, Mapping and Regulations, Flood Damage Reduction, and Warning and Response).

In FY 2012, Unincorporated Maricopa County advanced to a FEMA Rating System Class 4 community, establishing a resident flood insurance discount rate of 30%.

**Safe
Communities**

By June 30, 2018 the District will increase the accuracy and effectiveness of flood hazard identification for 25% of prioritized watershed so that underlying County residents can be best informed of flooding hazard.

Status: The District will identify prioritized watersheds most in need of updated flood hazard identification. District planning and delineation studies in these watersheds will employ updated and enhanced mapping and modeling techniques.

This is a new goal for FY 2014 and a baseline measure will be assessed.

Summary

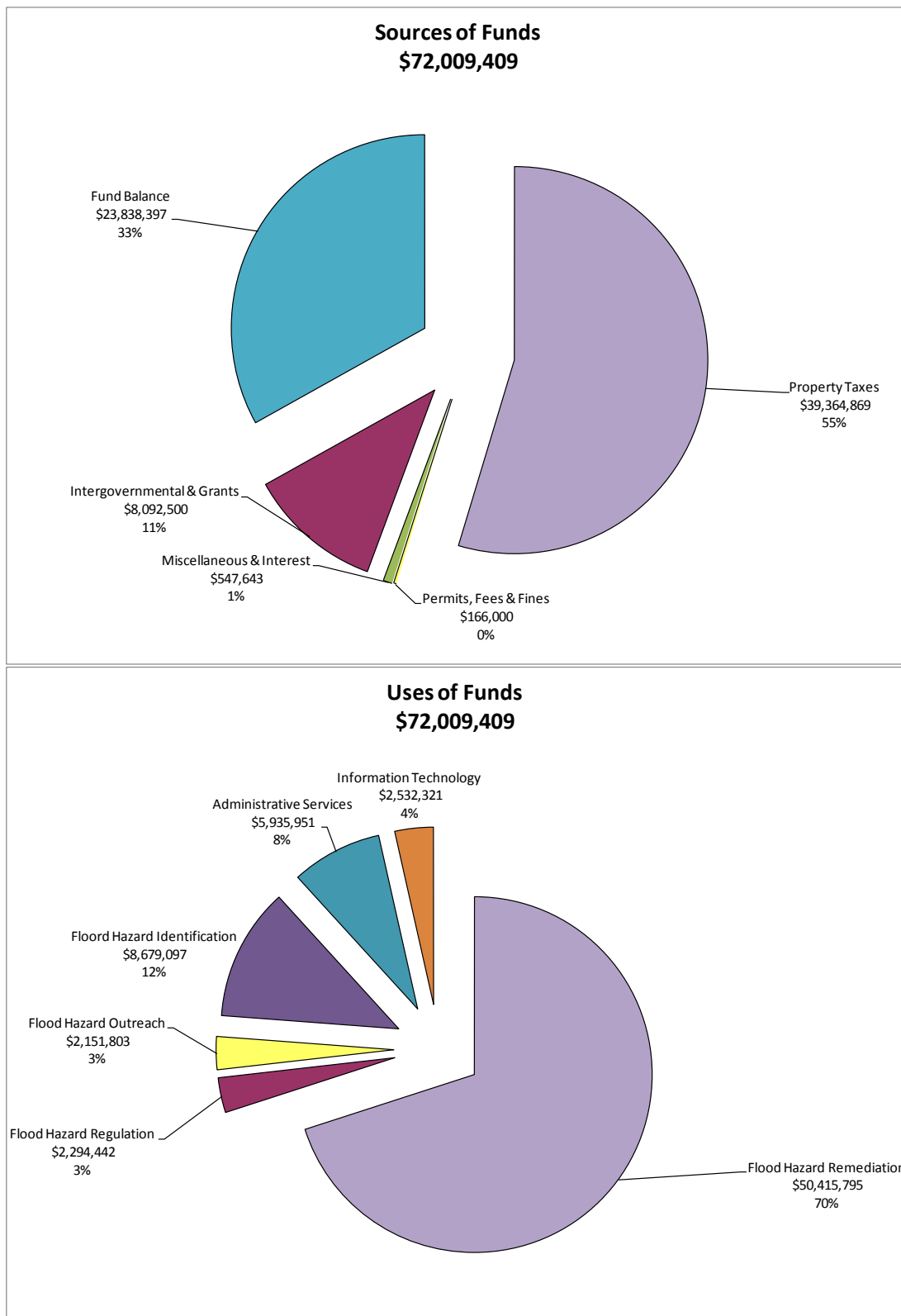
Consolidated Sources, Uses and Fund Balance by Fund Type

	SPECIAL REVENUE	CAPITAL PROJECTS	SUBTOTAL	ELIMINATIONS	TOTAL
BEGINNING FUND BALANCE	\$ 6,396,917	\$ 46,446,536	\$ 52,843,453	\$ -	\$ 52,843,453
SOURCES OF FUNDS					
OPERATING					
PROPERTY TAXES	\$ 39,364,869	\$ -	\$ 39,364,869	\$ -	\$ 39,364,869
LICENSES AND PERMITS	166,000	-	166,000	-	166,000
PAYMENTS IN LIEU OF TAXES	155,382	-	155,382	-	155,382
INTEREST EARNINGS	250,000	-	250,000	-	250,000
MISCELLANEOUS REVENUE	297,643	-	297,643	-	297,643
TOTAL OPERATING SOURCES	\$ 40,233,894	\$ -	\$ 40,233,894	\$ -	\$ 40,233,894
NON-RECURRING					
OTHER INTERGOVERNMENTAL	75,000	7,886,000	7,961,000	-	7,961,000
TRANSFERS IN	-	14,696,402	14,696,402	(14,696,402)	-
TOTAL NON-RECURRING SOURCES	\$ 75,000	\$ 22,582,402	\$ 22,657,402	\$ (14,696,402)	\$ 7,961,000
TOTAL SOURCES	\$ 40,308,894	\$ 22,582,402	\$ 62,891,296	\$ (14,696,402)	\$ 48,194,894
USES OF FUNDS					
OPERATING					
PERSONAL SERVICES	\$ 15,748,930	\$ -	\$ 15,748,930	\$ -	\$ 15,748,930
SUPPLIES	2,033,943	-	2,033,943	-	2,033,943
SERVICES	13,581,352	-	13,581,352	-	13,581,352
CAPITAL	570,184	-	570,184	-	570,184
TOTAL OPERATING USES	\$ 31,934,409	\$ -	\$ 31,934,409	\$ -	\$ 31,934,409
NON-RECURRING					
PERSONAL SERVICES	\$ -	\$ 2,300,000	\$ 2,300,000	\$ -	\$ 2,300,000
SERVICES	75,000	-	75,000	-	75,000
CAPITAL	-	37,700,000	37,700,000	-	37,700,000
OTHER FINANCING USES	14,696,402	-	14,696,402	(14,696,402)	-
TOTAL NON-RECURRING USES	\$ 14,771,402	\$ 40,000,000	\$ 54,771,402	\$ (14,696,402)	\$ 40,075,000
TOTAL USES	\$ 46,705,811	\$ 40,000,000	\$ 86,705,811	\$ (14,696,402)	\$ 72,009,409
STRUCTURAL BALANCE	\$ 8,299,485	\$ -	\$ 8,299,485	\$ -	\$ 8,299,485
ENDING FUND BALANCE:					
RESTRICTED	\$ -	\$ 29,028,938	\$ 29,028,938	\$ -	\$ 29,028,938

Appropriated Expenditures and Other Uses by Department, Fund and Function Class

		FY 2013 ADOPTED	FY 2013 REVISED	FY 2014 ADOPTED	(INC.)/DEC FROM REV.
690	FLOOD CONTROL DISTRICT				
991	FLOOD CONTROL				
	OPERATING	\$ 33,775,369	\$ 33,775,369	\$ 31,934,409	\$ 1,840,960
	NON RECURRING NON PROJECT	54,098,533	54,378,095	14,696,402	39,681,693
	All Functions	\$ 87,873,902	\$ 88,153,464	\$ 46,630,811	\$ 41,522,653
989	FLOOD CONTROL GRANTS				
	NON RECURRING NON PROJECT	\$ 349,000	\$ 429,000	\$ 75,000	\$ 354,000
990	FLOOD CONTROL CAPITAL PROJECTS				
	SMALL PROJECTS ASSISTANCE PROG	\$ 2,000,000	\$ 2,000,000	\$ 1,550,000	\$ 450,000
	FLOODPRONE PROP ACQUISITION	20,000	20,000	-	20,000
	FLOOD CONTROL CIP	47,980,000	47,980,000	38,450,000	9,530,000
	All Functions	\$ 50,000,000	\$ 50,000,000	\$ 40,000,000	\$ 10,000,000
900	ELIMINATIONS				
	NON RECURRING NON PROJECT	\$ (54,098,533)	\$ (34,817,699)	\$ (14,696,402)	\$ (20,121,297)
	TOTAL FLOOD CONTROL DISTRICT	\$ 84,124,369	\$ 103,764,765	\$ 72,009,409	\$ 31,755,356

Sources and Uses of Funds



Sources and Uses by Program and Activity

PROGRAM / ACTIVITY	FY 2012 ACTUAL	FY 2013 ADOPTED	FY 2013 REVISED	FY 2013 FORECAST	FY 2014 ADOPTED	REVISED VS ADOPTED VAR	%
SOURCES							
FCMP - FLOODPLAIN REGULATION COMPLNCE	\$ -	\$ 13,000	\$ 13,000	\$ 5,855	\$ 3,000	\$ (10,000)	-76.9%
FREV - FLOODPLAIN PERMITTING	162,856	126,500	126,500	143,166	136,000	9,500	7.5%
69FH - FLOOD HAZARD REGULATION	\$ 162,856	\$ 139,500	\$ 139,500	\$ 149,021	\$ 139,000	\$ (500)	-0.4%
FLDP - FLOODPLAIN DELINEATION	\$ 320,286	\$ 349,000	\$ 349,000	\$ 269,686	\$ 75,000	\$ (274,000)	-78.5%
69HI - FLOOD HAZARD IDENTIFICATION	\$ 320,286	\$ 349,000	\$ 349,000	\$ 269,686	\$ 75,000	\$ (274,000)	-78.5%
DAMS - DAM SAFETY	\$ 3,553,440	\$ 4,800,000	\$ 4,800,000	\$ 2,763,000	\$ -	\$ (4,800,000)	-100.0%
HAZD - FLOOD CONTROL CAPITAL PROJECTS	9,321,483	2,922,000	2,922,000	2,925,318	7,886,000	4,964,000	169.9%
MAIN - FLOOD CTRL STRUCTURE MAINT	71,956	-	-	-	-	-	N/A
69HR - FLOOD HAZARD REMEDIATION	\$ 12,946,879	\$ 7,722,000	\$ 7,722,000	\$ 5,688,318	\$ 7,886,000	\$ 164,000	2.1%
FACI - FACILITIES MGMT PROF SUPP SVCS	\$ 36,796	\$ -	\$ -	\$ -	\$ -	\$ -	N/A
ODIR - EXECUTIVE MANAGEMENT	30,174	4,000	4,000	41,435	4,000	-	0.0%
RWAY - REAL ESTATE SERVICES	16,725,828	183,384	183,384	3,682,080	305,643	122,259	66.7%
99AS - ADMINISTRATIVE SERVICES	\$ 16,792,798	\$ 187,384	\$ 187,384	\$ 3,723,515	\$ 309,643	\$ 122,259	65.2%
GGOV - GENERAL GOVERNMENT	\$ 68,694,724	\$ 54,184,203	\$ 54,184,203	\$ 54,184,358	\$ 39,770,251	\$ (14,413,952)	-26.6%
99GV - GENERAL GOVERNMENT	\$ 68,694,724	\$ 54,184,203	\$ 54,184,203	\$ 54,184,358	\$ 39,770,251	\$ (14,413,952)	-26.6%
GISA - GIS APPLICATION DEV AND SUPP	\$ 953,422	\$ -	\$ 80,000	\$ 50,691	\$ 15,000	\$ (65,000)	-81.3%
99IT - INFORMATION TECHNOLOGY	\$ 953,422	\$ -	\$ 80,000	\$ 50,691	\$ 15,000	\$ (65,000)	-81.3%
TOTAL PROGRAMS	\$ 99,870,965	\$ 62,582,087	\$ 62,662,087	\$ 64,065,589	\$ 48,194,894	\$ (14,467,193)	-23.1%
USES							
FCMP - FLOODPLAIN REGULATION COMPLNCE	\$ 652,722	\$ 617,323	\$ 643,299	\$ 621,007	\$ 481,122	\$ 162,177	25.2%
FREV - FLOODPLAIN PERMITTING	1,683,645	1,887,077	1,889,369	1,866,817	1,813,320	76,049	4.0%
69FH - FLOOD HAZARD REGULATION	\$ 2,336,367	\$ 2,504,400	\$ 2,532,668	\$ 2,487,824	\$ 2,294,442	\$ 238,226	9.4%
EDAY - FLOOD CNTRL PUBLIC INFORMATION	\$ 205,302	\$ 249,855	\$ 249,855	\$ 217,568	\$ 171,406	\$ 78,449	31.4%
FCSR - FLOOD CUSTOMER SERVICE	374,227	370,602	372,511	364,803	265,695	106,816	28.7%
FWRN - FLOOD WARNING	1,284,442	1,232,205	1,232,205	1,202,812	1,222,264	9,941	0.8%
MASM - FLOOD SAFETY EDUCATION	696,570	856,433	856,433	810,536	492,438	363,995	42.5%
69HE - FLOOD HAZARD OUTREACH	\$ 2,560,541	\$ 2,709,095	\$ 2,711,004	\$ 2,595,719	\$ 2,151,803	\$ 559,201	20.6%
FLDP - FLOODPLAIN DELINEATION	\$ 2,327,011	\$ 2,564,121	\$ 2,602,623	\$ 2,619,169	\$ 2,112,949	\$ 489,674	18.8%
PLNG - FLOOD HAZARD PLANNING	4,794,233	6,466,611	6,418,812	5,955,051	6,566,148	(147,336)	-2.3%
69HI - FLOOD HAZARD IDENTIFICATION	\$ 7,121,244	\$ 9,030,732	\$ 9,021,435	\$ 8,574,220	\$ 8,679,097	\$ 342,338	3.8%
DAMS - DAM SAFETY	\$ 10,260,140	\$ 13,982,669	\$ 13,201,699	\$ 10,756,036	\$ -	\$ 13,201,699	100.0%
HAZD - FLOOD CONTROL CAPITAL PROJECTS	48,140,265	40,296,873	60,146,366	66,148,727	41,559,347	18,587,019	30.9%
MAIN - FLOOD CTRL STRUCTURE MAINT	7,648,453	7,512,269	7,474,801	6,828,220	8,856,448	(1,381,647)	-18.5%
69HR - FLOOD HAZARD REMEDIATION	\$ 66,048,858	\$ 61,791,811	\$ 80,822,866	\$ 83,732,983	\$ 50,415,795	\$ 30,407,071	37.6%
BDGT - BUDGETING	\$ 61,800	\$ 66,700	\$ 53,744	\$ 51,634	\$ 62,318	\$ (8,574)	-16.0%
FACI - FACILITIES MGMT PROF SUPP SVCS	617,940	558,230	558,230	531,166	726,865	(168,635)	-30.2%
FSAC - FINANCIAL SERVICES	314,179	384,658	421,560	372,727	391,511	30,049	7.1%
HRAC - HUMAN RESOURCES	208,240	107,843	496,292	497,244	137,751	358,541	72.2%
ODIR - EXECUTIVE MANAGEMENT	1,444,388	1,766,024	1,809,549	1,403,549	1,605,890	203,659	11.3%
PROC - PROCUREMENT	283,318	282,712	274,070	239,978	268,329	5,741	2.1%
RECO - RECORDS MANAGEMENT	38,928	38,744	38,744	39,574	39,962	(1,218)	-3.1%
RWAY - REAL ESTATE SERVICES	940,447	878,180	878,180	791,049	697,054	181,126	20.6%
99AS - ADMINISTRATIVE SERVICES	\$ 3,909,240	\$ 4,083,091	\$ 4,530,369	\$ 3,926,921	\$ 3,929,680	\$ 600,689	13.3%
CSCA - CENTRAL SERVICE COST ALLOC	\$ 1,274,433	\$ 1,524,626	\$ 1,524,626	\$ 1,524,626	\$ 1,592,089	\$ (67,463)	-4.4%
ISFC - INTERNAL SERVICE FUND CHARGES	202,197	116,784	116,784	448,503	414,182	(297,398)	-254.7%
99GV - GENERAL GOVERNMENT	\$ 1,476,630	\$ 1,641,410	\$ 1,641,410	\$ 1,973,129	\$ 2,006,271	\$ (364,861)	-22.2%
BUAS - BUSINESS APPLICATION DEV SUPP	\$ 540,457	\$ 619,875	\$ 619,875	\$ 543,734	\$ 693,828	\$ (73,953)	-11.9%
DACR - DATA CENTER	356,531	307,157	307,157	257,330	354,231	(47,074)	-15.3%
DESK - DESKTOP SUPPORT	231,604	242,093	242,093	229,977	287,067	(44,974)	-18.6%
GISA - GIS APPLICATION DEV AND SUPP	2,190,515	1,139,032	1,280,215	1,185,359	1,147,103	133,112	10.4%
HDSP - HELP DESK SUPPORT	51,851	55,673	55,673	45,407	50,092	5,581	10.0%
99IT - INFORMATION TECHNOLOGY	\$ 3,370,958	\$ 2,363,830	\$ 2,505,013	\$ 2,261,807	\$ 2,532,321	\$ (27,308)	-1.1%
TOTAL PROGRAMS	\$ 86,823,838	\$ 84,124,369	\$ 103,764,765	\$ 105,552,603	\$ 72,009,409	\$ 31,755,356	30.6%

Sources and Uses by Category

CATEGORY	FY 2012 ACTUAL	FY 2013 ADOPTED	FY 2013 REVISED	FY 2013 FORECAST	FY 2014 ADOPTED	REVISED VS ADOPTED VAR	%
TAXES							
0601 - PROPERTY TAXES	\$ 61,725,304	\$ 53,752,703	\$ 53,752,703	\$ 53,752,703	\$ 39,364,869	\$ (14,387,834)	-26.8%
SUBTOTAL	\$ 61,725,304	\$ 53,752,703	\$ 53,752,703	\$ 53,752,703	\$ 39,364,869	\$ (14,387,834)	-26.8%
LICENSES AND PERMITS							
0610 - LICENSES AND PERMITS	\$ 15,700,800	\$ 166,400	\$ 166,400	\$ 246,742	\$ 166,000	\$ (400)	-0.2%
SUBTOTAL	\$ 15,700,800	\$ 166,400	\$ 166,400	\$ 246,742	\$ 166,000	\$ (400)	-0.2%
INTERGOVERNMENTAL							
0615 - GRANTS	\$ 351,528	\$ 349,000	\$ 429,000	\$ 349,686	\$ -	\$ (429,000)	-100.0%
0620 - OTHER INTERGOVERNMENTAL	12,870,347	7,722,000	7,722,000	5,688,318	7,961,000	239,000	3.1%
0621 - PAYMENTS IN LIEU OF TAXES	190,716	131,500	131,500	163,112	155,382	23,882	18.2%
SUBTOTAL	\$ 13,412,591	\$ 8,202,500	\$ 8,282,500	\$ 6,201,116	\$ 8,116,382	\$ (166,118)	-2.0%
MISCELLANEOUS							
0645 - INTEREST EARNINGS	\$ 6,767,462	\$ 300,000	\$ 300,000	\$ 268,543	\$ 250,000	\$ (50,000)	-16.7%
0650 - MISCELLANEOUS REVENUE	2,264,808	160,484	160,484	3,596,485	297,643	137,159	85.5%
SUBTOTAL	\$ 9,032,270	\$ 460,484	\$ 460,484	\$ 3,865,028	\$ 547,643	\$ 87,159	18.9%
ALL REVENUES	\$ 99,870,965	\$ 62,582,087	\$ 62,662,087	\$ 64,065,589	\$ 48,194,894	\$ (14,467,193)	-23.1%
TOTAL SOURCES	\$ 99,870,965	\$ 62,582,087	\$ 62,662,087	\$ 64,065,589	\$ 48,194,894	\$ (14,467,193)	-23.1%
CATEGORY	FY 2012 ACTUAL	FY 2013 ADOPTED	FY 2013 REVISED	FY 2013 FORECAST	FY 2014 ADOPTED	REVISED VS ADOPTED VAR	%
PERSONAL SERVICES							
0701 - REGULAR PAY	\$ 571,890	\$ 14,057,874	\$ 14,049,973	\$ 13,451,235	\$ 13,795,912	\$ 254,061	1.8%
0705 - TEMPORARY PAY	-	64,552	58,561	44,417	-	58,561	100.0%
0710 - OVERTIME	-	48,023	48,023	26,859	74,847	(26,824)	-55.9%
0750 - FRINGE BENEFITS	156,847	4,965,341	4,961,806	4,774,469	4,847,907	113,899	2.3%
0790 - OTHER PERSONNEL SERVICES	-	37,000	548,671	419,691	37,000	511,671	93.3%
0795 - PERSONNEL SERVICES ALLOC-OUT	(78,034)	(5,567,099)	(5,664,981)	(5,360,799)	(5,402,107)	(262,874)	-4.6%
0796 - PERSONNEL SERVICES ALLOC-IN	16,920,783	4,770,448	4,829,177	4,475,234	4,643,777	185,400	3.8%
SUBTOTAL	\$ 17,571,486	\$ 18,376,139	\$ 18,831,230	\$ 17,831,106	\$ 17,997,336	\$ 833,894	4.4%
SUPPLIES							
0801 - GENERAL SUPPLIES	\$ -	\$ 1,232,010	\$ 1,232,010	\$ 1,058,522	\$ 1,279,250	\$ (47,240)	-3.8%
0803 - FUEL	-	446,171	446,171	412,698	439,735	6,436	1.4%
0804 - NON-CAPITAL EQUIPMENT	-	125,850	125,850	162,507	155,300	(29,450)	-23.4%
0805 - SUPPLIES-ALLOCATION OUT	-	(46,000)	(46,000)	(43,864)	(63,050)	17,050	37.1%
0806 - SUPPLIES-ALLOCATION IN	1,538,053	147,731	147,731	149,519	222,708	(74,977)	-50.8%
SUBTOTAL	\$ 1,538,053	\$ 1,905,762	\$ 1,905,762	\$ 1,739,382	\$ 2,033,943	\$ (128,181)	-6.7%
SERVICES							
0810 - LEGAL SERVICES	\$ -	\$ 451,250	\$ 19,556,555	\$ 25,496,598	\$ 372,000	\$ 19,184,555	98.1%
0812 - OTHER SERVICES	329,310	11,000,735	11,080,735	9,958,356	9,213,363	1,867,372	16.9%
0820 - RENT & OPERATING LEASES	-	415,340	415,340	382,775	438,143	(22,803)	-5.5%
0825 - REPAIRS AND MAINTENANCE	-	380,715	380,715	450,165	332,669	48,046	12.6%
0830 - INTERGOVERNMENTAL PAYMENTS	-	2,630,227	2,630,227	2,623,792	2,711,629	(81,402)	-3.1%
0839 - INTERNAL SERVICE CHARGES	-	-	-	1	-	-	N/A
0841 - TRAVEL	1	143,650	143,650	118,779	144,575	(925)	-0.6%
0842 - EDUCATION AND TRAINING	-	157,306	157,306	112,068	145,000	12,306	7.8%
0843 - POSTAGE/FREIGHT/SHIPPING	-	24,150	24,150	20,999	13,650	10,500	43.5%
0850 - UTILITIES	-	355,200	355,200	343,282	355,200	-	0.0%
0872 - SERVICES-ALLOCATION OUT	-	(41,088)	(41,088)	(50,398)	(213,649)	172,561	420.0%
0873 - SERVICES-ALLOCATION IN	12,571,179	61,671	61,671	65,540	195,366	(133,695)	-216.8%
SUBTOTAL	\$ 12,900,490	\$ 15,579,156	\$ 34,764,461	\$ 39,521,957	\$ 13,707,946	\$ 21,056,515	60.6%
CAPITAL							
0910 - LAND	\$ 6,305,922	\$ 2,110,000	\$ 4,264,000	\$ 3,055,937	\$ 2,305,000	\$ 1,959,000	45.9%
0920 - CAPITAL EQUIPMENT	336,520	72,200	72,200	201,675	216,250	(144,050)	-199.5%
0930 - VEHICLES & CONSTRUCTION EQUIP	1,632,950	582,000	582,000	657,800	351,500	230,500	39.6%
0940 - INFRASTRUCTURE	46,517,905	45,490,000	43,336,000	42,540,190	35,395,000	7,941,000	18.3%
0956 - CAPITAL-ALLOCATION IN	20,512	9,112	9,112	4,556	2,434	6,678	73.3%
SUBTOTAL	\$ 54,813,809	\$ 48,263,312	\$ 48,263,312	\$ 46,460,158	\$ 38,270,184	\$ 9,993,128	20.7%
ALL EXPENDITURES	\$ 86,823,838	\$ 84,124,369	\$ 103,764,765	\$ 105,552,603	\$ 72,009,409	\$ 31,755,356	30.6%
TOTAL USES	\$ 86,823,838	\$ 84,124,369	\$ 103,764,765	\$ 105,552,603	\$ 72,009,409	\$ 31,755,356	30.6%

Sources and Uses by Fund and Function

FUND / FUNCTION CLASS	FY 2012 ACTUAL	FY 2013 ADOPTED	FY 2013 REVISED	FY 2013 FORECAST	FY 2014 ADOPTED	REVISED VS ADOPTED VAR	%
989 FLOOD CONTROL GRANTS							
OPERATING	\$ 11,242	\$ -	\$ -	\$ -	\$ -	\$ -	N/A
NON RECURRING NON PROJECT	340,286	349,000	429,000	349,686	75,000	(354,000)	-82.5%
FUND TOTAL SOURCES	\$ 351,528	\$ 349,000	\$ 429,000	\$ 349,686	\$ 75,000	\$ (354,000)	-82.5%
991 FLOOD CONTROL							
OPERATING	\$ 86,606,934	\$ 54,511,087	\$ 54,511,087	\$ 58,027,585	\$ 40,233,894	\$ (14,277,193)	-26.2%
NON RECURRING NON PROJECT	784	-	-	-	-	-	N/A
FUND TOTAL SOURCES	\$ 86,607,718	\$ 54,511,087	\$ 54,511,087	\$ 58,027,585	\$ 40,233,894	\$ (14,277,193)	-26.2%
990 FLOOD CONTROL CAPITAL PROJECTS							
NON RECURRING NON PROJECT	\$ 45,000,000	\$ 54,098,533	\$ 34,817,699	\$ 54,098,533	\$ 14,696,402	\$ (20,121,297)	-57.8%
APS ES ESCO IMPROVEMENTS	36,796	-	-	-	-	-	N/A
FLOOD CONTROL CIP	12,874,923	7,722,000	7,722,000	5,688,318	7,886,000	164,000	2.1%
FUND TOTAL SOURCES	\$ 57,911,719	\$ 61,820,533	\$ 42,539,699	\$ 59,786,851	\$ 22,582,402	\$ (19,957,297)	-46.9%
900 ELIMINATIONS							
NON RECURRING NON PROJECT	\$ (45,000,000)	\$ (54,098,533)	\$ (34,817,699)	\$ (54,098,533)	\$ (14,696,402)	\$ 20,121,297	-57.8%
FUND TOTAL SOURCES	\$ (45,000,000)	\$ (54,098,533)	\$ (34,817,699)	\$ (54,098,533)	\$ (14,696,402)	\$ 20,121,297	-57.8%
DEPARTMENT OPERATING TOTAL SOURCES	\$ 86,618,176	\$ 54,511,087	\$ 54,511,087	\$ 58,027,585	\$ 40,233,894	\$ (14,277,193)	-26.2%
DEPARTMENT NON-RECURRING TOTAL SOURCES	\$ 13,252,789	\$ 8,071,000	\$ 8,151,000	\$ 6,038,004	\$ 7,961,000	\$ (190,000)	-2.3%
DEPARTMENT TOTAL SOURCES	\$ 99,870,965	\$ 62,582,087	\$ 62,662,087	\$ 64,065,589	\$ 48,194,894	\$ (14,467,193)	-23.1%
FUND / FUNCTION CLASS	FY 2012 ACTUAL	FY 2013 ADOPTED	FY 2013 REVISED	FY 2013 FORECAST	FY 2014 ADOPTED	REVISED VS ADOPTED VAR	%
989 FLOOD CONTROL GRANTS							
NON RECURRING NON PROJECT	\$ 329,310	\$ 349,000	\$ 429,000	\$ 349,686	\$ 75,000	\$ 354,000	82.5%
FUND TOTAL USES	\$ 329,310	\$ 349,000	\$ 429,000	\$ 349,686	\$ 75,000	\$ 354,000	82.5%
991 FLOOD CONTROL							
OPERATING	\$ 31,291,268	\$ 33,775,369	\$ 33,775,369	\$ 31,893,697	\$ 31,934,409	\$ 1,840,960	5.5%
NON RECURRING NON PROJECT	45,000,000	54,098,533	54,378,095	79,581,223	14,696,402	39,681,693	73.0%
FUND TOTAL USES	\$ 76,291,268	\$ 87,873,902	\$ 88,153,464	\$ 111,474,920	\$ 46,630,811	\$ 41,522,653	47.1%
990 FLOOD CONTROL CAPITAL PROJECTS							
SMALL PROJECTS ASSISTANCE PROG	\$ 1,692,048	\$ 2,000,000	\$ 2,000,000	\$ 1,982,623	\$ 1,550,000	\$ 450,000	22.5%
FLOODPRONE PROP ACQUISITION	58,213	20,000	20,000	17,416	-	20,000	100.0%
FLOOD CONTROL CIP	53,452,999	47,980,000	47,980,000	45,826,491	38,450,000	9,530,000	19.9%
FUND TOTAL USES	\$ 55,203,260	\$ 50,000,000	\$ 50,000,000	\$ 47,826,530	\$ 40,000,000	\$ 10,000,000	20.0%
900 ELIMINATIONS							
NON RECURRING NON PROJECT	\$ (45,000,000)	\$ (54,098,533)	\$ (34,817,699)	\$ (54,098,533)	\$ (14,696,402)	\$ (20,121,297)	57.8%
FUND TOTAL USES	\$ (45,000,000)	\$ (54,098,533)	\$ (34,817,699)	\$ (54,098,533)	\$ (14,696,402)	\$ (20,121,297)	57.8%
DEPARTMENT OPERATING TOTAL USES	\$ 31,291,268	\$ 33,775,369	\$ 33,775,369	\$ 31,893,697	\$ 31,934,409	\$ 1,840,960	5.5%
DEPARTMENT NON-RECURRING TOTAL USES	\$ 55,532,570	\$ 50,349,000	\$ 69,989,396	\$ 73,658,906	\$ 40,075,000	\$ 29,914,396	42.7%
DEPARTMENT TOTAL USES	\$ 86,823,838	\$ 84,124,369	\$ 103,764,765	\$ 105,552,603	\$ 72,009,409	\$ 31,755,356	30.6%

Fund Transfer In

Fund/Function/Transfer	FY 2013 ADOPTED	FY 2013 REVISED	FY 2013 FORECAST	FY 2014 ADOPTED
CAPITAL PROJECTS	\$ 54,098,533	\$ 34,817,699	\$ 54,098,533	\$ 14,696,402
<u>Non-Recurring</u>	\$ 54,098,533	\$ 34,817,699	\$ 54,098,533	\$ 14,696,402
990 - FLOOD CONTROL CAPITAL PROJECTS	\$ 54,098,533	\$ 34,817,699	\$ 54,098,533	\$ 14,696,402
TOTAL BEFORE ELIMINATIONS	\$ 54,098,533	\$ 34,817,699	\$ 54,098,533	\$ 14,696,402
<u>Non-Recurring</u>	\$ 54,098,533	\$ 34,817,699	\$ 54,098,533	\$ 14,696,402
ELIMINATIONS	\$ (54,098,533)	\$ (34,817,699)	\$ (54,098,533)	\$ (14,696,402)
<u>Non-Recurring</u>	\$ (54,098,533)	\$ (34,817,699)	\$ (54,098,533)	\$ (14,696,402)
ALL FUNDS	\$ -	\$ -	\$ -	\$ -

Fund Transfer Out

Fund/Function/Transfer	FY 2013 ADOPTED	FY 2013 REVISED	FY 2013 FORECAST	FY 2014 ADOPTED
OTHER SPECIAL REVENUE	\$ 54,098,533	\$ 34,817,699	\$ 54,098,533	\$ 14,696,402
<u>Non-Recurring</u>	\$ 54,098,533	\$ 34,817,699	\$ 54,098,533	\$ 14,696,402
991 - FLOOD CONTROL	\$ 54,098,533	\$ 34,817,699	\$ 54,098,533	\$ 14,696,402
TOTAL BEFORE ELIMINATIONS	\$ 54,098,533	\$ 34,817,699	\$ 54,098,533	\$ 14,696,402
<u>Non-Recurring</u>	\$ 54,098,533	\$ 34,817,699	\$ 54,098,533	\$ 14,696,402
ELIMINATIONS	\$ (54,098,533)	\$ (34,817,699)	\$ (54,098,533)	\$ (14,696,402)
<u>Non-Recurring</u>	\$ (54,098,533)	\$ (34,817,699)	\$ (54,098,533)	\$ (14,696,402)
ALL FUNDS	\$ -	\$ -	\$ -	\$ -

Staffing by Program and Activity

PROGRAM ACTIVITY	FY 2012 ADOPTED	FY 2013 ADOPTED	FY 2013 REVISED	FY 2013 FORECAST	FY 2014 ADOPTED	REVISED TO ADOPTED VARIANCE	VAR %
ADMINISTRATIVE SERVICES							
BUDGETING	.40	.95	.80	.80	1.00	.20	25.0%
EXECUTIVE MANAGEMENT	3.00	11.60	12.00	12.00	15.00	3.00	25.0%
FACILITIES MGMT PROF SUPP SVCS	-	1.00	1.00	1.00	1.00	-	0.0%
FINANCIAL SERVICES	.60	7.35	7.20	7.20	7.00	(.20)	(2.8%)
HUMAN RESOURCES	-	2.00	-	-	-	-	N/A
PROCUREMENT	-	4.10	4.00	4.00	4.00	-	0.0%
REAL ESTATE SERVICES	-	27.00	27.00	27.00	27.00	-	0.0%
RECORDS MANAGEMENT	-	1.00	1.00	1.00	1.00	-	0.0%
PROGRAM TOTAL	4.00	55.00	53.00	53.00	56.00	3.00	5.7%
FLOOD HAZARD IDENTIFICATION							
FLOOD HAZARD PLANNING	.65	17.27	16.67	16.67	25.00	8.33	50.0%
FLOODPLAIN DELINEATION	.05	11.15	11.15	11.15	9.00	(2.15)	(19.3%)
PROGRAM TOTAL	.70	28.42	27.82	27.82	34.00	6.18	22.2%
FLOOD HAZARD OUTREACH							
FLOOD CNTRL PUBLIC INFORMATION	-	2.55	2.55	2.55	2.00	(.55)	(21.6%)
FLOOD CUSTOMER SERVICE	.15	5.73	5.73	5.73	5.00	(.73)	(12.7%)
FLOOD SAFETY EDUCATION	-	4.05	4.05	4.05	3.00	(1.05)	(25.9%)
FLOOD WARNING	-	10.18	10.18	10.18	9.00	(1.18)	(11.6%)
PROGRAM TOTAL	.15	22.51	22.51	22.51	19.00	(3.51)	(15.6%)
FLOOD HAZARD REGULATION							
FLOODPLAIN PERMITTING	.75	16.75	16.60	16.60	16.00	(.60)	(3.6%)
FLOODPLAIN REGULATION COMPLNCE	.40	8.25	8.15	8.15	6.00	(2.15)	(26.4%)
PROGRAM TOTAL	1.15	25.00	24.75	24.75	22.00	(2.75)	(11.1%)
FLOOD HAZARD REMEDIATION							
DAM SAFETY	.15	10.72	10.57	10.57	-	(10.57)	(100.0%)
FLOOD CONTROL CAPITAL PROJECTS	.85	34.75	34.75	34.75	26.00	(8.75)	(25.2%)
FLOOD CTRL STRUCTURE MAINT	1.00	61.10	61.10	61.10	77.00	15.90	26.0%
PROGRAM TOTAL	2.00	106.57	106.42	106.42	103.00	(3.42)	(3.2%)
INFORMATION TECHNOLOGY							
GIS APPLICATION DEV AND SUPP	-	16.50	17.50	17.50	18.00	.50	2.9%
PROGRAM TOTAL	-	16.50	17.50	17.50	18.00	.50	2.9%
DEPARTMENT TOTAL	8.00	254.00	252.00	252.00	252.00	-	0.0%

Staffing by Market Range Title

MARKET RANGE TITLE	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014	REVISED TO ADOPTED	
	ADOPTED	ADOPTED	REVISED	FORECAST	ADOPTED	VARIANCE	VAR %
Accountant	-	2.00	2.00	2.00	2.00	-	0.0%
Accounting Specialist	-	3.00	4.00	4.00	4.00	-	0.0%
Admin/Operations Specialist	-	6.00	6.00	6.00	6.00	-	0.0%
Administrative Staff Supv	-	2.00	2.00	2.00	2.00	-	0.0%
Administrative Supervisor	-	1.00	1.00	1.00	1.00	-	0.0%
Administrator	1.00	-	-	-	-	-	N/A
Applications Development Mgr	-	1.00	1.00	1.00	1.00	-	0.0%
Applications Development Supv	-	2.00	2.00	2.00	2.00	-	0.0%
Atmospheric Science Pro	-	1.00	1.00	1.00	1.00	-	0.0%
Attorney - Senior Counsel	1.00	1.00	1.00	1.00	1.00	-	0.0%
Chemical Applicatns Tech	-	5.00	5.00	5.00	5.00	-	0.0%
Communicatn Ofcr/Govt Liaison	-	2.00	2.00	2.00	2.00	-	0.0%
Communicatn Officer Supervisor	-	1.00	1.00	1.00	1.00	-	0.0%
Construction Maintenance Supv	-	1.00	1.00	1.00	1.00	-	0.0%
Crew Leader	-	5.00	5.00	5.00	5.00	-	0.0%
Database Administrator	-	2.00	3.00	3.00	3.00	-	0.0%
Development Svcs Specialist	-	6.00	6.00	6.00	6.00	-	0.0%
Development Svcs Supervisor	-	1.00	1.00	1.00	1.00	-	0.0%
Development Svcs Technician	-	1.00	1.00	1.00	1.00	-	0.0%
Director - Flood Control Dist	1.00	1.00	1.00	1.00	1.00	-	0.0%
Engineer	-	34.00	35.00	35.00	35.00	-	0.0%
Engineering Associate	-	19.00	18.00	18.00	18.00	-	0.0%
Engineering Manager	3.00	3.00	3.00	3.00	3.00	-	0.0%
Engineering Specialist	-	4.00	4.00	4.00	4.00	-	0.0%
Engineering Supervisor	-	8.00	8.00	8.00	8.00	-	0.0%
Engineering Technician	-	16.00	15.00	15.00	15.00	-	0.0%
Equipment Operator	-	4.00	4.00	4.00	4.00	-	0.0%
Executive Assistant	-	1.00	1.00	1.00	1.00	-	0.0%
Field Operations Supervisor	-	7.00	7.00	7.00	7.00	-	0.0%
Finance Manager - Large	-	1.00	1.00	1.00	1.00	-	0.0%
Finance Support Supervisor	-	1.00	1.00	1.00	1.00	-	0.0%
Finance/Business Analyst	-	1.00	1.00	1.00	1.00	-	0.0%
Financial Supervisor - Dept	1.00	-	-	-	-	-	N/A
General Maintenance Worker	-	10.00	10.00	10.00	10.00	-	0.0%
GIS Programmer/Analyst	-	10.00	8.00	8.00	9.00	1.00	12.5%
GIS Programmer/Analyst - Ld	-	-	2.00	2.00	1.00	(1.00)	(50.0%)
GIS Technician	-	1.00	1.00	1.00	1.00	-	0.0%
Heavy Equipment Operator	-	11.00	11.00	11.00	11.00	-	0.0%
Human Resources Analyst	-	1.00	-	-	-	-	N/A
Human Resources Specialist	-	1.00	-	-	-	-	N/A
Inspection Supervisor	-	2.00	2.00	2.00	2.00	-	0.0%
Inspector	-	16.00	16.00	16.00	16.00	-	0.0%
Instrumentation Tech-Water	-	4.00	4.00	4.00	4.00	-	0.0%
Management Analyst	-	3.00	3.00	3.00	3.00	-	0.0%
Management Assistant	-	1.00	1.00	1.00	1.00	-	0.0%
Materials Inventory Specialist	-	1.00	-	-	-	-	N/A
Mechanic - Automotive	-	1.00	1.00	1.00	1.00	-	0.0%
Media Specialist	-	1.00	1.00	1.00	1.00	-	0.0%
Office Assistant	-	8.00	8.00	8.00	8.00	-	0.0%
Office Assistant Specialized	-	1.00	1.00	1.00	1.00	-	0.0%
Operations Supervisor - PW	-	2.00	2.00	2.00	2.00	-	0.0%
Operations/Program Manager	1.00	1.00	1.00	1.00	1.00	-	0.0%
Operations/Program Supervisor	-	1.00	-	-	-	-	N/A
Planning Supervisor	-	1.00	1.00	1.00	1.00	-	0.0%
Procurement Specialist	-	3.00	3.00	3.00	3.00	-	0.0%
Procurement Supervisor - Dept	-	1.00	1.00	1.00	1.00	-	0.0%
Public Works Chief Appraiser	-	1.00	1.00	1.00	1.00	-	0.0%
Real Property Manager	-	1.00	1.00	1.00	1.00	-	0.0%
Real Property Specialist	-	11.00	11.00	11.00	11.00	-	0.0%

Staffing by Market Range Title (continued)

MARKET RANGE TITLE	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014	REVISED TO ADOPTED	
	ADOPTED	ADOPTED	REVISED	FORECAST	ADOPTED	VARIANCE	VAR %
Real Property Supervisor	-	3.00	3.00	3.00	3.00	-	0.0%
Software Sys Engineer	-	1.00	1.00	1.00	1.00	-	0.0%
Technical Program Supv	-	2.00	2.00	2.00	2.00	-	0.0%
Trades Generalist	-	10.00	10.00	10.00	10.00	-	0.0%
Water Instrument Tech Supv	-	-	1.00	1.00	1.00	-	0.0%
Web Designer/Developer	-	1.00	1.00	1.00	1.00	-	0.0%
Department Total	8.00	254.00	252.00	252.00	252.00	-	0.0%

Staffing by Fund

DEPARTMENT/FUND	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014	REVISED TO ADOPTED	
	ADOPTED	ADOPTED	REVISED	FORECAST	ADOPTED	VARIANCE	VAR %
991 FLOOD CONTROL	8.00	254.00	252.00	252.00	252.00	-	0.0%
Department Total	8.00	254.00	252.00	252.00	252.00	-	0.0%

General Adjustments

Revenue: Decrease property tax revenue by \$15,049,017 based on the Chairman's Office request.

Personnel: Increase Regular Benefits by \$57,397 for the impact of changes in retirement contribution rates.

Services: Increase Other Benefits and Internal Services Charges by \$6,315 for the impact of the changes in Risk Management charges.

Base Adjustments: Decrease in operating budget by \$1,900,178 for general reductions by the Department in order to address revenue shortfalls and litigation costs.

Programs and Activities

Flood Hazard Regulation Program

The purpose of the Flood Hazard Regulation Program is to provide advisory information and enforcement services to the public with property within floodplains so they can avoid causing adverse impacts to surrounding property, and use their property safely and in compliance with applicable state and federal laws.

Program Results

Measure Description	FY 2012 ACTUAL	FY 2013 REVISED	FY 2013 FORECAST	FY 2014 ADOPTED	REV VS ADOPTED VAR	%
Percent of floodplain permits and clearances completed within 90 days of submittal to the District	89.6%	100.0%	100.0%	100.0%	0.0%	0.0%
Percent of map change first reviews completed within 90 days of submittal to the District	94.1%	100.0%	100.0%	100.0%	0.0%	0.0%
Percent of floodplain complaints investigated within 30 days of receipt	100.0%	100.0%	100.0%	100.0%	0.0%	0.0%
Percent of floodplain use permit inspections completed within one day of request	98.6%	100.0%	100.0%	100.0%	0.0%	0.0%

Activities that comprise this program include:

- Floodplain Permitting
- Floodplain Regulation Compliance

Floodplain Permitting Activity

The purpose of the Floodplain Permitting Activity is to provide clearance and permitting services to the permit applicant so they can make changes needed to their plans or pick up their approved permits.

Mandates: A.R.S. §48-3608 establishes that the director is designated as the state coordinator of the national flood insurance program to assist local jurisdictions in complying with the requirements of such program and state law; 48-3609 establishes assistance and rules for floodplain delineations and flood regulations; 48-3613, 3614, and 3615 requires authorization for development in watercourses and outlines violations and penalties; 44CFR 59-78 (Code of Federal Regulations) establishes guidelines for emergency management assistance by the Federal Emergency Management Agency (FEMA) related to flood hazards and flood insurance.

Measure Type	Measure Description	FY 2012 ACTUAL	FY 2013 REVISED	FY 2013 FORECAST	FY 2014 ADOPTED	REV VS ADOPTED VAR	%
Result	Percent of floodplain permits and clearances completed within 90 days of submittal to the District	89.6%	100.0%	100.0%	100.0%	0.0%	0.0%
Result	Percent of map change first reviews completed within 90 days of submittal to the District	94.1%	100.0%	100.0%	100.0%	0.0%	0.0%
Output	Number of floodplain clearance and permit applications reviewed	357	350	350	350	-	0.0%
Output	Number of map change reviews completed	34	8	8	8	-	0.0%
Demand	Number of floodplain clearance and permit applications submitted	357	350	350	350	-	0.0%
Demand	Number of map change reviews requested	34	8	8	8	-	0.0%
Efficiency	Total expenditure per map change review	\$ 49,518.97	\$ 236,171.13	\$ 233,352.13	\$ 226,665.00	\$ 9,506.13	4.0%
Revenue							
	991 - FLOOD CONTROL	\$ 162,856	\$ 126,500	\$ 143,166	\$ 136,000	\$ 9,500	7.5%
	TOTAL SOURCES	\$ 162,856	\$ 126,500	\$ 143,166	\$ 136,000	\$ 9,500	7.5%
Expenditure							
	991 - FLOOD CONTROL	\$ 1,683,645	\$ 1,889,369	\$ 1,866,817	\$ 1,813,320	\$ 76,049	4.0%
	TOTAL USES	\$ 1,683,645	\$ 1,889,369	\$ 1,866,817	\$ 1,813,320	\$ 76,049	4.0%

Activity Narrative: The FY 2014 performance measures are in line with the Forecast for FY 2013. Activity demand is generally driven by development in unincorporated Maricopa County, and the cities and towns for which the District provides floodplain management. Demand has continued to be at lower levels due to the economic recession. FY 2014 expenditures are decreasing due to lower level of complexity in the demand for these services.

Floodplain Regulation Compliance Activity

The purpose of the Floodplain Regulation Compliance Activity is to provide inspection and enforcement services to property owners so they can develop their property without adversely impacting surrounding property.

Mandates: A.R.S. §48-3608 establishes that the director is designated as the state coordinator of the national flood insurance program to assist local jurisdictions in complying with the requirements of such program and state law; 48-3609 establishes assistance and rules for floodplain delineations and flood regulations; 48-3613, 3614, and 3615 requires authorization for development in watercourses and outlines violations and penalties; 44CFR 59-78 (Code of Federal Regulations) establishes guidelines for emergency management assistance by the Federal Emergency Management Agency (FEMA) related to flood hazards and flood insurance.

Measure Type	Measure Description	FY 2012 ACTUAL	FY 2013 REVISED	FY 2013 FORECAST	FY 2014 ADOPTED	REV VS ADOPTED VAR	%
Result	Percent of floodplain complaints investigated within 30 days of receipt	100.0%	100.0%	100.0%	100.0%	0.0%	0.0%
Result	Percent of floodplain use permit inspections completed within one day of request	98.6%	100.0%	100.0%	100.0%	0.0%	0.0%
Output	Number of floodplain complaints investigated	57	100	100	100	-	0.0%
Output	Number of floodplain use permit inspections completed	642	550	550	550	-	0.0%
Demand	Number of floodplain complaints	57	100	100	100	-	0.0%
Demand	Number of floodplain use permits requiring inspection	642	550	550	550	-	0.0%
Efficiency	Total expenditure per floodplain use permit inspection completed	\$ 1,016.70	\$ 1,169.63	\$ 1,129.10	\$ 874.77	\$ 294.87	25.2%
Revenue							
	991 - FLOOD CONTROL	\$ -	\$ 13,000	\$ 5,855	\$ 3,000	\$ (10,000)	-76.9%
	TOTAL SOURCES	\$ -	\$ 13,000	\$ 5,855	\$ 3,000	\$ (10,000)	-76.9%
Expenditure							
	991 - FLOOD CONTROL	\$ 652,722	\$ 643,299	\$ 621,007	\$ 481,122	\$ 162,177	25.2%
	TOTAL USES	\$ 652,722	\$ 643,299	\$ 621,007	\$ 481,122	\$ 162,177	25.2%

Activity Narrative: Activity demand is driven by development in unincorporated Maricopa County, and in the cities and towns for which the District provides floodplain management. Decrease in expenditures is due to low demand and re-organization of staff.

Flood Hazard Outreach Program

The purpose of the Flood Hazard Outreach Program is to provide information services to the public and other agencies so they can take appropriate steps to protect themselves from injury and loss of property from flooding.

Program Results

Measure Description	FY 2012 ACTUAL	FY 2013 REVISED	FY 2013 FORECAST	FY 2014 ADOPTED	REV VS ADOPTED VAR	%
Percent of affected residents surveyed who report that the printed or electronic materials	74.1%	100.0%	95.0%	95.0%	-5.0%	-5.0%
Percent of residents and visitors surveyed that understand media messages and/or civic presentations about the risks of floods and flood hazards	93.2%	100.0%	95.0%	98.0%	-2.0%	-2.0%
Percent of days during which reliable weather, water level and stream flow information was available	99.4%	99.0%	99.2%	99.0%	-0.0%	-0.0%
Percent of needed flood response plans that were completed or updated and distributed to agencies	100.0%	100.0%	100.0%	100.0%	0.0%	0.0%
Percent of Floodplain Management & Services customers surveyed who were satisfied with the service/information that they received	98.1%	100.0%	100.0%	100.0%	0.0%	0.0%

Activities that comprise the program include:

- Flood Control Customer Service
- Flood Control Public Information
- Flood Safety Education
- Flood Warning

Flood Control Customer Service Activity

The purpose of the Flood Control Customer Service Activity is to provide responsive flood hazard and mitigation advisory information services to the general public, government agencies and other entities so they can make informed development decisions and be protected from loss of life and property damage due to flooding.

Mandates: Administrative mandate.

Measure Type	Measure Description	FY 2012 ACTUAL	FY 2013 REVISED	FY 2013 FORECAST	FY 2014 ADOPTED	REV VS ADOPTED VAR	%
Result	Percent of Floodplain Management & Services customers surveyed who were satisfied with the service/information that they received	98.1%	100.0%	100.0%	100.0%	0.0%	0.0%
Output	Number of Floodplain Management & Services customer information requests completed	3,033	3,000	3,000	3,000	-	0.0%
Demand	Number of Floodplain Management & Services customer information requests received	3,033	3,000	3,000	3,000	-	0.0%
Efficiency	Total activity expenditure per citizen information request response provided	\$ 123.39	\$ 124.17	\$ 121.60	\$ 88.57	\$ 35.61	28.7%
Expenditure							
	991 - FLOOD CONTROL	\$ 374,227	\$ 372,511	\$ 364,803	\$ 265,695	\$ 106,816	28.7%
	TOTAL USES	\$ 374,227	\$ 372,511	\$ 364,803	\$ 265,695	\$ 106,816	28.7%

Activity Narrative: Citizen demand has continued to be at low levels due to the economic recession, compared to previous years. However, other services provided in this Activity are seeing steady demand, such as federal obligations related to the National Flood Insurance Program and other regulatory tasks. Expenditures are decreasing due to reallocation of personnel to another activity.

Flood Control Public Information Activity

The purpose of the Flood Control Public Information Activity is to provide project and study information services to affected Maricopa County residents and property owners so they can understand how their flooding risk is being mitigated in order to preclude injury, loss of life, and property damage.

Mandates: A.R.S. §48-3609E requires counties to have floodplain regulations adopted at a public meeting; 48-3616 requires the chief engineer and his staff to prepare a comprehensive program of flood hazard mitigation reported at a public hearing; 44CFR 59-78 (Code of Federal Regulations) establishes guidelines for emergency management assistance by the Federal Emergency Management Agency (FEMA) related to flood hazards and flood insurance.

Measure Type	Measure Description	FY 2012 ACTUAL	FY 2013 REVISED	FY 2013 FORECAST	FY 2014 ADOPTED	REV VS ADOPTED VAR	%
Result	Percent of affected residents surveyed who report that the printed or electronic materials they received were useful to understand the subject project or study	74.1%	100.0%	95.0%	95.0%	(5.0%)	-5.0%
Output	Number of public meetings held	11	23	23	26	3	13.0%
Output	Number of printed materials produced	57	40	40	50	10	25.0%
Output	Number of website hits received	12,489,570	5,400,000	12,000,000	12,000,000	6,600,000	122.2%
Demand	Number of public meetings required	11	23	23	26	3	13.0%
Demand	Number of printed materials (including brochures, advertisements and newsletters) needed	57	40	40	50	10	25.0%
Efficiency	Total activity expenditure per affected resident that utilized the District website	\$ 0.02	\$ 0.05	\$ 0.02	\$ 0.01	\$ 0.03	69.1%
Expenditure							
	991 - FLOOD CONTROL	\$ 205,302	\$ 249,855	\$ 217,568	\$ 171,406	\$ 78,449	31.4%
	TOTAL USES	\$ 205,302	\$ 249,855	\$ 217,568	\$ 171,406	\$ 78,449	31.4%

Activity Narrative: The District's successful outreach methods have produced an increase in demand for more information. The public outreach effort has in turn led to more Maricopa County Residents visiting the District's website. Expenditures are decreasing due to the reallocation of personnel to another activity.

Flood Safety Education Activity

The purpose of the Flood Safety Education Activity is to provide flood and storm water safety education services to residents of and visitors to Maricopa County so they can be aware of flood hazards and understand how to avoid injury and loss of life due to flooding.

Mandates: Administrative mandate.

Measure Type	Measure Description	FY 2012 ACTUAL	FY 2013 REVISED	FY 2013 FORECAST	FY 2014 ADOPTED	REV VS ADOPTED VAR	%
Result	Percent of residents and visitors surveyed that understand media messages and/or civic presentations about the risks of floods and flood hazards	93.2%	100.0%	95.0%	98.0%	(2.0%)	-2.0%
Output	Number of school and civic presentations completed	4	9	9	9	-	0.0%
Demand	Number of school and civic presentations requested	3	9	9	9	-	0.0%
Efficiency	Total expenditure per school and civic presentation	\$ 174,142.50	\$ 95,159.22	\$ 90,059.56	\$ 54,715.33	\$ 40,443.89	42.5%
Expenditure							
	991 - FLOOD CONTROL	\$ 696,570	\$ 856,433	\$ 810,536	\$ 492,438	\$ 363,995	42.5%
	TOTAL USES	\$ 696,570	\$ 856,433	\$ 810,536	\$ 492,438	\$ 363,995	42.5%

Activity Narrative: Expenditures under this Activity are decreasing due to operating budget reductions by the Department addressing a revenue shortfall. In FY 2013, the District implemented a pilot program to convey education messages through billboard advertising and will expect a similar demand for school and civic presentations as they experienced in FY 2013.

Flood Warning Activity

The purpose of the Flood Warning Activity is to provide reliable weather, water level and stream flow information and flood response planning services to public safety managers so they can make public safety decisions in a timely and effective manner.

Mandates: A.R.S. §45-1423 requires the District to operate in accordance with Federal guidance that is normally issued in the form of structure Operating and Maintenance Manuals. The manuals federally direct the District to operate and maintain the structure and other equipment installed during construction in accordance with the standard in that manual. National Flood Insurance Act of 1968 and related laws require entities such as the District to protect those in a floodplain. In order to fulfill this requirement, monitoring is required to provide sufficient lead-time to allow evacuation of those in danger.

Measure Type	Measure Description	FY 2012 ACTUAL	FY 2013 REVISED	FY 2013 FORECAST	FY 2014 ADOPTED	REV VS ADOPTED VAR	%
Result	Percent of days during which reliable weather, water level and stream flow information was available	99.4%	99.0%	99.2%	99.0%	(0.0%)	-0.0%
Result	Percent of needed flood response plans that were completed or updated and distributed to agencies	100.0%	100.0%	100.0%	100.0%	0.0%	0.0%
Output	Number of sensor-days during which District ALERT system sensors are operational	238,325	241,744	241,965	244,930	3,186	1.3%
Output	Number of flood response plans completed	1	1	1	1	-	0.0%
Demand	Number of sensor-days during which ALERT system sensors are needed	239,658	244,185	243,970	247,404	3,219	1.3%
Demand	Number of flood response plans requested	1	1	1	1	-	0.0%
Efficiency	Total activity expenditure per operational ALERT sensor-day	\$ 5.39	\$ 5.10	\$ 4.97	\$ 4.99	\$ 0.11	2.1%
<i>Expenditure</i>							
	991 - FLOOD CONTROL	\$ 1,284,442	\$ 1,232,205	\$ 1,202,812	\$ 1,222,264	\$ 9,941	0.8%
	TOTAL USES	\$ 1,284,442	\$ 1,232,205	\$ 1,202,812	\$ 1,222,264	\$ 9,941	0.8%

Activity Narrative: The District had 662 sensors in place during FY 2013. Three sensors were installed in FY 2013 as the Flood Control District continued to expand the effectiveness of its flood warning network increasing the Activity's outputs and demands.

Flood Hazard Identification Program

The purpose of the Flood Hazard Identification Program is to provide flood hazard information and solution services to government entities so they can utilize knowledge of flood hazards to protect the public and infrastructure.

Program Results

Measure Description	FY 2012 ACTUAL	FY 2013 REVISED	FY 2013 FORECAST	FY 2014 ADOPTED	REV VS ADOPTED VAR	%
Percent of linear miles of floodplains delineated	68.1%	69.2%	68.6%	68.6%	-0.7%	-0.9%
Percent of watershed square miles studied that provide residents with the information necessary to mitigate flood and erosion hazards	35.6%	54.0%	44.9%	48.3%	-5.8%	-10.7%

Activities that comprise this program include:

- Flood Hazard Planning
- Floodplain Delineation

Flood Hazard Planning Activity

The purpose of the Flood Hazard Planning Activity is to provide flood and erosion hazard identification and flood mitigation services to municipalities and public agencies so they can have the information necessary to mitigate identified flood and erosion hazards.

Mandates: A.R.S. §11-821 requires the County to establish a comprehensive long-term county plan for the development; 48-3609 establishes rules for floodplain delineations and flood regulations including planning; 48-3616 establishes the requirement for a survey and report of flood control problems and facilities.

Measure Type	Measure Description	FY 2012 ACTUAL	FY 2013 REVISED	FY 2013 FORECAST	FY 2014 ADOPTED	REV VS ADOPTED VAR	%
Result	Percent of watershed square miles studied that provide residents with the information necessary to mitigate flood and erosion hazards	35.6%	54.0%	44.9%	48.3%	(5.8%)	-10.7%
Output	Cumulative square miles of Area Drainage Master Studies or Plans completed through the end of this fiscal year	3,029	3,254	3,590	3,862	608	18.7%
Output	Number of population in areas where Area Drainage Master Studies or Plans were completed this fiscal year	199,367	504,318	292,407	317,642	(186,676)	-37.0%
Output	Number of square miles of new Area Drainage Master Studies or Plans completed this fiscal year	460	318	234	272	(46)	-14.5%
Output	Number of square miles of updated Area Drainage Master Studies or Plans completed this fiscal year	749	138	106	116	(22)	-15.9%
Demand	Total number of square miles identified for Area Drainage Master Studies or Plans	8,509	6,022	8,002	8,002	1,980	32.9%
Demand	Number of linear miles of watercourse identified for Watercourse Master Plans	191	191	191	191	-	0.0%
Demand	Number of population in areas identified for Area Drainage Master Studies or Plans	3,816,978	2,908,493	3,793,152	3,793,152	884,659	30.4%
Efficiency	Total activity expenditure per number of population in areas where Area Drainage Master Studies or Plans were completed this fiscal year	\$ 24.05	\$ 12.73	\$ 20.37	\$ 20.67	\$ (7.94)	-62.4%
Expenditure							
	991 - FLOOD CONTROL	\$ 4,794,233	\$ 6,418,812	\$ 5,955,051	\$ 6,566,148	\$ (147,336)	-2.3%
	TOTAL USES	\$ 4,794,233	\$ 6,418,812	\$ 5,955,051	\$ 6,566,148	\$ (147,336)	-2.3%

Activity Narrative: Activity demand is driven by changes in population. Population density varies with each project, causing fluctuations in the number of residents that will benefit. As a result, the District

anticipates a reduction in output related to population, due to these fluctuations. The increase in expenditures for FY 2014 is attributed to District's focus on conducting flood and erosion hazard identification and flood mitigation services in-house, in place of contracting it out. As a result, the District will conduct a staffing study to determine the proper size of staff needed to conduct the lower demanded services provided through this activity.

Floodplain Delineation Activity

The purpose of the Floodplain Delineation Activity is to provide National Floodplain Insurance Program-based flood hazard identification services to floodplain administrators so they can have the necessary information available to regulate floodplains.

Mandates: A.R.S. §11-821 requires the County to establish a comprehensive long-term county plan for the development; 48-3605, 48-3606, 48-3609 establishes assistance and rules for floodplain delineations and flood regulations; 48-3616 establishes the requirement for a survey and report of flood control problems and facilities.

Measure Type	Measure Description	FY 2012 ACTUAL	FY 2013 REVISED	FY 2013 FORECAST	FY 2014 ADOPTED	REV VS ADOPTED VAR	%
Result	Percent of linear miles of floodplains delineated	68.1%	69.2%	68.6%	68.6%	(0.7%)	-0.9%
Output	Number of cumulative linear miles of floodplains delineated through the end of the fiscal year	4,078	4,144	4,105	4,105	(39)	-0.9%
Output	Linear miles of floodplains currently under delineation study	338	159	144	139	(20)	-12.6%
Output	Linear miles of floodplain delineated this fiscal year	196	159	144	139	(20)	-12.6%
Demand	Total number of linear miles of floodplains requiring delineation	5,985	5,985	5,985	5,985	-	0.0%
Efficiency	Total activity expenditure per linear mile of floodplain delineated this fiscal year	\$ 11,890.71	\$ 16,368.70	\$ 18,188.67	\$ 15,201.07	\$ 1,167.63	7.1%
<i>Revenue</i>							
	989 - FLOOD CONTROL GRANTS	\$ 320,286	\$ 349,000	\$ 269,686	\$ 75,000	\$ (274,000)	-78.5%
	TOTAL SOURCES	\$ 320,286	\$ 349,000	\$ 269,686	\$ 75,000	\$ (274,000)	-78.5%
<i>Expenditure</i>							
	989 - FLOOD CONTROL GRANTS	\$ 309,310	\$ 349,000	\$ 269,686	\$ 75,000	\$ 274,000	78.5%
	991 - FLOOD CONTROL	2,017,701	2,253,623	2,349,483	2,037,949	215,674	9.6%
	TOTAL USES	\$ 2,327,011	\$ 2,602,623	\$ 2,619,169	\$ 2,112,949	\$ 489,674	18.8%

Activity Narrative: Activity demand is generally constant, as floodplain delineation data requires update on an ongoing basis with delineation studies taking 1 to 3 years to complete. Specific regions requiring new large-scale delineations may cause short-term aberrations. The Federal Emergency Management Act Floodplain Map Maintenance Programs Grant will be concluding in FY 2014, resulting in a decrease in revenues and expenditures for the Grant Fund. In addition, the operating expenditures decrease is due to budget reductions and reallocation of personnel to another activity.

Flood Hazard Remediation Program

The purpose of the Flood Hazard Remediation Program is to provide structural and non-structural flood hazard protection services to the public so they can live with minimal risk of loss of life or property damage due to flooding.

Program Results

Measure Description	FY 2012 ACTUAL	FY 2013 REVISED	FY 2013 FORECAST	FY 2014 ADOPTED	REV VS ADOPTED VAR	%
Percent of square miles of area that receive physical protection benefits from projects in the five-year Capital Improvement Program that are completed in this fiscal year	2.6%	10.2%	10.2%	0.7%	-9.5%	-93.2%
Percent of capital projects completed this fiscal year having multi-purpose features	80.0%	50.0%	50.0%	75.0%	25.0%	50.0%
Percent of qualifying Small Project Assistance Program projects approved for District funding this fiscal year	N/A	N/A	N/A	100.0%	N/A	N/A
Percent of District dams identified by the Arizona Department of Water Resources with no dam safety deficiencies	N/A	N/A	N/A	77.3%	N/A	N/A
Percent of critical maintenance Priority 1 (P1) Work Orders completed within 14 calendar days	100.0%	100.0%	100.0%	100.0%	0.0%	0.0%
Percent of Priority 1 (P1A) Work Orders completed within 90 calendar days	100.0%	100.0%	100.0%	100.0%	0.0%	0.0%
Percent of District dams for which assessments were completed this fiscal year	N/A	N/A	N/A	100.0%	N/A	N/A

Activities that comprise this program include:

- Flood Control Capital Projects
- Flood Control Structure Maintenance

Flood Control Capital Projects Activity

The purpose of the Flood Control Capital Projects Activity is to provide structural and non-structural flood protection services to residents of and visitors to Maricopa County so they can have increased physical protection from injury, loss of life, and property damage due to flooding.

Mandates: A.R.S. §45-1423 and 45-1424 gives power to Maricopa County to cooperate with the federal government in flood control projects; 48-3616 establishes that the chief engineer develop a survey and report of flood control problems and facilities.

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Flood Control District

Measure Type	Measure Description	FY 2012 ACTUAL	FY 2013 REVISED	FY 2013 FORECAST	FY 2014 ADOPTED	REV VS ADOPTED VAR	%
Result	Percent of square miles of area that receive physical protection benefits from projects in the five-year Capital Improvement Program that are completed in this fiscal year	2.6%	10.2%	10.2%	0.7%	(9.5%)	-93.2%
Result	Percent of capital projects completed this fiscal year having multi-purpose features	80.0%	50.0%	50.0%	75.0%	25.0%	50.0%
Result	Percent of qualifying Small Project Assistance Program projects approved for District funding this fiscal year	N/A	N/A	N/A	100.0%	N/A	N/A
Result	Percent of District dams identified by the Arizona Department of Water Resources with no dam safety deficiencies	N/A	N/A	N/A	77.3%	N/A	N/A
Output	Number of capital projects completed this fiscal year	5	4	4	4	-	0.0%
Output	Number of Small Project Assistance Program projects approved for District funding this fiscal year	N/A	N/A	N/A	7	N/A	N/A
Output	Number of dam rehabilitation project milestones completed this fiscal year to ensure physical protection from flooding	N/A	N/A	N/A	6	N/A	N/A
Demand	Number of square miles of area benefited by projects in current five-year Capital Improvement Program	690	686	686	610	(76)	-11.1%
Demand	Number of qualifying Small Project Assistance Program projects requested this fiscal year	N/A	N/A	N/A	7	N/A	N/A
Demand	Number of dam rehabilitation project milestones identified for completion this fiscal year to ensure physical protection from flooding	N/A	N/A	N/A	6	N/A	N/A
Efficiency	Total activity expenditure per square mile of area benefited by projects completed this fiscal year	\$ 69,748.28	\$ 87,664.14	\$ 96,412.66	\$ 68,130.08	\$ 19,534.06	22.3%
Revenue							
	990 - FLOOD CONTROL CAPITAL PROJECTS	\$ 54,321,483	\$ 37,739,699	\$ 42,925,318	\$ 22,582,402	\$(15,157,297)	-40.2%
	900 - ELIMINATIONS	(45,000,000)	(34,817,699)	(40,000,000)	(14,696,402)	20,121,297	-57.8%
	TOTAL SOURCES	\$ 9,321,483	\$ 2,922,000	\$ 2,925,318	\$ 7,886,000	\$ 4,964,000	169.9%
Expenditure							
	991 - FLOOD CONTROL	\$ 46,847,339	\$ 56,175,065	\$ 67,304,737	\$ 16,255,749	\$ 39,919,316	71.1%
	990 - FLOOD CONTROL CAPITAL PROJECTS	46,292,926	38,789,000	38,843,990	40,000,000	(1,211,000)	-3.1%
	900 - ELIMINATIONS	(45,000,000)	(34,817,699)	(40,000,000)	(14,696,402)	(20,121,297)	57.8%
	TOTAL USES	\$ 48,140,265	\$ 60,146,366	\$ 66,148,727	\$ 41,559,347	\$ 18,587,019	30.9%

Activity Narrative: Demand is a function of the nature of projects in the Flood Control District's five-year Capital Improvement Program, and the available funding for the program. The areas that benefit from projects can fluctuate significantly from year to year depending on the number, size, type and location of the projects. Dam rehabilitation projects dramatically impact demand, as individual dam rehabilitation projects have very large corresponding benefited areas. As the dams age, required rehabilitation projects cause large demand increases. Demand and expenditures do not directly correlate, as urban-area projects may have high costs but comparatively less benefited area.

The activity includes several new measures for FY 2014 due to the consolidation of the Dams Safety Activity and the Flood Control Capital Projects Activity. In addition, expenditures are increasing for FY 2014 because of the consolidation of the two activities.

Flood Control Structure Maintenance Activity

The purpose of the Flood Control Structure Maintenance Activity is to provide flood control infrastructure maintenance services that meet federal, state and local safety and operational standards to residents and visitors of Maricopa County so they can experience protection from flooding as a consequence of safe and well maintained flood control structures.

Mandates: A.R.S. §45-1212 provides that the State's director of water resources issue rules and orders necessary to secure maintenance and operation of dams which will safeguard life and property; 48-1423 gives power to Maricopa County to cooperate with the federal government in flood control projects; 48-3608 establishes that the director is designated as the state coordinator of the national

flood insurance program to assist local jurisdictions in complying with the requirements of such program and state law; 48-3609 establishes assistance and rules for floodplain delineations and flood regulations.

Measure Type	Measure Description	FY 2012 ACTUAL	FY 2013 REVISED	FY 2013 FORECAST	FY 2014 ADOPTED	REV VS ADOPTED VAR	%
Result	Percent of critical maintenance Priority 1 (P1) Work Orders completed within 14 calendar days	100.0%	100.0%	100.0%	100.0%	0.0%	0.0%
Result	Percent of Priority 1 (P1A) Work Orders completed within 90 calendar days	100.0%	100.0%	100.0%	100.0%	0.0%	0.0%
Result	Percent of District dams for which assessments were completed this fiscal year	N/A	N/A	N/A	100.0%	N/A	N/A
Output	Number of critical maintenance Priority 1 (P1) Work Orders completed	21	30	23	24	(6)	-20.0%
Output	Number of Work Orders completed	731	765	868	703	(62)	-8.1%
Output	Number of Priority 1 (P1A) Work Orders completed	31	60	55	45	(15)	-25.0%
Output	Number of dam assessments provided this fiscal year	N/A	N/A	N/A	22	N/A	N/A
Output	Number of dam repair project milestones completed this fiscal year	N/A	N/A	N/A	2	N/A	N/A
Demand	Number of Work Order requests submitted	766	850	731	801	(49)	-5.8%
Demand	Number of dam assessments required this fiscal year	N/A	N/A	N/A	22	N/A	N/A
Demand	Number of dam repair project milestones identified for completion this fiscal year	N/A	N/A	N/A	2	N/A	N/A
Efficiency	Total activity expenditure per Work Order completed	\$ 10,463.00	\$ 9,770.98	\$ 7,866.61	\$ 12,598.08	\$ (2,827.10)	-28.9%
Revenue							
	991 - FLOOD CONTROL	\$ 71,956	\$ -	\$ -	\$ -	\$ -	N/A
	TOTAL SOURCES	\$ 71,956	\$ -	\$ -	\$ -	\$ -	N/A
Expenditure							
	991 - FLOOD CONTROL	\$ 7,648,453	\$ 7,474,801	\$ 6,828,220	\$ 8,856,448	\$ (1,381,647)	-18.5%
	TOTAL USES	\$ 7,648,453	\$ 7,474,801	\$ 6,828,220	\$ 8,856,448	\$ (1,381,647)	-18.5%

Activity Narrative: Rehabilitation and improvement projects attempt to combat aging infrastructure concerns, and the District has increased collaborative efforts with law enforcement to reduce trespassing and vandalism. However, as the District's most significant structures begin to approach their design life, maintenance demand will continue to increase and expenditure trends will correspondingly increase on a long-term basis. For FY 2014, the District consolidated the Dams Safety Activity with the Flood Control Structure Maintenance Activity. The increase in expenditures for FY 2014 is attributed to District's focus on conducting flood control infrastructure maintenance services in-house, in place of contracting it out. As a result, the District will conduct a staffing studying to determine the proper size of staff needed to conduct the lower demanded services provided through this activity.

Revenue Sources and Variance Commentary

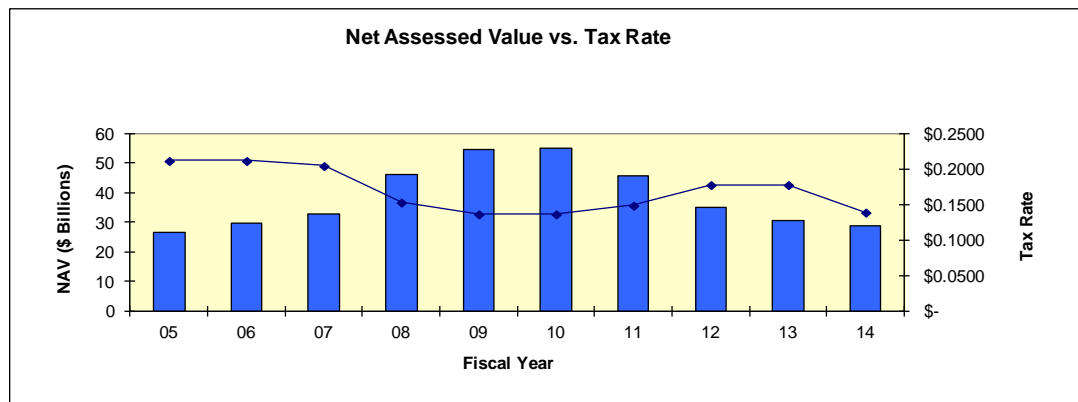
Property Taxes

The Flood Control District collects property taxes on the secondary net assessed values of real property. Unlike the County primary property tax levy, there is no constitutional limitation on growth in District secondary property taxes. However, the Flood Control District Board of Directors has chosen to impose growth limitations similar to those imposed on the County primary levy in order to minimize the burden on taxpayers. As a result, beginning in FY 2007 the secondary levy associated with the Flood Control District was capped at 2% annual growth on property taxed in the prior year.

Flood Control District Preliminary Tax Levy			
Fiscal Year	Net Assessed Value (Thousands)	Tax Rate (per \$100 N.A.V.)	Tax Levy
2005	26,585,248	0.2119	50,550,367
2006	29,605,196	0.2119	62,733,411
2007	32,778,027	0.2047	67,096,622
2008	45,937,945	0.1533	70,422,870
2009	54,751,263	0.1367	74,674,333
2010	54,862,329	0.1367	74,996,804
2011	45,681,391	0.1489	68,019,592
2012	35,056,838	0.1780	62,401,172
2013	30,665,493	0.1780	54,584,578
2014	28,622,833	0.1392	39,842,985

The Board of Supervisors must adopt the Flood Control District's property tax levy on or before the third Monday in August for the fiscal year that begins on the previous July 1. Real property taxes are paid in arrears in two installments, due October 1 and March 1.

The schedule above lists the District's secondary net assessed values, tax rates, and secondary property tax levies for the last nine fiscal years, plus the assessed values and the tax rates for FY 2014. The tax levy will decrease from FY 2013 to FY 2014. The Flood Control District's property tax rate for FY 2014 will be \$0.1392 per \$100 net assessed value.



The FY 2014 budget includes an estimated secondary property tax levy (excluding Salt River Project) of \$39,842,985, a decrease from the FY 2013 Adopted Levy. As indicated in the table below, secondary property tax revenue growth was tempered the last fiscal year as the result of the Board of Director's commitment to keep property tax rates flat.

Description	Net Assessed Value	Salt River Proj. Effective Net Assessed Value	Total Net Assessed Value w/SRP	Revenue from 1- cent Levy	Tax Rates	Property Tax Levy	SRP Payment in Lieu of Taxes (PILT)	Total Tax Levy & PILT
FY 2014 Adopted	\$ 28,622,833,869	\$ 108,165,991	\$ 28,730,999,860	\$ 2,873,100	\$ 0.1392	\$ 39,842,985	\$ 155,382	\$ 39,998,367
FY 2013 Adopted	\$ 30,665,493,359	\$ 108,165,991	\$ 30,773,659,350	\$ 3,077,366	\$ 0.1780	\$ 54,584,578	\$ 192,535	\$ 54,777,113
FY 2012 Adopted	\$ 35,056,838,356	\$ 104,838,912	\$ 35,161,677,268	\$ 3,516,168	\$ 0.1780	\$ 62,401,172	\$ 186,613	\$ 62,587,785

Levy Limit

FY 2014 FLOOD CONTROL DISTRICT SECONDARY PROPERTY TAX LEVY vs. SELF-IMPOSED LEVY LIMIT			
FY 2014 Adjusted Allowable Levy Limit	\$	88,501,802	
Maximum Tax Rate (per \$100 Assessed Value)		0.3092	
FY 2014 Secondary Levy (excluding SRP)	\$	39,842,985	
Secondary Tax Rate (per \$100 Assessed Value)		0.1392	
Amount Under Limit:	\$	48,658,817	55.0%
		0.1700	

FY 2014 FLOOD CONTROL DISTRICT SECONDARY PROPERTY TAX LEVY vs. "TRUTH-IN-TAXATION" LEVY			
FY 2014 "Truth-in-Taxation" Secondary Levy	\$	55,098,955	
"Truth-in-Taxation" Tax Rate (per \$100 Assessed Value)		0.1925	
FY 2014 Secondary Levy	\$	39,842,985	
Secondary Tax Rate (per \$100 Assessed Value)		0.1392	
Amount Under/(Over) "Truth-in-Taxation" Levy	\$	15,255,970	27.7%
		0.0533	
FY 2014 Median Residential Full Cash Property Value	\$	102,100	
"Truth-in-Taxation" Tax Bill on Median-Valued Home	\$	19.65	
Property Tax Bill on Median-Valued Home		14.21	
Tax Bill Savings/(Increase)	\$	5.44	27.7%

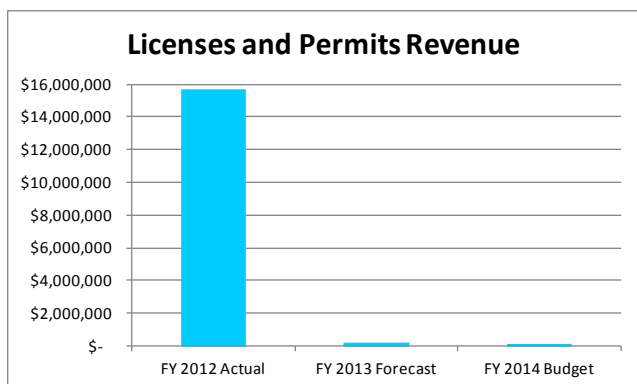
FLOOD CONTROL DISTRICT SECONDARY PROPERTY TAX LEVY FY 2014 vs. FY 2013 TAX BILL IMPACT ON MEDIAN HOME			
FY 2013:			
Median Residential Full Cash Property Value	\$	111,000	
Secondary Tax Rate (per \$100 Assessed Value)		0.1780	
Property Tax Bill	\$	19.76	
FY 2014:			
Median Residential Full Cash Property Value	\$	102,100	
Secondary Tax Rate (per \$100 Assessed Value)		0.1392	
Property Tax Bill	\$	14.21	
Tax Bill Savings/(Increase)	\$	5.55	28.1%

The FY 2014 budgeted property tax revenue of \$39,364,869 is based on an historical collection rate of 98.8%. The table below reflects the estimated revenue collection for FY 2014.

Property Tax Collection Analysis Flood Control District				
FY	Levy Amount	Estimated Collections	Rate	
2014	\$ 39,842,985	\$ 39,364,869	98.8%	

Licenses and Permits

The Flood Control District collects revenue from customers for drainage plans, plan site reviews, and licenses. Rates for licenses and permits are approved by the Board of Directors, unless otherwise set forth in statute. The revenue generated from licenses and permits is used to offset the cost of issuing the permits. The chart to the right shows the FY 2012 actual, the FY 2013 forecast and the FY 2014 budgeted revenue for this category. In FY 2012, the District received a settlement payment for Spook Hill in the amount of \$15M. FY 2013 Forecast and FY 2014 Budget reflect normal yearly operating revenues.



Intergovernmental Revenues

Intergovernmental revenues are received by the Flood Control District from other government or public entities, and include payments in lieu of taxes, grants, and payments required by intergovernmental agreements (IGA's). Intergovernmental revenues come from a variety of sources, including the Federal government, local cities and the State of Arizona. Included in the intergovernmental classification are grant revenues that typically carry restrictions on how they may be expended.

Payments in Lieu of Taxes

Payments in lieu of taxes are collected from the Salt River Project (SRP) and the federal government. Although it is a public entity, SRP estimates its net assessed value and makes payments in lieu of property taxes to each taxing jurisdiction based on its property tax rates. The table to the right reflects historical payments and the projected FY 2014 payments in lieu of taxes. The increase in revenue is reflective of SRP's increase in estimated net assessed value.

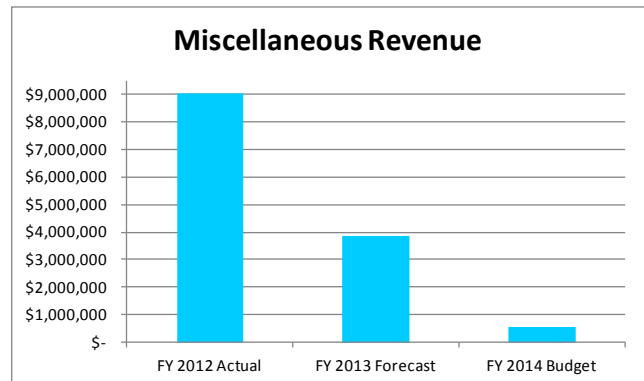
SRP Payments in Fiscal Year Lieu of Taxes	
2005	196,239
2006	191,727
2007	199,736
2008	149,582
2009	133,384
2010	144,249
2011	156,110
2012	186,613
2013*	192,535
2014**	155,382
* Forecast	
** Budget	

Other Intergovernmental Revenue

Other Intergovernmental Revenue includes a variety of payments from other jurisdictions, usually as required by IGA's with the District. The District's FY 2014 budget is reflective of receiving \$5,688,318 for cost sharing of capital projects.

Miscellaneous Revenue

The Flood Control District classifies miscellaneous revenues as any revenues that do not fall within a more specific revenue category. Examples of miscellaneous revenues include sale of copies, interest earnings, building rental, insurance recoveries, land sales, map sales and equipment rental as well as sales of fixed assets, and bond proceeds. Interest rates have continued to decline leading to a decrease in interest revenue, but in FY 2012 the District received \$6M in accrued interest from the Spook Hill settlement.

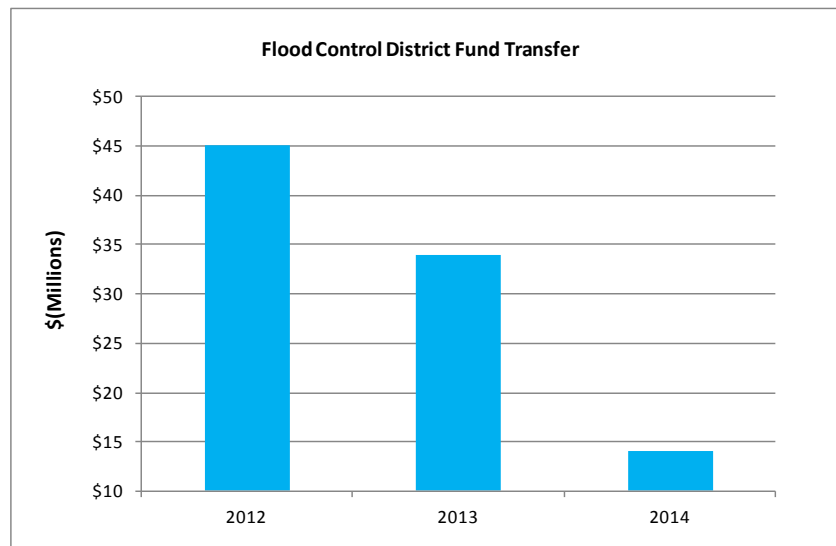


Other Financing Sources

In the Flood Control District, Other Financing Sources are comprised solely of Fund Transfers In.

Fund Transfers In

The Flood Control District transfers fund balances from the operating to the capital fund throughout the year in order to support the District's Capital Improvement Program.



Fund Balance Summary and Variance Commentary

The schedules in the following section list estimated beginning fund balances, estimated sources and uses for the upcoming fiscal year, along with resulting estimated fund balances at the end of the upcoming fiscal year. "Beginning fund balance" represents resources accumulated within each fund as of the start of the fiscal year, based on actual and projected revenues and expenditures for prior fiscal years. Presentation of fund balances has been adjusted in accordance with Statement 54 of the Government Accounting Standards Board (GASB). For budgeting purposes, fund balances exclude any amounts defined as "non-spendable," such as fixed assets. District ending fund balances are usually classified as "restricted," because all District fund balances are subject to externally enforceable legal restrictions. However, a negative ending balance would be classified as "unassigned."

Estimating Fund Balances

The process for estimating all beginning fund balances for the upcoming fiscal year begins with audited actual fund balance information as of the end of the prior fiscal year, as presented in the *Maricopa County Comprehensive Annual Financial Report (CAFR)*. Beginning balances for the upcoming fiscal year are estimated by taking the audited ending balance for the prior fiscal year, adding to the forecasted sources for the current fiscal year, and subtracting the forecasted uses for the current fiscal year.

Fund Balance Summary

Flood Control Grants Fund (989)

	FY 2012 ACTUAL	FY 2013 ADOPTED	FY 2013 REVISED	FY 2013 FORECAST	FY 2014 ADOPTED
Beginning Spendable Fund Balance	\$ (22,218)	\$ (22,218)	\$ (22,218)	\$ -	\$ -
Sources:					
Operating	\$ 11,242	\$ -	\$ -	\$ -	\$ -
Non-Recurring	340,286	349,000	429,000	349,686	75,000
Total Sources:	\$ 351,528	\$ 349,000	\$ 429,000	\$ 349,686	\$ 75,000
Uses:					
Non-Recurring	329,310	349,000	429,000	349,686	75,000
Total Uses:	\$ 329,310	\$ 349,000	\$ 429,000	\$ 349,686	\$ 75,000
Structural Balance	\$ 11,242	\$ -	\$ -	\$ -	\$ -
Ending Spendable Fund Balance:					
Unassigned	\$ -	\$ (22,218)	\$ (22,218)	\$ -	\$ -
Total Ending Spendable Fund Balance	\$ -	\$ (22,218)	\$ (22,218)	\$ -	\$ -

The Flood Control Grants Fund receives grant revenue. Grant revenue is received as a reimbursement which results in a deficit balance at the close of fiscal year-end.

Capital Project Fund (990)

	FY 2012 ACTUAL	FY 2013 ADOPTED	FY 2013 REVISED	FY 2013 FORECAST	FY 2014 ADOPTED
Beginning Spendable Fund Balance	\$ 31,777,747	\$ 26,043,506	\$ 26,043,506	\$ 34,486,215	\$ 46,446,536
Sources:					
Non-Recurring	57,911,719	61,820,533	42,539,699	59,786,851	22,582,402
Total Sources:	\$ 57,911,719	\$ 61,820,533	\$ 42,539,699	\$ 59,786,851	\$ 22,582,402
Uses:					
Non-Recurring	55,203,260	50,000,000	50,000,000	47,826,530	40,000,000
Total Uses:	\$ 55,203,260	\$ 50,000,000	\$ 50,000,000	\$ 47,826,530	\$ 40,000,000
Accounting Adjustments	\$ 9	\$ -	\$ -	\$ -	\$ -
Ending Spendable Fund Balance:					
Restricted	\$ 34,486,215	\$ 37,864,039	\$ 18,583,205	\$ 46,446,536	\$ 29,028,938
Total Ending Spendable Fund Balance	\$ 34,486,215	\$ 37,864,039	\$ 18,583,205	\$ 46,446,536	\$ 29,028,938

Flood Control Fund (991)

	FY 2012 ACTUAL	FY 2013 ADOPTED	FY 2013 REVISED	FY 2013 FORECAST	FY 2014 ADOPTED
Beginning Spendable Fund Balance	\$ 49,544,757	\$ 33,642,377	\$ 33,642,377	\$ 59,844,252	\$ 6,396,917
Sources:					
Operating	\$ 86,606,934	\$ 54,511,087	\$ 54,511,087	\$ 58,027,585	\$ 40,233,894
Non-Recurring	784	-	-	-	-
Total Sources:	\$ 86,607,718	\$ 54,511,087	\$ 54,511,087	\$ 58,027,585	\$ 40,233,894
Uses:					
Operating	\$ 31,291,268	\$ 33,775,369	\$ 33,775,369	\$ 31,893,697	\$ 31,934,409
Non-Recurring	45,000,000	54,098,533	54,378,095	79,581,223	14,696,402
Total Uses:	\$ 76,291,268	\$ 87,873,902	\$ 88,153,464	\$ 111,474,920	\$ 46,630,811
Structural Balance	\$ 55,315,666	\$ 20,735,718	\$ 20,735,718	\$ 26,133,888	\$ 8,299,485
Accounting Adjustments	\$ (16,955)	\$ -	\$ -	\$ -	\$ -
Ending Spendable Fund Balance:					
Restricted	\$ 59,844,252	\$ 279,562	\$ -	\$ 6,396,917	\$ -
Total Ending Spendable Fund Balance	\$ 59,844,252	\$ 279,562	\$ -	\$ 6,396,917	\$ -

Appropriated Budget Reconciliations

Flood Control Grants Fund (989)

	Expenditures	Revenue
NON RECURRING NON PROJECT		
FY 2013 Adopted Budget	\$ 349,000	\$ 349,000
Adjustments:		
Grants	\$ 80,000	\$ 80,000
US Geological Survey Grant	80,000	80,000
Agenda Item:		
C-69-13-001-G-00		
FY 2013 Revised Budget	\$ 429,000	\$ 429,000
Adjustments:		
Grants	\$ (429,000)	\$ (429,000)
US Geological Survey Grant	(80,000)	(80,000)
Grant Reconciliation	(349,000)	(349,000)
Agenda Item:		
C-69-13-001-G-00		
FY 2014 Budget Target	\$ -	\$ -
Adjustments:		
Grants	\$ 75,000	\$ 75,000
Grant Reconciliation	75,000	75,000
FY 2014 Adopted Budget	\$ 75,000	\$ 75,000

Flood Control Capital Projects Fund (990)

	Expenditures	Revenue
CAPITAL IMPROVEMENTS		
FY 2013 Adopted Budget	\$ 50,000,000	\$ 7,722,000
FY 2013 Revised Budget	\$ 50,000,000	\$ 7,722,000
Adjustments:		
Capital Improvement Program	\$ (50,000,000)	\$ (7,722,000)
<i>Capital Improvement Prog Adj</i>	<i>(50,000,000)</i>	<i>(7,722,000)</i>
FY 2014 Budget Target	\$ -	\$ -
Adjustments:		
Capital Improvement Program	\$ 40,000,000	\$ 7,886,000
<i>Capital Improvement Prog Adj</i>	<i>40,000,000</i>	<i>7,886,000</i>
FY 2014 Adopted Budget	\$ 40,000,000	\$ 7,886,000

Flood Control Fund (991)

	Expenditures	Revenue
OPERATING		
FY 2013 Adopted Budget	\$ 33,775,369	\$ 54,511,087
FY 2013 Revised Budget	\$ 33,775,369	\$ 54,511,087
FY 2014 Budget Target	\$ 33,775,369	\$ 54,511,087
Adjustments:		
Employee Retirement and Benefits	\$ 59,218	\$ -
<i>Retirement Contributions</i>	<i>59,218</i>	<i>-</i>
Base Adjustments	\$ (1,900,178)	\$ -
<i>Request Over or Under Target</i>	<i>(1,900,178)</i>	<i>-</i>
Fees and Other Revenues	\$ -	\$ 86,759
<i>ProgRevenue Volume Inc/Dec</i>	<i>-</i>	<i>86,759</i>
General Revenues	\$ -	\$ 685,065
<i>Property Taxes</i>	<i>-</i>	<i>685,065</i>
Budget Balancing	\$ -	\$ (15,049,017)
<i>Budget Balancing Adjustment for Chairman's Budget</i>	<i>-</i>	<i>(15,049,017)</i>
FY 2014 Tentative Budget	\$ 31,934,409	\$ 40,233,894
<i>Percent Change from Target Amount</i>	<i>-5.5%</i>	<i>-26.2%</i>
Adjustments:		
Base Adjustments	\$ -	\$ -
<i>Other Base Adjustments</i>	<i>6,315</i>	<i>-</i>
<i>Internal Service Charges</i>	<i>(6,315)</i>	<i>-</i>
FY 2014 Adopted Budget	\$ 31,934,409	\$ 40,233,894
<i>Percent Change from Target Amount</i>	<i>-5.5%</i>	<i>-26.2%</i>

Flood Control Fund (991) (continued)

		Expenditures	Revenue
NON RECURRING NON PROJECT			
FY 2013 Adopted Budget		\$ 54,098,533	\$ -
Adjustments:	Agenda Item:		
Employee Compensation and Benefits			
Employee Salary Adjustments		\$ 455,091	\$ -
<i>Flood District Performance Incentive Awards</i>	<i>C-49-13-037-2-00</i>	<i>455,091</i>	<i>-</i>
Non Recurring		\$ (175,529)	\$ -
<i>Flood Control District Budget Adjustment</i>	<i>C-69-13-028-2-00</i>	<i>19,105,305</i>	<i>-</i>
<i>Flood Control Fund Transfer Reduction</i>	<i>C-69-13-034-2-00</i>	<i>(19,280,834)</i>	<i>-</i>
FY 2013 Revised Budget		\$ 54,378,095	\$ -
Adjustments:	Agenda Item:		
Employee Compensation and Benefits			
Employee Salary Adjustments		\$ (455,091)	\$ -
<i>Flood District Performance Incentive Awards</i>	<i>C-49-13-037-2-00</i>	<i>(455,091)</i>	<i>-</i>
Capital Improvement Program		\$ (54,098,533)	\$ -
<i>Transfer to Capital Proj Fund</i>		<i>(54,098,533)</i>	<i>-</i>
Non Recurring		\$ 175,529	\$ -
<i>Flood Control District Budget Adjustment</i>	<i>C-69-13-028-2-00</i>	<i>(19,105,305)</i>	<i>-</i>
<i>Flood Control Fund Transfer Reduction</i>	<i>C-69-13-034-2-00</i>	<i>19,280,834</i>	<i>-</i>
FY 2014 Budget Target		\$ -	\$ -
Adjustments:			
Capital Improvement Program		\$ 22,628,214	\$ -
<i>Transfer to Capital Proj Fund</i>		<i>22,628,214</i>	<i>-</i>
Non Recurring		\$ 7,117,205	\$ -
<i>Non Recurring Fund Transfer</i>		<i>7,117,205</i>	<i>-</i>
Budget Balancing		\$ (15,049,017)	\$ -
<i>Budget Balancing Adjustment for Chairman's Budget</i>		<i>(15,049,017)</i>	<i>-</i>
FY 2014 Adopted Budget		\$ 14,696,402	\$ -

Eliminations Fund (900)

		Expenditures	Revenue
NON RECURRING NON PROJECT			
FY 2013 Adopted Budget		\$ (54,098,533)	\$ (54,098,533)
Adjustments:	Agenda Item:		
Non Recurring		\$ 19,280,834	\$ 19,280,834
<i>Flood Control Fund Transfer Reduction</i>	<i>C-69-13-034-2-00</i>	<i>19,280,834</i>	<i>19,280,834</i>
FY 2013 Revised Budget		\$ (34,817,699)	\$ (34,817,699)
Adjustments:	Agenda Item:		
Capital Improvement Program		\$ 54,098,533	\$ 54,098,533
<i>Capital Improvement Prog Adj</i>		<i>54,098,533</i>	<i>54,098,533</i>
Non Recurring		\$ (19,280,834)	\$ (19,280,834)
<i>Flood Control Fund Transfer Reduction</i>	<i>C-69-13-034-2-00</i>	<i>(19,280,834)</i>	<i>(19,280,834)</i>
FY 2014 Budget Target		\$ -	\$ -
Adjustments:			
Capital Improvement Program		\$ (22,628,214)	\$ (22,628,214)
<i>Transfer to Capital Proj Fund</i>		<i>(22,628,214)</i>	<i>(22,628,214)</i>
Non Recurring		\$ (7,117,205)	\$ (7,117,205)
<i>Non Recurring Fund Transfer</i>		<i>(7,117,205)</i>	<i>(7,117,205)</i>
Budget Balancing		\$ 15,049,017	\$ 15,049,017
<i>Budget Balancing Adjustment for Chairman's Budget</i>		<i>15,049,017</i>	<i>15,049,017</i>
FY 2014 Adopted Budget		\$ (14,696,402)	\$ (14,696,402)

Capital Improvement Program

Summary

The Flood Control District primarily mitigates existing regional flood hazards through its five-year Capital Improvement Program (CIP) – the revolving five-year plan for accomplishing capital projects.

The CIP drives design and construction of new infrastructure in concert with the District's planning activities and also addresses modification and replacement of existing infrastructure. The District maintains its five-year CIP as mandated by A.R.S. Title 48 in accordance with District Resolution 2010R008, which specifies the Board's financial management directives for the District.

Since 1993, proposed capital projects have been reviewed for merit by the District's annual CIP Prioritization Procedure, although project recommendations resulting from this process are contingent upon ultimate project adoption through Resolutions by the District's Board of Directors. The CIP Prioritization Procedure solicits and evaluates project requests from the District's client communities and other local agencies, generally resulting from completed drainage planning studies.

The evaluation procedure allocates points based on:

- Readiness
- Hazard Mitigation Need
- Federal Cost Share
- Municipal Cost Share

The process promotes a balanced approach to the evaluation of proposed projects, identifying and supporting flood control and regional drainage projects that not only provide long-term protection to individuals and property from flash floods and seasonal flooding, but that also promote community development, protect natural habitats and maintain watercourse flow paths. The procedure favors projects that involve cost-sharing partnerships, allowing the District to best leverage limited financial resources, and allows the District to limit future structural maintenance responsibilities to projects that are multi-jurisdictional, regional or involve main watercourses.



Project Detail

A total of 2 capital project bins are budgeted for FY 2014, and recommended to the Board by the Flood Control District. The projects are as follows:

990 FLOOD CONTROL CAPITAL PROJECTS	Previous Actuals	Projected FY 2013	Year 1 FY 2014	Year 2 FY 2015	Year 3 FY 2016	Year 4 FY 2017	Year 5 FY 2018	5-Year Total	Total Project
F699P - SMALL PROJECTS ASSISTANCE PROG	\$ 3,186,973	\$ 1,982,623	\$ 1,550,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 9,550,000	\$ 14,719,596
FCIPP - FLOOD CONTROL CIP	225,765,097	45,826,491	38,450,000	38,000,000	38,000,000	35,000,000	35,000,000	184,450,000	456,041,588
Project Total	228,952,070	\$ 47,809,114	\$ 40,000,000	\$ 40,000,000	\$ 40,000,000	\$ 37,000,000	\$ 37,000,000	\$194,000,000	\$470,761,184

Managing for Results (MFR) for All Projects

Purpose Statement:

The purpose of the Flood Hazard Remediation program is to provide flood hazard protection through structural and non-structural solutions to the public so that they can live with minimal risk of loss of life or property due to flooding.

Strategic Goals:

By June 30th, 2018, the District will address realized local structural flooding issues by participating in 100% of qualifying Small Projects Program submittals.

Strategic Plan Program Supported:

- Flood Hazard Remediation

Strategic Activities Supported:

- Flood Control Capital Projects

Result Measures:

Measure	FY 2012 Actual	FY 2013 Forecast	FY 2014 Projected with Capital Improvements
Percent of Square Miles of Area that Receive Physical Protection Benefits from Projects in the Five-Year Capital Improvement Program that are Completed in this Fiscal Year	2.6%	10.2%	0.7%

Results:

District CIP MfR results are not applicable at the individual project level or across multiple fiscal years and must be presented as gross, individual fiscal year figures. The District's Key Result Measure for the Capital Project activity reports the percent of total capital budget expended. By default, as it entails CIP expenditures, this project contributes to the results of that measure. Additionally, the District measures the percent of area benefitted by projects completed in a given fiscal year (compared to the area benefitted by all projects in the five-year CIP). The District has calculated a total of 610 square miles of area benefitted by projects in the five-year CIP.

Common Flood Control CIP Acronyms

ACDC – Arizona Canal Diversion Channel
ADMP – Area Drainage Master Plan
ADOT – Arizona Department of Transportation
CFS – Cubic Feet per Second
FPAP – Floodprone Property Assistance Program
FRS – Flood Retarding Structure
IGA – Intergovernmental Agreement
MCDOT – Maricopa County Department of Transportation
NRCS – Natural Resource Conservation Service



White Tanks Flood Retardant Structure

Flood Control District Primary Capital Improvement Program

Managing Department: Flood Control District
Project Partners: See Project Descriptions

Scheduled Completion Dates:

Improvement	District	Scheduled Completion
Central Chandler Storm Drain Improvements	1	Outside 5-year CIP
Upper Camelback Wash Improvements	2	FY 2014
Agua Fria River Levee Safety Improvements	4	Outside 5-year CIP
Laveen Area Conveyance Channel	5	FY 2012
27 th Avenue and South Mountain Avenue Basin	5	FY 2017
43 rd Avenue and Baseline Road Basin	5	FY 2014
Berneil Channel Modifications	2	Outside 5-year CIP
Rittenhouse Basin	1	FY 2011
Chandler Heights Basin	1	Outside 5-year CIP
East Maricopa Floodway Low Flow Channel	1	Outside 5-year CIP
Tres Rios	5	FY 2012
White Tanks FRS No.4 Outlet	4	FY 2018
White Tanks FRS No.4 Rehabilitation	4	FY 2016
McMicken Dam	4	Outside 5-year CIP
Buckeye FRS No.1 Rehabilitation	4	FY 2016
Downtown Buckeye Regional Basin & Storm Drain	4	Outside 5-year CIP
Watson Drainage System	4	Outside 5-year CIP
Skyline Wash Basin and Outlet	4	Outside 5-year CIP
State Route 85 Oglesby Outfall Channel	4	Outside 5-year CIP
Granite Reef Wash Drainage Improvements	2	Outside 5-year CIP
PVR Rehabilitation / Replacement	1	Outside 5-year CIP
Powerline FRS Fissure Risk Zone Mitigation	1	FY 2014
Harquahala FRS Erosion Hazard Reduction	4	Outside 5-year CIP
Saddleback FRS Modifications	5	Outside 5-year CIP
Wickenburg Downtown Flooding Hazard Mitigation	4	FY 2009
Cave Buttes Dam Modifications	3	Outside 5-year CIP
New River Dam Outlet Improvements	4	FY 2016
Oak Street Detention Basin and Storm Drain	2	Outside 5-year CIP
Ellsworth Road & McKellips Road Drainage System	2	Outside 5-year CIP
Union Hills Drive/115 th Avenue Drainage Improvements	4	FY 2016
White Tanks FRS No.3 Outlet Channel	4	FY 2013
Lower El Mirage Wash Basin	4	FY 2014
Bullard Wash (Phase II)	4	Outside 5-year CIP
Loop 303 Drainage Improvements	4	FY 2015
Northern Parkway Drainage Improvements	4	FY 2014
Luke Air Force Base Flood Mitigation Improvements	4	Outside 5-year CIP
Sonoqui Wash Channelization (Chandler Heights to Crismon)	1	FY 2013
Sonoqui Wash Channelization (Main Branch)	1	FY 2017
Queen Creek Wash (Recker to Higley)	1	Outside 5-year CIP
DRCC (107 th Avenue to Agua Fria)	5	Outside 5-year CIP
DRCC (75 th Avenue to 107 th Avenue)	5	Outside 5-year CIP
Van Buren St. Channel (99 th Avenue to Agua Fria River)	5	FY 2017
Camelback Road Storm Drain – 59 th Avenue to 75 th Avenue	5	FY 2012

Improvement	District	Scheduled Completion
Bethany Home Road Storm Drain (79 th Avenue to 59 th Avenue)	5	Outside 5-year CIP
Downtown Phoenix Drainage System (Phase I)	5	FY 2014
Arcadia Drive Storm Drain (Camelback Road to Lafayette Boulevard)	3	Outside 5-year CIP
Lafayette Interceptor Drain & Outlet	3	FY 2013
Circle K Park Detention Basin	5	Outside 5-year CIP
Ashbrook Wash Channelization	2	Outside 5-year CIP
East Maricopa Floodway Maintenance Road Paving	1, 2	Outside 5-year CIP
Capital Improvement Program Project Reserve	N/A	N/A

Purpose Statement:

The Primary Capital Improvement Program typically funds projects that have been recommended by the District's Capital Improvement Program Prioritization Procedure, reducing flooding hazards to Maricopa County residents through construction of new facilities and improvements to existing flood control facilities.

Project Descriptions:

Central Chandler Storm Drain Improvements (022A)

Project Partner: City of Chandler

Recommended by the City of Chandler's March 2006 Storm Water Master Plan Update, this project removes all local drainage connections to an existing Salt River Project "Chandler Drain" irrigation tail water system and establishes a distinct City storm drain system. Improvements are contained within a two-square-mile area of downtown Chandler subject to historic flooding problems.

The District anticipates entering a cost-share agreement for design and construction of the project; however, the project has been delayed due to a lack of City funding. The FY 2014 budget includes labor costs related to planning for the project.

Design funding is tentatively scheduled for FY 2018.

Upper Camelback Wash Flood Hazard Mitigation (027A)

Project Partner: City of Scottsdale

The City of Scottsdale's Storm Water Master Plan recommended improvements to mitigate flooding hazards in the Upper Camelback Wash watershed. Conveyance capacity of the existing system of open channels and street conveyance is limited to a 2-year event level in some areas, creating a flood hazard for an estimated 600 structures. The proposed project will improve system capacity to convey the 100-year storm event.

Project construction is in progress, under the City's lead, with the District providing cost-share funding under IGA FCD 2011A010.

Agua Fria River Levee Safety Mitigation (109A)

Project Partner: City of Avondale

Channelization of the Agua Fria River, completed by the District and the U.S. Army Corps of Engineers in the 1980s, included construction of soil cement levees. The District entered IGA 2001A009 with the City of Avondale, granting the City a non-exclusive easement over certain District fee-held land, including channelized portions of the Agua Fria River, to facilitate construction of a City trail system. Maintenance of the Agua Fria River levees poses a hazard to District personnel, as the levees were originally constructed without pipe rail fall protection, and a trail atop the levees would pose a similar hazard to the public.

IGA FCD 2008A009 establishes a 50/50 cost share between the City and the District for installation of pipe rail along levees between Buckeye Road and McDowell Road. The District's cost share is capped at \$440,000, including a per-foot ceiling.

The City, under the IGA, acts as lead agency for installation of the pipe rail, and retains operation and maintenance responsibility over the installed railing. Construction schedule is dependent upon City funding. The FY 2014 budget includes labor costs related to planning for the project.

Laveen Area Conveyance Channel (117A)

Project Partner: City of Phoenix

The Laveen Area Conveyance Channel improved the Maricopa Drain into a regional flood control facility capable of containing and conveying a 100-year flood event in the Laveen area from 43rd Avenue to the Salt River – a distance of approximately 5.8 miles. An associated flood detention basin at 43rd Avenue and Southern Avenue mitigates peak flood flows getting to the conveyance channel. The peak discharge at the outfall of the channel for the 100-year storm event is estimated to be 2,800 cubic feet per second.

This project was constructed by a public-private partnership involving the Flood Control District, City of Phoenix, Maricopa County Department of Transportation and the Salt River Project. The channel and basin are grass-lined, and a concrete low-flow channel carries tail water to the Salt River.

The District's project involvement is complete, with the exception of litigation related to project rights-of-way condemnations. The project is being maintained by the City of Phoenix.

27th Avenue and South Mountain Avenue Basin (117C)

Project Partner: City of Phoenix

The District's South Phoenix Drainage Improvement Project Feasibility Study evaluated the watershed generally bounded by 43rd Avenue to the west, Central Avenue to the east, South Mountain Avenue to the south and the Salt River to the north. The study identified and compared alternative solutions to mitigate flooding hazards in the watershed and selected a recommended plan. Plan elements included several detention basins and a storm drain system to provide an outfall to the Salt River, including a basin located at 27th Avenue and South Mountain Avenue.

Project design is in progress.

43rd Avenue and Baseline Road Basin (117D)

Project Partner: City of Phoenix

The District's South Phoenix Drainage Improvement Project Feasibility Study evaluated the watershed generally bounded by 43rd Avenue to the west, Central Avenue to the east, South Mountain Avenue to the south and the Salt River to the north. The study identified and compared alternative solutions to mitigate flooding hazards in the watershed and selected a recommended plan. Plan elements included several detention basins and a storm drain system to provide an outfall to the Salt River, including a basin located at 43rd Avenue and Baseline Road.

Project design is complete. Construction is scheduled to begin in summer 2013.

Berneil Channel Modifications

Project Partner: Town of Paradise Valley

The Berneil Channel is operated and maintained by the Town of Paradise Valley and generally conveys storm water between Scottsdale Road at Mountain View Road southwest to the Indian Bend Wash at approximately the 66th Street alignment. The channel is undersized for the 100-year event; in sections, it is unable to contain events of a 2-year return frequency.

The Town submitted a project for modification of the Berneil Channel to the District's prioritization procedure, and the project was recommended. Ideally, a modification project would increase channel capacity to convey the 100-year event, but funding constraints may limit capacity improvements to address 10-year events.

The Town has completed a preliminary project study. Advancement of the project to final design and construction is largely dependent upon the availability of Town and District funding.

Rittenhouse Basin (121A)

Project Partner: Town of Gilbert

The District's East Maricopa Floodway (EMF) Mitigation Study identified drainage and flooding issues associated with the 15,000 cfs 100-year flow exceeding the EMF's 8,500 cfs capacity. The study proposed two large off-line detention basins – the Rittenhouse and Chandler Heights Basins – to mitigate EMF flows.

Construction of Rittenhouse Basin flood control features is complete, and the project is operated and maintained by the Town of Gilbert. The District will contribute limited funding to aesthetically-enhance the site in the future.

Chandler Heights Basin (121B)

Project Partner: Town of Gilbert

The District's East Maricopa Floodway (EMF) Mitigation Study identified drainage and flooding issues associated with the 15,000 cfs 100-year flow exceeding the EMF's 8,500 cfs capacity. The study proposed two large off-line detention basins – the Rittenhouse and Chandler Heights Basins – to mitigate EMF flows.

Chandler Heights Basin reduces flows from the Queen Creek and Sonoqui washes into the EMF. Construction is being accomplished in at least five phases. Design and the first two phases of construction have been completed. Future phases of construction will involve excavation of an additional 3 million cubic yards of material, and will be accomplished as funding becomes available.

Although basin construction is being accomplished by the District alone, it is anticipated that the Town of Gilbert will purchase an easement on the completed basin site, fund recreational amenities, and assume certain operation and maintenance obligations in the future.

Project is dependent upon the need of earthen material by agencies/contractors and funding availability of the District. The FY 2014 budget includes labor costs related to planning for the project.

East Maricopa Floodway Low Flow Channel

Project Partner: N/A

The United States Soil Conservation Service (now Natural Resources Conservation Service) completed the East Maricopa Floodway (EMF) in 1989 in partnership with the District and others. This 27-mile long earthen channel runs parallel to the Roosevelt Water Conservation District canal from north of Brown Road to Hunt Highway, and continues in a southwesterly direction through the Gila River Indian Community to an outlet at the Gila River. The EMF is a principal flood control feature for the east valley, intercepting floodwater flow impacting the Buckhorn-Mesa, Apache Junction-Gilbert and Williams-Chandler watersheds. The EMF is operated and maintained by the District, with the exception of segments that run through privately-owned golf courses.

Due to the topography of the area, the EMF has a particularly shallow slope. Combined with the EMF's earthen bottom, this causes nuisance ponding along much of the structure. In addition to causing mosquito control issues, this creates maintenance difficulties, as maintenance equipment is unable to function in the saturated channel bottom.

The District is attempting to address these issues through comparatively minor maintenance modifications; however, should the issues remain, the District would construct a concrete low flow channel along much of the length of the EMF.

Tres Rios (126A)

Project Partners: City of Phoenix, U.S. Army Corps of Engineers

The Tres Rios Project is a federal project under the auspices of the U.S. Army Corps of Engineers and sponsored locally by the City of Phoenix.

The project is located along the Salt and Gila Rivers, from about 83rd Avenue to the Agua Fria River, and consists of the restoration of habitat within and along the river. It involves construction of wetlands, open water marshes and riparian corridors, and a flood control levee along the north bank of the river from approximately 105th Avenue to the Agua Fria River to remove property and homes along the river from the floodplain.

The District's participation in accordance with the project resolution and IGA includes design review and coordination, \$2,000,000 in levee construction funding, operation and maintenance of the levee, and contribution of District-owned land required for the project.

The levee design and construction occurred in three phases – from 105th to 115th Avenue, 115th to 123rd Avenue, and along 123rd to Southern Avenue. Construction of all three phases is complete. A Letter of Map Revision revising the flood boundary and floodway is in progress. The FY 2014 budget includes labor costs related to continued FEMA coordination.

White Tanks FRS No. 4 Outlet (201A)

Project Partner: N/A

The District's Buckeye Area Drainage Master Plan (ADMP) examined alternatives to convey flows from White Tanks FRS No. 4's impoundment area to the Gila River. The ADMP recommended a channel designed to intercept and convey the 100-year flood flow along its length, while simultaneously serving as an outlet to the dam and a multiuse trail corridor.

Due to the slowing of development in the area subsequent to the ADMP, the ADMP-recommended project now lacks a viable project partner for implementation. The District has initiated design of a storm drain outlet that will solely accomplish the District's dam safety needs. Remaining regional flows may be addressed by a future ADMP update.

Project design is complete and construction is scheduled to begin in FY 2017.

White Tanks FRS No. 4 Rehabilitation (201B)

Project Partner: Natural Resources Conservation Service

White Tanks Flood Retarding Structure (FRS) No. 4 was constructed in 1954 by the Natural Resources Conservation Service (NRCS) (then Soil Conservation Service). By agreement, the District operates and maintains the structure.

The District completed Phase I Assessments for White Tanks FRS No. 4, and the Arizona Department of Water Resources (state agency with regulatory authority) classified the dam as having safety deficiencies; corrective action is required to bring the dam into compliance with dam safety standards and requirements. Deficiencies include transverse cracking of the embankment, inadequate left and right spillways and unprotected corrugated metal pipe outlets. The National Resources Conservation Service (NRCS) identified these same deficiencies as requiring corrective action. The District submitted an application to NRCS for federal funding assistance under Public Law 106-472 (Small Watershed Amendment) in May 2004, and the District has entered into an IGA with NRCS to accomplish project construction.

Construction will be completed in two phases, the first of which is complete. Phase two will utilize a Construction Manager at Risk contract and is expected to begin in FY 2014.

McMicken Dam Project (202B)

Project Partner: U.S. Army Corps of Engineers

The McMicken Dam Project was constructed by the U.S Army Corps of Engineers in 1954 and 1955 to protect Luke Air Force Base, the Litchfield Park Naval Air Facility and agricultural activities in the area from flooding; it also provides flood protection for critical public facilities and infrastructure including hospitals, schools, police and fire stations, freeways and other public roadways, railroads and the Beardsley Canal.

The McMicken Dam Project includes McMicken Dam itself (approximately nine miles in length), the McMicken Dam Outlet Channel (approximately six miles in length) and the McMicken Dam Outlet Wash (approximately four miles in length) that discharges to the Agua Fria River.

The ability of the McMicken Dam Project to maintain the current level of flood protection for the benefit of the public in an increasingly urbanized environment is in question due to significant concerns regarding aging infrastructure, land subsidence, earth fissuring, urbanization encroachment and current dam safety standards. These dam safety issues have led the District to determine that an overall rehabilitation or replacement of the dam is required. Alternatives may include a modified dam, floodways or basins which will provide a minimum of 100-year flood protection. The District has pursued, and continues to pursue, federal funding assistance for this project. Should such funding be non-viable, the District may evaluate the potential of initiating a unilateral project.

Design is in progress, and construction will be accomplished in multiple phases. Ongoing efforts are taking place to include the coordination of any interested stakeholders for the incorporation of a recreational cost share component to the rehabilitation project.

Buckeye FRS No. 1 Rehabilitation (207A)

Project Partner: Natural Resources Conservation Service

Buckeye FRS No.1 is the westernmost of a series of three flood control dams designed and built by the Soil Conservation Service (now the Natural Resources Conservation Service, or NRCS) between 1973 and 1975. The dam is located along the southern slopes of the White Tank Mountains and parallels the north side of Interstate 10 for 7.1 miles west to the Hassayampa River. The dam is operated and maintained by the District and is regulated by the Arizona Department of Water Resources (ADWR).

Since its construction, the dam has experienced considerable transverse cracking. ADWR has identified the transverse cracking in Buckeye FRS No.1 as a dam safety deficiency requiring corrective action. The District completed Phase I Assessments of the dam, and has requested NRCS federal cost share assistance under Public Law 106-472 for a rehabilitation project to address dam safety concerns and to maintain flood control benefits to downstream properties for the next 100 years.

The District completed a planning-level assessment of potential alternatives, including a modified dam, a channel/levee system and combinations of both providing a minimum of 100-year flood protection. The selected alternative consists of dam rehabilitation.

Design is in progress, and construction will be accomplished in two phases. Both phases will utilize a Construction Manager at Risk contract. Phase 1 construction is scheduled to begin in FY 2014.

Downtown Buckeye Regional Basin and Storm Drain Project (211A)

Project Partner: Town of Buckeye

The Town of Buckeye historically experienced flooding conditions downtown in the vicinity of Monroe Avenue (Maricopa County Highway 85). The District completed a Candidate Assessment Report that identified potential structural solutions: a 10-year storm drain system and outfall, and 100-year retention basins.

This project will relieve historic downtown Buckeye of frequent flooding by implementing storm drains, channels, retention basins, and an outlet infrastructure that will mitigate flood damages to residential, commercial, and industrial properties, government buildings, and schools, while increasing traffic safety and improving the community's flood insurance program rating.

Design is complete, and construction will be accomplished in multiple phases as Town funding becomes available. The FY 2014 budget includes labor costs related to the planning for the project.

Watson Drainage System (211B)

Project Partner: Town of Buckeye

The District completed the Buckeye Area Drainage Master Plan (ADMP) in June 2009. The ADMP recommended construction of five north-south regional drainage channels and basins to capture regional storm water flow and convey it to the Gila River: the White Tanks System, the Watson System, the Rooks System, the Oglesby System, and the Palo Verde System.

The Town of Buckeye submitted the full ADMP-recommended plan to the District's FY 2012 prioritization procedure, and the plan was recommended. The Watson System will be the first to be implemented.

A pre-design effort is in progress. Project implementation is dependent upon a viable design solution and a cost share agreement between the District and the Town of Buckeye.

Skyline Wash Basin and Outlet

Project Partner: Town of Buckeye

Skyline Wash originates in the White Tanks Mountains and results in alluvial fan-type flood flows downstream. Flows ultimately pond behind Buckeye FRS No.3 and subsequently drain to the Hassayampa River.

The Skyline Wash Basin and Outlet Project is a variation on a recommendation identified by the District's Sun Valley Area Drainage Master Plan. The project proposes to construct a basin at the apex of the alluvial fan floodplain and to convey flows through a combination of new channels and existing natural washes to the Buckeye FRS No.3. The project would result in elimination of the alluvial fan floodplain, impacting both existing properties and future development.

A pre-design effort is in progress. Project implementation is dependent upon a viable design solution and a cost share agreement between the District and the Town of Buckeye.

State Route 85 Oglesby Outfall Channel

Project Partner: Arizona Department of Transportation

The District completed the Buckeye Area Drainage Master Plan (ADMP) in June 2009. The ADMP recommended construction of five north-south regional drainage channels and basins to capture regional storm water flow and convey it to the Gila River: the White Tanks System, the Watson System, the Rooks System, the Oglesby System, and the Palo Verde System. The Oglesby System's outfall would be constructed as a co-use Arizona Department of Transportation/District facility, built in conjunction with State Route 85 improvements from north of Baseline Road to the Gila River. ADOT

has tentatively agreed to this plan, which would require ADOT to upsize its planned freeway channel to accommodate regional flows in exchange for District cost share participation.

The portion of the Oglesby System upstream of State Route 85 would be completed in the future – likely without the use of public funding – as the area develops.

Project schedule is dependent upon ADOT's State Route 85 improvement schedule and funding availability. The FY 2014 budget includes labor costs related to planning for the project.

Granite Reef Wash Drainage Mitigation Project (265A)

Project Partner: City of Scottsdale

The City of Scottsdale has historically experienced flooding in developed areas along Granite Reef Wash. The City initiated a study to propose solutions to this flooding hazard, and has recommended installation of a drainage system, principally along the Pima Road alignment, from Chaparral Road south to Salt River.

In addition to mitigating flooding in the immediate residential area, the project would reduce flood flows to the Salt River Pima-Maricopa Indian Community's (SRPMIC's) undeveloped Section Twelve, at the junction of State Route 101 Loop and State Route 202.

With the city as the lead agency, project implementation is awaiting the selection of an outfall alignment south of McKellips Road by the SRPMIC. Advancement of the project to final design and construction is driven by city funding authorization under a future city bond election. The FY 2014 budget includes labor costs related to planning for the project.

PVR FRS Rehabilitation/Replacement (310A)

Project Partner: Natural Resources Conservation Service

The Powerline, Vineyard Road, and Rittenhouse (PVR) Flood Retarding Structures (FRSs) are located in northwest Pinal County, south of Apache Junction and parallel to the Central Arizona Project (CAP) canal between Baseline Road and Ocotillo Road. Per its agreements with the Soil Conservation Service (now Natural Resources Conservation Service, or NRCS), the District operates and maintains the structures. The FRSs protect approximately 169 square miles of residential, commercial, and agricultural land in Maricopa and Pinal Counties from being flooded, and protect structures such as the CAP canal, Williams Gateway Airport, and the Loop 202 San Tan Freeway.

The Arizona Department of Water Resources recently reclassified the PVR FRSs as high hazard potential, medium size structures. The District prepared a Final Failure Mode Analysis Report, Structures Assessment Program Phase I (FFMA), in July 2002, that identified defects in the structures due to the age of the structures, proximity to fissures, subsidence of the area and cracking caused by drying shrinkage. The FFMA recommended rehabilitation of the structures which could include structural improvements to the dam or replacement of the dams with channels, basins or other flood control facilities.

A study to propose an ultimate recommended solution for the structures is complete. Alternative selection is in progress and the rehabilitation plan is expected to begin in FY 2014. The District continues pursue federal cost share funding, with construction being accomplished in multiple phases.

Powerline FRS Fissure Risk Zone Mitigation (310B)

Project Partner: Natural Resources Conservation Service

The District identified an earth fissure at Powerline FRS leading the Arizona Department of Water Resources to classify the dam as “unsafe, non-emergency, elevated risk.”

Appropriate reservoir storage monitoring and warning procedures have been put in place for this site-specific condition at the dam. Site-specific dam safety remedial work, otherwise known as interim dam safety measures, are required to assure the safety of the dam until its overall rehabilitation or replacement.

Construction of the interim dam safety measures is in progress.

Harquahala FRS Erosion Hazard Reduction (330A)

Project Partner: N/A

Harquahala FRS is a compact earth-fill dam which detains floodwater from the southwest side of the Big Horn Mountains, the Harquahala Plain and Saddle Mountain. The water is conveyed to the Harquahala Floodway and the Saddleback Diversion Channel and outfalls south at the tributary of Centennial Wash. The structure is 11.5 miles in length.

Harquahala FRS has exposed earthen slopes that will be subject to long-term erosion. This project provides comprehensive rock mulch and hydroseed treatments for the slopes that will reduce this hazard and increase the dam's life. Project schedule will depend upon District funding availability. The FY 2014 budget includes labor costs related to planning for the project.

Saddleback FRS Modifications (331A)

Project Partner: N/A

The Saddleback Flood Retarding Structure (FRS), located just south of Interstate 10, is a compact earth-fill dam which receives floodwaters discharged from the Harquahala FRS and runoff water from a more than 22-square mile drainage area. The floodwater is conveyed to the Saddleback Diversion Channel via the principal spillway and outfalls south at the tributary of Centennial Wash. The structure is 5.1 miles in length and has a height of 21 feet, with a storage capacity of 3,620-acre feet. The U.S. Soil Conservation Service, now the Natural Resources Conservation Service (NRCS), was the federal sponsor for the initial construction.

Saddleback FRS has experienced the formation of numerous erosion holes and longitudinal cracking along the entire length of centerline of the dam crest. The issue cannot be addressed by normal maintenance work and has developed into a dam safety issue which is continuing to worsen over time. The District has identified a need to modify the central material zone of the dam known as the central filter and to reduce erosion through the placement of rock mulch.

A pre-study for modification alternatives is in progress.

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Wickenburg Downtown Flooding Hazard Mitigation (343A)

Project Partner: Town of Wickenburg

The Wickenburg Downtown Flooding Hazard Mitigation project includes approximately 5,000 feet of channel and levee improvements to capture the floodplain associated with Sol's Wash and a tributary, Hospital Wash, and convey 100-year flows from upstream of Tegner Street to the Hassayampa River.

The project provides a 100-year level of protection to portions of the Wickenburg downtown area subject to flooding and will provide flood control benefits along much of Sol's Wash within the Wickenburg town limits. It also conveys the 100-year flows to the Highway 93 Interim Bypass Bridge over Sol's Wash, allowing the Interim Bypass embankment to be constructed as a levee to contain the Hassayampa River floodplain in the area.

Construction was completed in FY 2009. The project remains active pending FEMA acceptance of revised floodplain limits. The FY 2014 budget includes labor costs related to continued FEMA coordination.

Cave Buttes Dam Modifications (350B)

Project Partner: N/A

Cave Buttes Dam was constructed by the District in 1980, functionally replacing the U.S. Army Corps of Engineers' 1923-era Cave Creek Dam.

A substantial flood event in 1993 resulted in a significant impoundment of water behind the dam, and seepage occurred along the dam's left abutment. To prevent deterioration of embankment material from recurring seepage, the District pursued an analysis and investigation of the issue. This investigation has indicated that permanent modification to the dam is required.

Pre-design/alternatives development is in progress.

New River Dam Outlet Improvements (370A)

Project Partner: N/A

The District and the U.S. Army Corps of Engineers constructed the New River Dam and associated works in 1985 as part of the New River and Phoenix City Streams Flood Control Project, providing enhanced flood protection for downstream Maricopa County residents, and the District operates and maintains the dam.

Erosion related to the dam's outlet channel will potentially impact District maintenance access, and has caused outlet flow restrictions and resultant stagnant impoundments contrary to design specifications. District engineering efforts have identified that these conditions require corrective action, including improvements to the Dam's outlet channel.

Design is complete. Construction schedule is dependent upon District funding availability.

Oak Street Detention Basin and Storm Drain (420D)

Project Partner: City of Mesa

The Spook Hill Area Drainage Master Plan (ADMP), completed in 2002, identified regional flood control infrastructure necessary for a 35-square-mile area located in northeast Mesa. The ADMP watershed extends from the Utery Mountains on the north and the Apache Trail on the east, to the Buckhorn-Mesa structures on the west and south.

The Oak Street Detention Basin and Storm Drain project is the third scheduled project in support of this ADMP and involves construction of a basin at Oak Street and Hawes Road, and storm drains east along Oak Street and north along Hawes Road. The project will provide protection in conjunction with drainage infrastructure constructed by the Hermosa Vista/Hawes Road and McDowell Road projects.

Design is complete. Construction schedule is dependent upon District and City funding availability.

Ellsworth Road and McKellips Road Drainage Improvements (420E)

Project Partner: City of Mesa

The Spook Hill Area Drainage Master Plan (ADMP), completed in 2002, identified regional flood control infrastructure necessary for a 35-square-mile area located in northeast Mesa. The ADMP watershed extends from the Utery Mountains on the north and the Apache Trail on the east, to the Buckhorn-Mesa structures on the west and south.

The Ellsworth Road and McKellips Road project is the fourth scheduled project in support of this ADMP and likely will include construction of a basin at Ellsworth Road and McKellips Road, an interceptor drain east along McKellips Road, and an outlet generally along 94th Street. The basin rights-of-way are in place, owned by the City of Mesa. The project will provide protection to local, previously-developed subdivisions, where historic flooding has been noted.

A design concept study is complete. The project's implementation schedule will depend upon District and City funding availability. The FY 2014 budget includes labor costs related to planning for the project.

Union Hills Drive/115th Avenue Drainage Improvements

Project Partner: City of Peoria, City of Surprise

The project is located in the Lower Agua Fria watershed and is part of the Glendale/Peoria Area Drainage Master Plan Update (ADMPU). The study area extends from Beardsley Road to south of Bell Road between 107th Avenue and the Agua Fria River.

The area downstream of 107th Avenue and Union Hills Drive has historically experienced flooding, particularly in the City of Surprise's Coyote Lakes subdivision. Existing drainage systems along Union Hills Drive are considered inadequate. The proposed project will likely include a combination of open channels and basins, along with utilization of existing drainage features, to relieve flooding in the area. The design concept report is complete.

Project implementation is awaiting execution of an intergovernmental agreement between the District and Cities of Peoria and Surprise. Project design is scheduled to begin in FY 2014.

White Tanks FRS No. 3 Outlet Channel (470F)

Project Partner: N/A

In FY 2006, the District examined a series of alternatives associated with the rehabilitation of White Tanks FRS No.4. Project recommendations included an outlet channel from White Tanks FRS No. 3 to White Tanks FRS No.4.

This project combines soft structural channel and a box culvert along a five-mile stretch of Jackrabbit Trail to convey storm water from behind White Tanks FRS No.3 to White Tanks FRS No.4; it provides additional protection from southeasterly flows for residents east of Jackrabbit Trail. From Bethany Home Road south to Interstate 10, the project provides a 100-year level of protection. After completion of the White Tanks FRS No.4 Outlet project, storm water conveyed by this project would subsequently be conveyed to the Gila River.

Project construction and the District's involvement is complete, with the exception of litigation related to project rights-of-way condemnations. The project is being maintained by the District.

Lower El Mirage Wash Basin (470K)

Project Partner: City of El Mirage

The Lower El Mirage Wash Basin is located in the Lower Agua Fria watershed and is included in the Loop 303/White Tanks Area Drainage Master Plan (ADMP). The City of El Mirage identified flooding issues along Lower El Mirage Wash from just north of Cactus Road southeast through Pueblo El Mirage to the Agua Fria. The watershed for this study area is 12.25 square miles of the Lower Agua Fria watershed. The primary goal of the project is to develop a 100-year regional outfall for the area and mitigate flooding hazards in a delineated floodway/floodplain.

The project consists of the completion of a detention basin in Lower El Mirage Wash, located at the southwest corner of Cactus Road and El Mirage Road, along with new culverts at El Mirage and Cactus Roads.

Design is complete. Construction is expected to start summer 2013.

Bullard Wash Phase II (470D)

Project Partner: City of Goodyear

Bullard Wash is included within the State Route 303 Corridor/White Tanks ADMP, which recommends wash improvements. Phase I of the project, from the Gila River to Lower Buckeye Road, was constructed as a District/City of Goodyear project. Phase II includes an earthen/greenbelt channel along the Bullard Wash alignment from Lower Buckeye Road to McDowell Road and a detention basin just south of McDowell Road. Landscaping and trails are anticipated along the channel alignment and within the basin.

The project will channelize the floodplain north of the Phoenix-Goodyear Airport. It will reduce the floodplain width, and protect the Phoenix-Goodyear Airport and nearby development from flooding. This storm water would otherwise collect in streets, farm fields, and residential and commercial areas. Design of Bullard Wash from Lower Buckeye Parkway to Interstate 10 is complete, and IGAs with the City for construction of the project are in place.

Construction timing is dependent upon the availability of District and City of Goodyear funding and will likely be phased, with work being completed outside the five-year CIP. The FY 2014 budget includes labor costs related to planning for the project.

Loop 303 Drainage Improvements (470E)

Project Partner: Arizona Department of Transportation

The Loop 303 Corridor/White Tanks ADMP consisted of an area drainage master plan to determine guidelines for storm water management and structural mitigation measures for flooding in the White Tanks area. This included analysis of approximately 220 square miles of watershed, which extends from Grand Avenue south to the Gila River, and from the White Tank Mountains east to the Agua Fria River. The study identified drainage problems, updated the existing hydrology due to development and new hydrologic methodology, developed cost-effective solutions for a storm water collection and conveyance system, and identified a preferred outfall alternative associated with State Route 303.

Under the District's agreement with the Arizona Department of Transportation (ADOT), the District will be responsible for project implementation from Van Buren Street south to the Gila River, while ADOT will be responsible for project implementation the project north of Van Buren Street to approximately Bell Road. Construction of the District's portion of the project will precede construction of State Route 303.

Design is complete. Utility relocation and rights-of-way acquisition are in progress. Construction is scheduled to begin in FY 2014.

Northern Parkway Drainage Improvements (470H)

Project Partners: Maricopa County Dept. of Transportation, City of Glendale

The Maricopa County Department of Transportation (MCDOT)/Glendale Northern Parkway project constructs a drainage channel along the north side of the parkway from State Route 303 to Reems Road and outlets to the existing Dysart Drain. The project serves both roadway drainage and regional flood control purposes, providing 100-year protection for local farms, future development and roadway traffic. The District intends to enter into a cost-share arrangement with MCDOT and the City of Glendale.

Construction is in progress by MCDOT. The District is contributing cost share to the regional flood control features of the project under IGA FCD 2010A008.

Luke Air Force Base Flood Mitigation Improvements (470L)

Project Partner: Luke Air Force Base

This project is an element generated from the Loop 303 Corridor/White Tanks Area Drainage Master Plan Update. The project will mitigate an existing delineated flooding hazard on and adjacent to Luke Air Force Base (AFB). Approximately 250 acres of on-base facilities within existing flood zones will be removed from the floodplain which includes aircraft hangars, command posts, control tower, simulator complex, dorms and drinking wells. An additional 300 acres of commercial/industrial/agricultural property south of the base limits would be protected.

The project includes rehabilitating and improving the existing storm drain system to collect and convey 100-year flows from sensitive areas on the base to the improved channel system, contain those flows within the channel system and provide a connection to the existing regional outfall.

The District anticipates executing an intergovernmental agreement with Luke AFB for this project in FY 2014 and initiating design efforts.

Sonoqui Wash Channelization (Chandler Heights to Crismon) (480C)

Project Partners: Maricopa County Dept. of Transportation, Town of Queen Creek

The Queen Creek/Sonoqui Wash Hydraulic Master Plan recommended channelization of Sonoqui Wash. The first phase of Sonoqui Wash Channelization, completed in FY 2008-09, included a basin at approximately Chandler Heights Road and Sossaman Road, channelization northwest to Ocotillo Road and approximately Power Road, and channelization west along the Ocotillo Road alignment to an outfall at Queen Creek Wash at Higley Road.

The second phase of Sonoqui Wash Channelization includes the segment of the existing wash southeast from Chandler Heights Road to Riggs Road, and along Riggs Road to Crismon Road. The channel will collect and convey the 100-year flow to reduce flooding hazards to property adjacent to the wash and to capture and convey sheet flow. The existing floodplain from Chandler Heights Road to Riggs Road will be contained within the channel.

Under the project cost share agreement, the District will construct improvements upstream (west and northwest) of Ellsworth Road, and the Town of Queen Creek will construct improvements downstream of Ellsworth Road. The District will additionally construct a bridge over Sonoqui Wash at Riggs Road, with bridge costs to be reimbursed by MCDOT.

Construction of the District's reach is complete. Construction timing of the Town's reach is dependent upon the availability of town funding. The FY 2014 budget includes labor costs related to planning for the project.

Sonoqui Wash Channelization (Main Branch) (480E)

Project Partner: Pinal County

The Queen Creek/Sonoqui Wash Hydraulic Master Plan recommended channelization of Sonoqui Wash. The first phase of channelization has been completed. The third phase of Sonoqui Wash Channelization will outfall to the second phase, which is being implemented by the District in partnership with the Town of Queen Creek.

The third phase includes channelization of the main branch of Sonoqui Wash, from Empire Road at Ellsworth Road, northeast to Riggs Road at approximately Hawes Road. This section is generally located in unincorporated Maricopa County and in Pinal County. The District anticipates partnering with Pinal County to share in features that serve to both improve the project's ability to capture flows and to provide an outlet for future Pinal County improvements. The proposed channel will be designed to collect and convey the 100-year flow, remove 345 acres and 217 homes from the floodplain and provide protection to roads and other infrastructure.

Construction will be completed in two phases, the first of which is in progress.

Queen Creek Wash (Recker to Higley) (480B)

Project Partner: Town of Gilbert

The Town of Gilbert proposed improvements to Queen Creek Wash from Recker Road to Higley Road to complete channel improvements that have already been accomplished upstream of Recker Road and downstream of Higley Road. This project replaces the existing wash with a natural desert 100-year capacity channel.

Project design and construction are complete with the exception of landscaping, and the project is owned, operated and maintained by the Town of Gilbert. The project remains active pending future completion of landscape and aesthetic enhancements by the Town.

Durango Regional Conveyance Channel (107th Avenue to Agua Fria River) (565B)

Project Partner: City of Avondale

The District completed the Durango Area Drainage Master Plan to develop and evaluate solutions to mitigate flooding hazards in the Durango drainage area. The study recommended a regional channel and basin in the vicinity of the Salt River Project Buckeye Feeder Canal to intercept storm water flows and provide an outfall to the Agua Fria River. The project would reduce flooding hazards and provide a 100-year outfall in the Durango drainage area.

This project constructs the portion of the recommended plan located between 107th Avenue and the Agua Fria River, and between Lower Buckeye Road and Southern Avenue. The City of Avondale submitted the project for consideration under the FY 2003 Prioritization Procedure and the District anticipates participating in a cost-share agreement with the City.

Project implementation is awaiting an IGA between the District and the City of Avondale. Advancement is largely dependent upon the availability of City and District funding. The FY 2014 budget includes labor costs related to planning for the project.

Durango Regional Conveyance Channel (75th Avenue to 107th Avenue) (565C)

Project Partner: City of Phoenix

The District completed the Durango Area Drainage Master Plan to develop and evaluate solutions to mitigate flooding hazards in the Durango drainage area. The study recommended a regional channel and basin in the vicinity of the Salt River Project Buckeye Feeder Canal to intercept storm water flows and provide an outfall to the Agua Fria River. The project would reduce flooding hazards and provide a 100-year outfall in the Durango drainage area.

This project constructs the portion of the recommended plan located between 75th Avenue and 107th Avenue, one-half mile north of the Broadway Road alignment. The channel was partially constructed as a series of linear retention basins by developers through efforts coordinated by the City of Phoenix. The project will construct basins along the channel alignment and box culverts connecting the linear basins. Upon completion, the project will serve to drain the area to the downstream channel in the City of Avondale.

Design is complete. Construction is scheduled to start in FY 2018.

Van Buren Street Channel - 99th Avenue to Agua Fria River (565D)

Project Partner: City of Avondale

This project, proposed by the City of Avondale, will provide a drainage outlet along Van Buren Street, conveying flows to the Agua Fria River.

The Van Buren Street Channel Project will serve a developing area bounded by the Agua Fria River, 99th Avenue, Interstate 10, and Van Buren Street. In addition to alleviating an existing flooding hazard at the 99th Avenue and Van Buren Street intersection, the project would provide an outlet for Avondale's future city center. The District is completing a design concept study, as the proposed project would constitute a modification to the District's previously-completed Durango Area Drainage Master Plan.

A pre-design effort is in progress. Pending the successful negotiation of an intergovernmental agreement with the City, final design is scheduled to begin during FY 2014.

Camelback Road Storm Drain (59th Avenue to 75th Avenue) (620F)

Project Partner: City of Glendale and City of Phoenix

The Camelback Road Storm Drain project, resulting from the District's Maryvale Area Drainage Master Study, collects and conveys sheet flow that has historically flooded the Maryvale neighborhood in the cities of Phoenix and Glendale.

The project consists of a trunk line in Camelback Road with capacity for a 10-year storm event and lateral storm drains aiding in collection. The storm drain ultimately conveys flows to the New River through the Bethany Home Outfall Channel.

Construction was completed during Fiscal Year 2012. The project remains active for the preparation of a Letter of Map Revision revising the flood boundary and floodway and subsequent FEMA approval. The FY 2014 budget includes labor costs related to continued FEMA coordination.

Bethany Home Road Storm Drain (79th Avenue to 59th Avenue) (620G)

Project Partner: City of Glendale

The Bethany Home Road Storm Drain project, resulting from the District's Maryvale Area Drainage Master Study, collects and conveys sheet flow that has historically flooded the Maryvale neighborhood in the city of Glendale.

The project consists of a 10-year storm drain in Bethany Home Road that ultimately conveys flows to the New River through the Bethany Home Outfall Channel.

The City of Glendale is the lead agency for project design and construction. Design of the storm drain from approximately 71st Avenue to 79th Avenue is in progress by the City of Glendale, and construction timing will be dependent upon City and District funding availability. The FY 2014 budget includes labor costs related to planning for the project.

Downtown Phoenix Drainage System (Phase I) (625J)

Project Partner: City of Phoenix

The FY 2008 Prioritization Procedure recommended this project as a component of the Downtown Phoenix Drainage Improvements Project that was concurrently being studied under the Metro ADMP. The Metro ADMP subsequently recommended the Downtown Phoenix Drainage Improvements Project as a subset of its recommended downtown alternative.

The project's design involves the installation of various drainage features, generally along 1st Avenue, from Van Buren Street to Hadley Street; along Jefferson Street from 19th Avenue to 3rd Avenue; and in the vicinity of Fillmore Street and 3rd Avenue. When combined with the complete downtown system recommended by the ADMP, this project will deliver a 10-year level of protection for the downtown area.

Construction of the Fillmore Street components and of a Jefferson Street sub-phase is in progress by the City. The District is contributing 50% of the project costs under IGA FCD 2009A009.

Arcadia Drive Storm Drain (Camelback to Lafayette) (625L)

Project Partner: City of Phoenix

The greater Arcadia Area Drainage Improvements Project, recommended by the District's Metro Area Drainage Master Plan, is being accomplished in multiple phases. The first phase, which was completed by the City of Phoenix, constructed the system outfall – the Old Cross Cut Canal Improvement Project.

This third phase of the Arcadia Area Improvement project will include construction of interceptor drains, primarily in Arcadia Drive. This project will provide the outlet from Camelback Road to the Old Cross Cut Canal.

City funding for this future phase will likely require future bond elections, and schedule would be dependent on funding availability. The FY 2014 budget includes labor costs related to planning for the project.

Lafayette Interceptor Drain and Outlet (625M)

Project Partner: City of Phoenix

The greater Arcadia Area Drainage Improvements Project, recommended by the District's Metro Area Drainage Master Plan, is being accomplished in multiple phases. The first phase, which was completed by the City of Phoenix, constructed the system outfall – the Old Cross Cut Canal Improvement Project.

This second phase of the Arcadia Area Improvement project is intended to collect flows upstream (north) of the Arizona Canal. The project is located along Lafayette Boulevard from just east of the 44th Street to Arcadia Drive and south on Arcadia Drive to the Arizona Canal. Additionally, major storm drains will be constructed along the west loop of North Village Drive and through "The Park" office complex located north of Lafayette Boulevard. The project is located within the City of Phoenix jurisdictional limits.

Construction is in progress.

Circle K Park Detention Basin

Project Partner: City of Phoenix

The District's Hohokam Area Drainage Master Study/Plan has identified drainage and flooding hazards in the south Phoenix area. Rainfall runoff from the South Mountain flows from the south to the north towards the Highline Canal. Approximately 0.65 square miles of watershed drains directly to the location of the Circle K Park and accumulates at that location. High volumes of floodwater will overtop the Highline Canal and proceed to pond in residential areas north of the canal. It is anticipated the project will construct a 35 acre-foot detention basin and provide a 10-year level of flood protection.

Design and construction timing is dependent upon the execution of an intergovernmental agreement and availability of District and City funding. The FY 2014 budget includes labor costs related to planning for the project.

Ashbrook Wash Channelization

Project Partner: Town of Fountain Hills

Ashbrook Wash is the largest watercourse within the Town of Fountain Hills, having a watershed area of 13.06 square miles. The District's 1995 Floodplain Delineation Study for Fountain Hills showed deficiencies at the Golden Eagle Park Dam on Ashbrook Wash, due to overtopping and potential dam failure. Dam safety improvements were made to the Golden Eagle Park Dam in year 2000 to prevent its overtopping and failure in the 1/2 Probable Maximum Flood. However, those improvements increased the regulatory 100-year peak flow downstream.

The project will provide channel improvements to convey increased flood flow from the upstream dam and prevent the flooding of 13 residential properties, at the 100-year storm, adjacent to this wash reach. Improvements include replacement of corrugated metal pipes with new reinforced concrete box culverts, channel excavation, flood walls and re-vegetation.

Design and construction timing is dependent upon the execution of an intergovernmental agreement and availability of District and Town funding. The FY 2014 budget includes labor costs related to planning for the project.

East Maricopa Floodway Maintenance Road Paving (698A)

Project Partner: N/A

Flood control facilities operated and maintained by the District were commonly built in the past with unpaved dirt maintenance roads. District maintenance activities require the use of these roads, potentially adversely impacting air quality.

The U.S. Soil Conservation Service (now Natural Resources Conservation Service) completed the EMF in 1989 in partnership with the District and others. This 27-mile long earthen channel runs parallel to the Roosevelt Water Conservation District canal from north of Brown Road to Hunt Highway, and continues in a southwesterly direction through the Gila River Indian Community to an outlet at the Gila River. The EMF is a principal flood control feature for the east valley, intercepting floodwater flow impacting the Buckhorn-Mesa, Apache Junction-Gilbert and Williams-Chandler watersheds.

This project includes chip-seal improvements to the unpaved East Maricopa Floodway (EMF) maintenance roads. Phase one of maintenance road improvements is complete. Future enhancements

are dependent upon District funding availability. The FY 2014 budget includes labor costs related to the continued planning and design of the project.

Capital Improvement Program Project Reserve (FCPR)

Project Partner: N/A

The project reserve provides contingency funding for unforeseen schedule or cost estimate changes.

Auxiliary Budget Line (FCIP)

Project Partner: N/A

Several District projects did not have accounting lines at the time of this document's preparation and were placed under this function code.

Funding/Cost Summary:

Sources	Previous Actuals	Projected FY 2013	Year 1 FY 2014	Year 2 FY 2015	Year 3 FY 2016	Year 4 FY 2017	Year 5 FY 2018	5-Year Total	Total Project
117D - 1170933 43RD AVE AND BASELINE	\$ 218,646	\$ 290,000	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000	\$ 758,646
201B - 2010231 WHITE TANKS 4 REHAB	3,553,440	-	840,000	5,760,000	4,650,000	-	-	11,250,000	14,803,440
207A - 2070131 BUCKEYE 1 REHAB	-	-	3,975,000	6,500,000	2,600,000	-	-	13,075,000	13,075,000
211B - 2110530 BUCKEYE WATSON SYSTEM	104,538	195,000	250,000	-	-	-	-	250,000	549,538
310B - 3100131 POWERLINE FRS IDSM	-	2,763,000	325,000	-	-	-	-	325,000	3,088,000
450G - 4500731 115TH UNION HILLS DR	-	250,000	250,000	250,000	2,500,000	-	-	3,000,000	3,250,000
470E - 4701431 LOOP 303 DRAINAGE	244,987	320,000	886,000	-	-	-	-	886,000	1,450,987
470L - 4701630 LUKE AFB FLOOD MITIG	-	-	200,000	150,000	-	250,000	750,000	1,350,000	1,350,000
480C - 4800432 SONOQUI WASH PH II	3,084,746	387,000	-	377,000	188,000	188,000	-	753,000	4,224,746
565C - 5650433 DRCC ELWOOD 75 TO 107	2,208,613	-	10,000	-	-	-	-	10,000	2,218,613
625M - 6250233 LAFAYETTE DRAIN	1,152,014	337,000	900,000	-	-	-	-	900,000	2,389,014
FCIP - FLOOD CONTROL CIP	-	50,000	-	-	-	-	200,000	200,000	250,000
Project Total	\$ 10,566,984	\$ 4,592,000	\$ 7,886,000	\$ 13,037,000	\$ 9,938,000	\$ 438,000	\$ 950,000	\$ 32,249,000	\$ 47,407,984

Maricopa County Annual Business Strategies
FY 2014 Adopted Budget

Flood Control District

Cost by Sub-Project	Previous	Projected	Year 1	Year 2	Year 3	Year 4	Year 5	5-Year	Total
	Actuals	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	Total	Project
022A - 0220132 CENTRAL CHANDLER DRNG	\$ 3,049	\$ 3,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 10,000	\$ 250,000	\$ 275,000	\$ 281,049
027A - 0271032 UPPER CAMELBACK WASH	2,889,158	3,614,078	3,800,000	-	-	-	-	3,800,000	10,303,236
109A - 109 02 30 AGUA FRIA LEVEE IMP	-	3,000	5,000	5,000	5,000	10,000	10,000	35,000	38,000
117A - 1170831 LAVEN AREA CONV CHAN	1,183,984	23,866	5,000	-	-	-	-	5,000	1,212,850
117C - 1170932 27TH AVE AND SOUTH MTN	390,611	290,588	10,000	10,000	10,000	5,490,000	-	5,520,000	6,201,199
117D - 1170933 43RD AVE AND BASELINE	188,800	352,317	1,690,000	-	-	-	-	1,690,000	2,231,117
121A - 1210332 RITTENHOUSE BASIN	8,723,992	1,557	5,000	5,000	5,000	10,000	10,000	35,000	8,760,549
121B - 1210333 CHANDLER HEIGHTS BASIN	3,039,006	3,000	5,000	5,000	5,000	10,000	10,000	35,000	3,077,006
126A - 1260131 TRES RIOS	1,596,039	90,043	25,000	-	-	-	-	25,000	1,711,082
201A - 2010131 WHITE TANKS 4 OUTLET	757,894	50,303	10,000	10,000	75,000	3,900,000	7,650,000	11,645,000	12,453,197
201B - 2010231 WHITE TANKS 4 REHAB	7,249,508	684,165	2,875,000	9,920,000	8,070,000	-	-	20,865,000	28,798,673
202B - 2020231 MCMICKEN DAM PROJECT	955,182	1,522,009	1,445,000	1,520,000	10,960,000	5,450,000	-	19,375,000	21,852,191
207A - 2070131 BUCKEYE 1 REHAB	1,583,917	873,709	6,430,000	9,320,000	8,820,000	-	-	24,570,000	27,027,626
211A - 2110331 DOWNTOWN BUCKEYE	1,023,147	3,000	75,000	10,000	10,000	10,000	10,000	115,000	1,141,147
211B - 2110530 BUCKEYE WATSON SYSTEM	53,206	603,297	640,000	895,000	870,000	120,000	1,470,000	3,995,000	4,651,503
265A - 2650130 GRANITE REEF WASH	-	6,500	10,000	15,000	15,000	2,550,000	1,620,000	4,210,000	4,216,500
310A - 3100130 PVR REHABILITATION	1,825,960	613,468	900,000	900,000	910,000	930,000	9,400,000	13,040,000	15,479,428
310B - 3100131 POWERLINE FRS IDSM	1,081,308	4,625,705	570,000	-	-	-	-	570,000	6,277,013
331A - 3310130 SADDLEBACK FRS MOD	996,006	171,571	15,000	-	-	-	-	15,000	1,182,577
343A - 3430131 WICKENBURG DOWNTOWN	10,429,670	2,000	5,000	5,000	5,000	10,000	10,000	35,000	10,466,670
350B - 3500130 CAVE BUTTES DAM MOD	855,164	334,638	650,000	685,000	650,000	4,880,000	160,000	7,025,000	8,214,802
370A - 3700130 NEW RIVER DAM OUTLET	9,696	3,928	5,000	5,000	945,000	-	-	955,000	968,624
420D - 4200431 OAK ST BASIN AND ST DR	715,628	141,707	5,000	5,000	5,000	10,000	10,000	35,000	892,335
420E - 4200531 ELLSWORTH MCKELLIPS	122,392	2,837	5,000	5,000	5,000	10,000	10,000	35,000	160,229
450G - 4500731 115TH UNION HILLS DR	4,066	120,833	790,000	925,000	4,310,000	-	-	6,025,000	6,149,899
470D - 4701331 BULLARD WASH PH II	96,085	3,115	5,000	5,000	5,000	10,000	10,000	35,000	134,200
470E - 4701431 LOOP 303 DRAINAGE	11,481,989	1,621,640	12,430,000	11,560,000	-	-	-	23,990,000	37,093,629
470F - 4700432 WHITE TANKS 3 OUTLET	24,568,781	3,590,302	5,000	-	-	-	-	5,000	28,164,083
470H - 4701531 NORTHERN PKWY PH I	2,229,777	2,652,701	120,000	-	-	-	-	120,000	5,002,478
470K - 4701132 LOWER EL MIRAGE WASH	30,854	866,928	950,000	-	-	-	-	950,000	1,847,782
470L - 4701630 LUKE AFB FLOOD MITIG	-	5,202	460,000	420,000	60,000	600,000	1,660,000	3,200,000	3,205,202
480B - 4800531 QUEEN CK RKR TO HIGLEY	450,841	1,000	5,000	5,000	5,000	10,000	10,000	35,000	486,841
480C - 4800432 SONOQUI WASH PH II	17,904,969	759,031	5,000	5,000	5,000	10,000	15,000	40,000	18,704,000
480E - 4800434 SONOQUI WASH PH III	3,503,918	9,072,260	690,000	5,000	250,000	7,310,000	-	8,255,000	20,831,178
565B - 5650432 DRCC AVONDALE	89,793	3,792	10,000	5,000	5,000	10,000	15,000	45,000	138,585
565C - 5650433 DRCC ELWOOD 75 TO 107	5,842,805	77,117	5,000	5,000	5,000	10,000	10,150,000	10,175,000	16,094,922
620F - 6200333 CAMELBACK 59TH TO 75TH	13,147,995	68,289	25,000	-	-	-	-	25,000	13,241,284
620G - 6200334 BETHANY 79TH TO 59TH	11,098	3,070	5,000	5,000	5,000	10,000	10,000	35,000	49,168
625J - 6250130 DOWNTOWN PHOENIX PH I	4,202,122	1,418,289	1,315,000	-	-	-	-	1,315,000	6,935,411
625L - 6250232 ARCADIA DR STRM DRAN	-	1,000	5,000	5,000	5,000	10,000	10,000	35,000	36,000
625M - 6250233 LAFAYETTE DRAIN	962,900	8,700,881	95,000	-	-	-	-	95,000	9,758,781
698A - 6981030 EMF MAINT RD IMP	487,467	3,755	5,000	5,000	5,000	10,000	10,000	35,000	526,222
FCIP - FLOOD CONTROL CIP	-	154,044	335,000	885,000	1,205,000	1,860,000	580,000	4,865,000	5,019,044
FCPR - PROJECT RESERVES FLOOD	-	2,564,000	2,000,000	840,000	765,000	1,750,000	1,910,000	7,265,000	9,829,000
Project Total	\$ 130,688,777	\$ 45,707,535	\$ 38,450,000	\$ 38,000,000	\$ 38,000,000	\$ 35,000,000	\$ 35,000,000	\$ 184,450,000	\$ 360,846,312

Operating Cost Summary:

No additional funds are being requested.

Flood Control District Small Projects Assistance Program

Managing Department: Flood Control District
Project Partners: See Project Descriptions

Scheduled Completion Dates:

Improvement	District	Scheduled Completion
Unallocated Small Project Assistance Program Projects	All	N/A
60 th Street & Hollyhock Street Storm Drain Project	2	FY 2014
25 th Street & Illini Street Storm Drain Project	5	FY 2014
28 th Street & East Polk Street Storm Drain Project	5	FY 2014
22 nd Street & Clarendon Avenue Storm Drain Project	3	FY 2014
Almeria Road & Willetta Street Storm Drain Project	5	FY 2014
7121 East 5 th Street Drainage Improvement Project	2	FY 2014

Purpose Statement:

The Small Projects Assistance Program provides limited District funding for local drainage improvements that reduce flood flows where realized property flooding has historically occurred.

Project Descriptions:

Unallocated Small Project Assistance Program Projects (F699)

Project Partner: N/A

Using objective criteria, the Small Project Assistance Program evaluates new projects annually. This line item provides funding for future (indeterminate) projects.

60th Street & Hollyhock Street Storm Drain Project (69A1)

Project Partner: City of Phoenix

The City of Phoenix proposed this project for the District's evaluation under the District's Small Project Assistance Program for FY 2014. The project was recommended, scoring first among thirteen submittals by various municipalities. The project will reduce flows that have caused documented historic flooding of three residential properties and will reduce flows that have caused roadway or access closures in the vicinity of the project.

25th Street & Illini Street Storm Drain Project (69A2)

Project Partner: City of Phoenix

The City of Phoenix proposed this project for the District's evaluation under the District's Small Project Assistance Program for FY 2014. The project was recommended, scoring second among thirteen submittals by various municipalities. The project will reduce flows that have caused documented historic flooding of four residential properties and will reduce flows that have caused roadway or access closures in the vicinity of the project.

28th Street & East Polk Street Storm Drain Project (69A3)

Project Partner: City of Phoenix

The City of Phoenix proposed this project for the District's evaluation under the District's Small Project Assistance Program for FY 2014. The project was recommended, scoring fifth among thirteen submittals by various municipalities. The project will reduce flows that have caused documented historic flooding of three residential properties and will reduce flows that have caused roadway or access closures in the vicinity of the project.

22nd Street and Clarendon Avenue Storm Drain Project (69A4)

Project Partner: City of Phoenix

The City of Phoenix proposed this project for the District's evaluation under the District's Small Project Assistance Program for FY 2014. The project was recommended, scoring third among thirteen submittals by various municipalities. The project will reduce flows that have caused documented historic flooding of seven residential properties and will reduce flows that have caused roadway or access closures in the vicinity of the project.

Almeria Road & Willetta Street Storm Drain Project (69A5)

Project Partner: City of Phoenix

The City of Phoenix proposed this project for the District's evaluation under the District's Small Project Assistance Program for FY 2014. The project was recommended, scoring fourth among thirteen submittals by various municipalities. The project will reduce flows that have caused documented historic flooding of two residential properties and will reduce flows that have caused roadway or access closures in the vicinity of the project.

7121 East 5th Street Drainage Improvement Project (69A7)

Project Partner: City of Scottsdale

The City of Scottsdale proposed this project for the District's evaluation under the District's Small Project Assistance Program for FY 2014. The project was recommended, scoring seventh among thirteen submittals by various municipalities. The project will reduce flows that have caused documented historic flooding of one commercial property and will reduce flows that have caused roadway or access closures in the vicinity of the project.

Fund/Costing Summary:

Cost by Sub-Project	Previous Actuals	Projected FY 2013	Year 1 FY 2014	Year 2 FY 2015	Year 3 FY 2016	Year 4 FY 2017	Year 5 FY 2018	5-Year Total	Total Project
69A1 - 6991430 60TH ST HOLLYHOCK SD	\$ -	\$ -	\$ 253,000	\$ -	\$ -	\$ -	\$ -	\$ 253,000	\$ 253,000
69A2 - 6991431 25TH ST ILLINI ST SD	-	-	253,000	-	-	-	-	253,000	253,000
69A3 - 6991432 28TH ST E POLK ST SD	-	-	253,000	-	-	-	-	253,000	253,000
69A4 - 6991433 22ND ST CLARENDON SD	-	-	253,000	-	-	-	-	253,000	253,000
69A5 - 6991434 ALMERIA WILLET TA SD	-	-	253,000	-	-	-	-	253,000	253,000
69A7 - 6991436 7121 E 5TH ST DI	-	-	253,000	-	-	-	-	253,000	253,000
F699 - SMALL PROJECT ASSISTANCE PRGM	-	369,000	32,000	2,000,000	2,000,000	2,000,000	2,000,000	8,032,000	8,401,000
Project Total	-	\$ 369,000	\$ 1,550,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 9,550,000	\$ 9,919,000

Operating Cost Summary:

No additional funds are being requested.

Library District

Motion

Approve the Library District Fiscal Year 2014 Adopted Budget in the amount of \$25,525,017 by total appropriation for each fund and function class for the Library District.

Approve the Adopted Maricopa County Library District property tax levy for Fiscal Year 2014, which is a reduction of \$2,808,719 from the FY 2013 Library District property tax levy.

Approve the attached Executive Summary.

Executive Summary

Approval of the FY 2014 Adopted Budget incorporates the suspension of any conflicting policies as needed and amends the previously issued guideline to conform with the budget.



Library District Transmittal Letter

To: Andy Kunasek, Chairman, District 3
Steve Chucri, District 2
Denny Barney, District 1
Clint Hickman, District 4
Mary Rose Wilcox, District 5

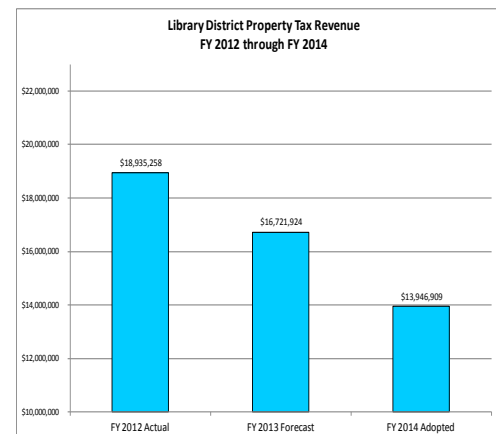
The Library District revenue budget for FY 2014 is \$19,424,499 and expenditure budget for FY 2014 is \$25,525,017. The tax levy will decrease to \$14,116,305 for FY 2014. The tax rate will decrease to \$0.0438 per \$100 of assessed value. The net assessed value is decreasing by \$2,171,448,906 from FY 2013 to FY 2014.

Due to property tax revenue decreasing by a large percentage, (16.6%) the reciprocal borrowing program with cities will continue being funded through non recurring sources as funding is available.

Use of the District library facilities continues to grow for traditional services as well as electronic services, which allows the library user to download music and books. The District is working on providing downloadable movies as well.

The FY 2014 budget also includes onetime expenditure authority that will allow the District to convert the last two branches to the Deweyless System.

I wish to offer my appreciation to the Board of Directors for their support and guidance during the budget development process. I believe this budget is sustainable, responsible, and aligns with the District's mission.



Sincerely,

Andy Kunasek
Chairman, Board of Directors

Tom Manos
Maricopa County Manager



Early Literacy Stations were a perfect size, great fun and safe way to explore on the computer.



Story time and book discussions abound at all ages.

Library District

Analysis by Idamarie C. Flaherty, Management and Budget Analyst

Mission

The Mission of the Maricopa County Library District is to provide access to reading, exploring and discovering for all so they can be lifelong learners.

Vision

Maricopa County Library District aspires to be the vibrant community front porch, a destination where people exchange ideas, gain access, foster creativity and pursue knowledge.

Strategic Goals

Citizen Satisfaction

Annually, by June 30 of each year, achieve and maintain customer satisfaction with the library's collection of books and other materials at 90%.

Status: Customer satisfaction was 86% in FY 2013 with the library's collection of books and other materials. The FY 2014 Customer Satisfaction Survey will commence in April 2014.

Individual Empowerment

By June 30, 2016 there will be a 30% usage increase of electronic materials.

Status: This is a new goal for FY 2014, and will be a baseline measuring year.

Department Specific

By June 30, 2015, there will be a 10% increase in municipal partnerships.

Status: This is a new goal for FY 2014, and will be a baseline measuring year.

Summary

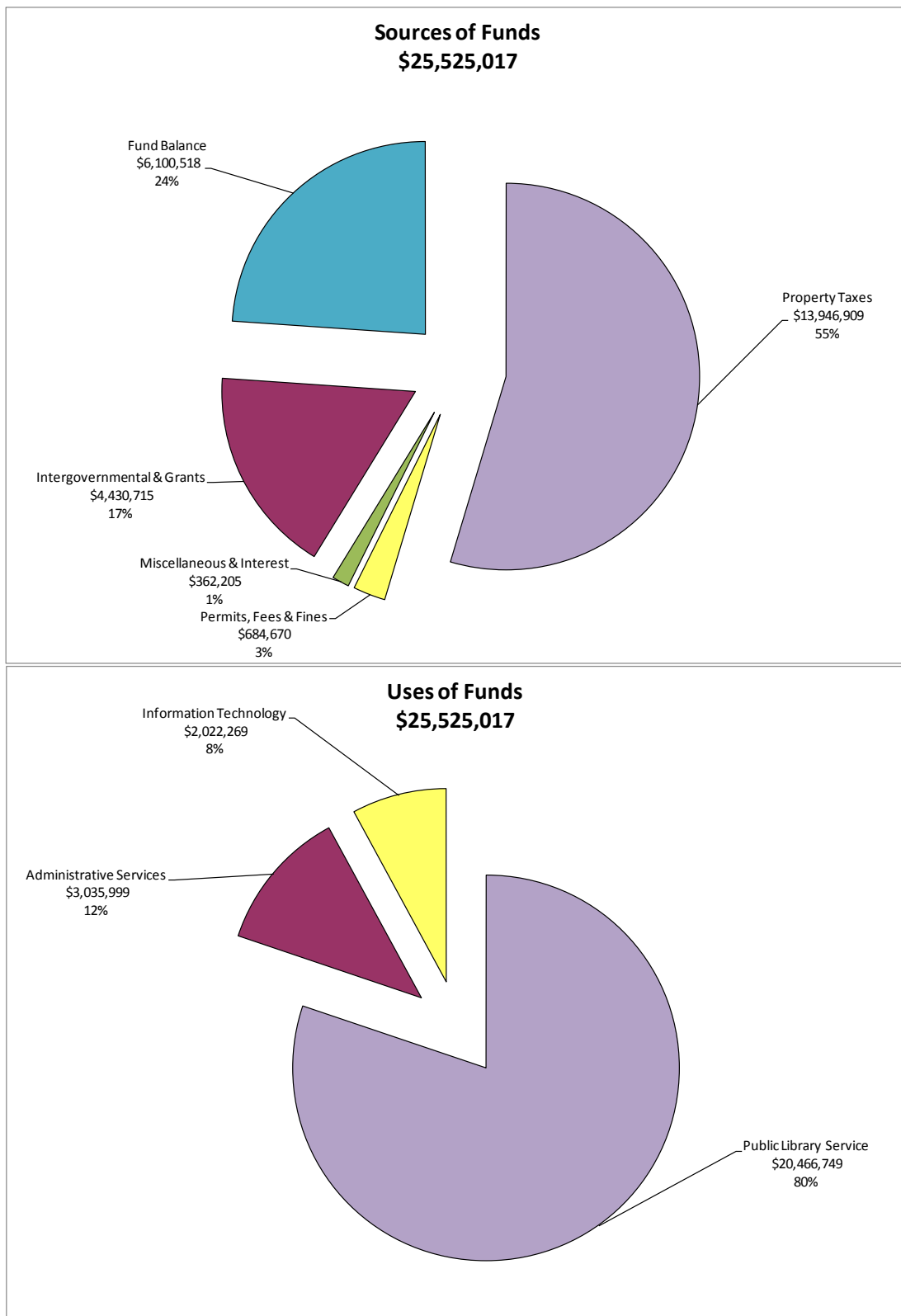
Consolidated Sources, Uses and Fund Balance by Fund Type

	SPECIAL REVENUE	CAPITAL PROJECTS	SUBTOTAL	ELIMINATIONS	TOTAL
BEGINNING FUND BALANCE	\$ 2,939,263	\$ 12,285,661	\$ 15,224,924	\$ -	\$ 15,224,924
SOURCES OF FUNDS					
OPERATING					
PROPERTY TAXES	\$ 13,946,909	\$ -	\$ 13,946,909	\$ -	\$ 13,946,909
PAYMENTS IN LIEU OF TAXES	296,957	-	296,957	-	296,957
INTERGOV CHARGES FOR SERVICES	3,912,806	-	3,912,806	-	3,912,806
OTHER CHARGES FOR SERVICES	20,952	-	20,952	-	20,952
FINES & FORFEITS	684,670	-	684,670	-	684,670
INTEREST EARNINGS	72,000	-	72,000	-	72,000
MISCELLANEOUS REVENUE	190,205	-	190,205	-	190,205
TRANSFERS IN	900,000	-	900,000	(900,000)	-
TOTAL OPERATING SOURCES	\$ 20,024,499	\$ -	\$ 20,024,499	\$ (900,000)	\$ 19,124,499
NON-RECURRING					
GRANTS	\$ 200,000	\$ -	\$ 200,000	\$ -	\$ 200,000
MISCELLANEOUS REVENUE	100,000	-	100,000	-	100,000
TRANSFERS IN	3,504,810	-	3,504,810	(3,504,810)	-
TOTAL NON-RECURRING SOURCES	\$ 3,804,810	\$ -	\$ 3,804,810	\$ (3,504,810)	\$ 300,000
TOTAL SOURCES	\$ 23,829,309	\$ -	\$ 23,829,309	\$ (4,404,810)	\$ 19,424,499
USES OF FUNDS					
OPERATING					
PERSONAL SERVICES	\$ 11,080,146	\$ -	\$ 11,080,146	\$ -	\$ 11,080,146
SUPPLIES	6,566,114	-	6,566,114	-	6,566,114
SERVICES	4,278,757	-	4,278,757	-	4,278,757
OTHER FINANCING USES	900,000	-	900,000	(900,000)	-
TOTAL OPERATING USES	\$ 22,825,017	\$ -	\$ 22,825,017	\$ (900,000)	\$ 21,925,017
NON-RECURRING					
SUPPLIES	\$ 2,000,000	\$ -	\$ 2,000,000	\$ -	\$ 2,000,000
SERVICES	1,600,000	-	1,600,000	-	1,600,000
OTHER FINANCING USES	343,555	3,161,255	3,504,810	(3,504,810)	-
TOTAL NON-RECURRING USES	\$ 3,943,555	\$ 3,161,255	\$ 7,104,810	\$ (3,504,810)	\$ 3,600,000
TOTAL USES	\$ 26,768,572	\$ 3,161,255	\$ 29,929,827	\$ (4,404,810)	\$ 25,525,017
STRUCTURAL BALANCE	\$ (2,800,518)	\$ -	\$ (2,800,518)	\$ -	\$ (2,800,518)
ENDING FUND BALANCE:					
RESTRICTED	\$ -	\$ 9,124,406	\$ 9,124,406	\$ -	\$ 9,124,406

Appropriated Expenditures and Other Uses by Department, Fund and Function Class

		FY 2013 ADOPTED	FY 2013 REVISED	FY 2014 ADOPTED	(INC.)/DEC FROM REV.
650	LIBRARY DISTRICT				
244	LIBRARY DISTRICT				
	OPERATING	\$ 18,362,225	\$ 18,362,225	\$ 18,309,921	\$ 52,304
	NON RECURRING NON PROJECT	14,714,918	14,784,150	3,400,000	11,384,150
	All Functions	\$ 33,077,143	\$ 33,146,375	\$ 21,709,921	\$ 11,436,454
242	LIBRARY DISTRICT GRANTS				
	NON RECURRING NON PROJECT	\$ -	\$ 169,912	\$ 200,000	\$ (30,088)
246	LIBRARY INTERGOVERNMENTAL				
	OPERATING	\$ 4,515,096	\$ 4,515,096	\$ 4,515,096	\$ -
	NON RECURRING NON PROJECT	1,230,986	1,230,986	343,555	887,431
	All Functions	\$ 5,746,082	\$ 5,746,082	\$ 4,858,651	\$ 887,431
900	ELIMINATIONS				
	OPERATING	\$ (1,399,725)	\$ (1,399,725)	\$ (900,000)	\$ (499,725)
	NON RECURRING NON PROJECT	(11,795,904)	(11,494,462)	(3,504,810)	(11,150,907)
	All Functions	\$ (13,195,629)	\$ (12,894,187)	\$ (4,404,810)	\$ (11,650,632)
	TOTAL LIBRARY DISTRICT	\$ 25,627,596	\$ 26,168,182	\$ 25,525,017	\$ 643,165

Sources and Uses of Funds



Sources and Uses by Program and Activity

PROGRAM / ACTIVITY	FY 2012 ACTUAL	FY 2013 ADOPTED	FY 2013 REVISED	FY 2013 FORECAST	FY 2014 ADOPTED	REVISED VS ADOPTED VAR	%
SOURCES							
MAPC - MAT ACCESS PROGS AND OUTREACH	\$ 4,783,188	\$ 4,311,691	\$ 4,494,861	\$ 4,564,279	\$ 5,087,681	\$ 592,820	13.2%
65PL - PUBLIC LIBRARY SERVICE	\$ 4,783,188	\$ 4,311,691	\$ 4,494,861	\$ 4,564,279	\$ 5,087,681	\$ 592,820	13.2%
FSAC - FINANCIAL SERVICES	\$ -	\$ 100,000	\$ 100,000	\$ 88,799	\$ 72,000	\$ (28,000)	-28.0%
99AS - ADMINISTRATIVE SERVICES	\$ -	\$ 100,000	\$ 100,000	\$ 88,799	\$ 72,000	\$ (28,000)	-28.0%
GGOV - GENERAL GOVERNMENT	\$ 19,499,007	\$ 17,042,276	\$ 17,098,250	\$ 17,054,767	\$ 14,243,866	\$ (2,854,384)	-16.7%
99GV - GENERAL GOVERNMENT	\$ 19,499,007	\$ 17,042,276	\$ 17,098,250	\$ 17,054,767	\$ 14,243,866	\$ (2,854,384)	-16.7%
BUAS - BUSINESS APPLICATION DEV SUPP	\$ 23,629	\$ 23,629	\$ 23,629	\$ 20,952	\$ 20,952	\$ (2,677)	-11.3%
99IT - INFORMATION TECHNOLOGY	\$ 23,629	\$ 23,629	\$ 23,629	\$ 20,952	\$ 20,952	\$ (2,677)	-11.3%
TOTAL PROGRAMS	\$ 24,305,824	\$ 21,477,596	\$ 21,716,740	\$ 21,728,797	\$ 19,424,499	\$ (2,292,241)	-10.6%
USES							
MAPC - MAT ACCESS PROGS AND OUTREACH	\$ 18,840,498	\$ 20,504,060	\$ 20,742,713	\$ 21,198,528	\$ 15,734,217	\$ 5,008,496	24.1%
MUNI - SUPPORT FOR MUNICIPALITIES	-	-	-	-	4,705,600	(4,705,600)	N/A
65PL - PUBLIC LIBRARY SERVICE	\$ 18,840,498	\$ 20,504,060	\$ 20,742,713	\$ 21,198,528	\$ 20,439,817	\$ 302,896	1.5%
BDGT - BUDGETING	\$ 119,469	\$ 124,273	\$ 124,273	\$ 148,093	\$ 124,986	\$ (713)	-0.6%
FSAC - FINANCIAL SERVICES	338,172	464,345	464,345	346,810	466,088	(1,743)	-0.4%
HRAC - HUMAN RESOURCES	240,702	272,294	522,436	247,426	284,787	237,649	45.5%
ODIR - EXECUTIVE MANAGEMENT	848,910	672,808	668,625	655,871	976,142	(307,517)	-46.0%
99AS - ADMINISTRATIVE SERVICES	\$ 1,547,253	\$ 1,533,720	\$ 1,779,679	\$ 1,398,200	\$ 1,852,003	\$ (72,324)	-4.1%
CSCA - CENTRAL SERVICE COST ALLOC	\$ 914,342	\$ 952,741	\$ 952,741	\$ 952,737	\$ 1,085,301	\$ (132,560)	-13.9%
GGOV - GENERAL GOVERNMENT	-	-	55,974	-	36,228	19,746	35.3%
ISFC - INTERNAL SERVICE FUND CHARGES	41,579	62,467	62,467	62,460	89,399	(26,932)	-43.1%
99GV - GENERAL GOVERNMENT	\$ 955,921	\$ 1,015,208	\$ 1,071,182	\$ 1,015,197	\$ 1,210,928	\$ (139,746)	-13.0%
BUAS - BUSINESS APPLICATION DEV SUPP	\$ 291,190	\$ 487,318	\$ 487,318	\$ 355,433	\$ 474,631	\$ 12,687	2.6%
DACR - DATA CENTER	359,899	829,593	829,593	484,206	680,593	149,000	18.0%
DESK - DESKTOP SUPPORT	362,393	1,081,392	1,081,392	1,065,484	689,544	391,848	36.2%
VANS - INFRASTRUCTURE NETWORK SVCS	148,366	176,305	176,305	180,483	177,501	(1,196)	-0.7%
99IT - INFORMATION TECHNOLOGY	\$ 1,161,848	\$ 2,574,608	\$ 2,574,608	\$ 2,085,606	\$ 2,022,269	\$ 552,339	21.5%
TOTAL PROGRAMS	\$ 22,505,520	\$ 25,627,596	\$ 26,168,182	\$ 25,697,531	\$ 25,525,017	\$ 643,165	2.5%

Sources and Uses by Category

CATEGORY	FY 2012 ACTUAL	FY 2013 ADOPTED	FY 2013 REVISED	FY 2013 FORECAST	FY 2014 ADOPTED	REVISED VS ADOPTED VAR	%
TAXES							
0601 - PROPERTY TAXES	\$ 18,935,258	\$ 16,721,924	\$ 16,721,924	\$ 16,721,924	\$ 13,946,909	\$ (2,775,015)	-16.6%
SUBTOTAL	\$ 18,935,258	\$ 16,721,924	\$ 16,721,924	\$ 16,721,924	\$ 13,946,909	\$ (2,775,015)	-16.6%
INTERGOVERNMENTAL							
0615 - GRANTS	\$ 290,327	\$ -	\$ 99,535	\$ 142,906	\$ 200,000	\$ 100,465	100.9%
0621 - PAYMENTS IN LIEU OF TAXES	327,394	320,352	320,352	329,011	296,957	(23,395)	-7.3%
SUBTOTAL	\$ 617,721	\$ 320,352	\$ 419,887	\$ 471,917	\$ 496,957	\$ 77,070	18.4%
CHARGES FOR SERVICE							
0634 - INTERGOV CHARGES FOR SERVICES	\$ 3,373,692	\$ 3,406,451	\$ 3,406,451	\$ 3,389,876	\$ 3,912,806	\$ 506,355	14.9%
0635 - OTHER CHARGES FOR SERVICES	23,629	23,629	23,629	20,952	20,952	(2,677)	-11.3%
SUBTOTAL	\$ 3,397,321	\$ 3,430,080	\$ 3,430,080	\$ 3,410,828	\$ 3,933,758	\$ 503,678	14.7%
FINES & FOREFEITS							
0637 - FINES & FORFEITS	\$ 764,314	\$ 716,270	\$ 716,270	\$ 725,266	\$ 684,670	\$ (31,600)	-4.4%
SUBTOTAL	\$ 764,314	\$ 716,270	\$ 716,270	\$ 725,266	\$ 684,670	\$ (31,600)	-4.4%
MISCELLANEOUS							
0645 - INTEREST EARNINGS	\$ 145,799	\$ 100,000	\$ 100,000	\$ 92,631	\$ 72,000	\$ (28,000)	-28.0%
0650 - MISCELLANEOUS REVENUE	445,411	188,970	328,579	306,231	290,205	(38,374)	-11.7%
SUBTOTAL	\$ 591,210	\$ 288,970	\$ 428,579	\$ 398,862	\$ 362,205	\$ (66,374)	-15.5%
ALL REVENUES	\$ 24,305,824	\$ 21,477,596	\$ 21,716,740	\$ 21,728,797	\$ 19,424,499	\$ (2,292,241)	-10.6%
TOTAL SOURCES	\$ 24,305,824	\$ 21,477,596	\$ 21,716,740	\$ 21,728,797	\$ 19,424,499	\$ (2,292,241)	-10.6%

Sources and Uses by Category (continued)

CATEGORY	FY 2012 ACTUAL	FY 2013 ADOPTED	FY 2013 REVISED	FY 2013 FORECAST	FY 2014 ADOPTED	REVISED VS ADOPTED VAR	%
PERSONAL SERVICES							
0701 - REGULAR PAY	\$ 7,514,831	\$ 7,127,653	\$ 7,052,101	\$ 6,921,369	\$ 6,808,852	\$ 243,249	3.4%
0705 - TEMPORARY PAY	378,811	1,237,726	1,303,612	1,209,621	1,197,315	106,297	8.2%
0710 - OVERTIME	427	-	-	6,379	-	-	N/A
0750 - FRINGE BENEFITS	2,794,225	2,954,391	2,910,842	2,930,226	2,876,666	34,176	1.2%
0790 - OTHER PERSONNEL SERVICES	260	52,775	356,132	239,270	133,523	222,609	62.5%
0795 - PERSONNEL SERVICES ALLOC-OUT	(12,800)	(12,800)	(12,800)	(12,800)	(12,800)	-	0.0%
0796 - PERSONNEL SERVICES ALLOC-IN	12,800	12,800	12,800	11,734	91,442	(78,642)	-614.4%
SUBTOTAL	\$ 10,688,554	\$ 11,372,545	\$ 11,622,687	\$ 11,305,799	\$ 11,094,998	\$ 527,689	4.5%
SUPPLIES							
0801 - GENERAL SUPPLIES	\$ 5,405,910	\$ 7,403,645	\$ 7,549,919	\$ 7,584,641	\$ 8,144,382	\$ (594,463)	-7.9%
0803 - FUEL	10,726	21,000	21,000	20,578	21,000	-	0.0%
0804 - NON-CAPITAL EQUIPMENT	1,003,064	892,423	920,723	822,350	400,000	520,723	56.6%
0806 - SUPPLIES-ALLOCATION IN	-	-	-	-	732	(732)	N/A
SUBTOTAL	\$ 6,419,700	\$ 8,317,068	\$ 8,491,642	\$ 8,427,569	\$ 8,566,114	\$ (74,472)	-0.9%
SERVICES							
0812 - OTHER SERVICES	\$ 686,388	\$ 892,775	\$ 942,386	\$ 836,100	\$ 660,493	\$ 281,893	29.9%
0820 - RENT & OPERATING LEASES	582,608	723,518	723,518	605,662	671,619	51,899	7.2%
0825 - REPAIRS AND MAINTENANCE	713,180	660,770	669,445	767,729	691,171	(21,726)	-3.2%
0830 - INTERGOVERNMENTAL PAYMENTS	2,219,618	989,265	2,589,265	1,001,750	2,733,905	(144,640)	-5.6%
0839 - INTERNAL SERVICE CHARGES	-	-	-	294	-	-	N/A
0841 - TRAVEL	44,573	1,649,150	49,150	40,719	50,000	(850)	-1.7%
0842 - EDUCATION AND TRAINING	24,201	87,300	87,300	1,651,090	87,900	(600)	-0.7%
0843 - POSTAGE/FREIGHT/SHIPPING	261,359	246,315	246,315	229,237	246,225	90	0.0%
0850 - UTILITIES	596,530	688,890	688,890	716,948	722,136	(33,246)	-4.8%
0873 - SERVICES-ALLOCATION IN	-	-	-	-	456	(456)	N/A
SUBTOTAL	\$ 5,128,457	\$ 5,937,983	\$ 5,996,269	\$ 5,849,529	\$ 5,863,905	\$ 132,364	2.2%
CAPITAL							
0920 - CAPITAL EQUIPMENT	\$ 268,108	\$ -	\$ 57,584	\$ 114,634	\$ -	\$ 57,584	100.0%
0950 - DEBT SERVICE	701	-	-	-	-	-	N/A
SUBTOTAL	\$ 268,809	\$ -	\$ 57,584	\$ 114,634	\$ -	\$ 57,584	100.0%
ALL EXPENDITURES	\$ 22,505,520	\$ 25,627,596	\$ 26,168,182	\$ 25,697,531	\$ 25,525,017	\$ 643,165	2.5%
TOTAL USES	\$ 22,505,520	\$ 25,627,596	\$ 26,168,182	\$ 25,697,531	\$ 25,525,017	\$ 643,165	2.5%

Sources and Uses by Fund and Function

FUND / FUNCTION CLASS	FY 2012 ACTUAL	FY 2013 ADOPTED	FY 2013 REVISED	FY 2013 FORECAST	FY 2014 ADOPTED	REVISED VS ADOPTED VAR	%
242 LIBRARY DISTRICT GRANTS							
OPERATING	\$ 90,556	\$ -	\$ -	\$ -	\$ -	\$ -	N/A
NON-RECURRING	199,771	-	169,912	142,906	200,000	30,088	17.7%
FUND TOTAL SOURCES	\$ 290,327	\$ -	\$ 169,912	\$ 142,906	\$ 200,000	\$ 30,088	17.7%
244 LIBRARY DISTRICT							
OPERATING	\$ 20,874,166	\$ 18,362,225	\$ 18,362,225	\$ 18,483,263	\$ 15,509,403	\$ (2,852,822)	-15.5%
NON-RECURRING	45,481	1,230,986	1,244,244	1,230,986	3,604,810	2,360,566	189.7%
FUND TOTAL SOURCES	\$ 20,919,647	\$ 19,593,211	\$ 19,606,469	\$ 19,714,249	\$ 19,114,213	\$ (492,256)	-2.5%
246 LIBRARY INTERGOVERNMENTAL							
OPERATING	\$ 3,035,016	\$ 4,515,096	\$ 4,515,096	\$ 4,448,796	\$ 4,515,096	\$ -	0.0%
FUND TOTAL SOURCES	\$ 3,035,016	\$ 4,515,096	\$ 4,515,096	\$ 4,448,796	\$ 4,515,096	\$ -	0.0%
465 LIBRARY DIST CAP IMPROVEMENT							
OPERATING	\$ 58,009	\$ -	\$ -	\$ 3,832	\$ -	\$ -	N/A
NON-RECURRING	2,825	10,564,918	10,319,450	10,564,918	-	(10,319,450)	-100.0%
FUND TOTAL SOURCES	\$ 60,834	\$ 10,564,918	\$ 10,319,450	\$ 10,568,750	\$ -	\$ (10,319,450)	-100.0%
900 ELIMINATIONS							
OPERATING	\$ -	\$ (1,399,725)	\$ (1,399,725)	\$ (1,350,000)	\$ (900,000)	\$ 499,725	-35.7%
NON-RECURRING	-	(11,795,904)	(11,494,462)	(11,795,904)	(3,504,810)	7,989,652	-69.5%
FUND TOTAL SOURCES	\$ -	\$ (13,195,629)	\$ (12,894,187)	\$ (13,145,904)	\$ (4,404,810)	\$ 8,489,377	-65.8%
DEPARTMENT OPERATING TOTAL SOURCES	\$ 24,057,747	\$ 21,477,596	\$ 21,477,596	\$ 21,585,891	\$ 19,124,499	\$ (2,353,097)	-11.0%
DEPARTMENT NON-RECURRING TOTAL SOURCES	\$ 248,077	\$ -	\$ 239,144	\$ 142,906	\$ 300,000	\$ 60,856	25.4%
DEPARTMENT TOTAL SOURCES	\$ 24,305,824	\$ 21,477,596	\$ 21,716,740	\$ 21,728,797	\$ 19,424,499	\$ (2,292,241)	-10.6%

Sources and Uses by Fund and Function (continued)

FUND / FUNCTION CLASS	FY 2012 ACTUAL	FY 2013 ADOPTED	FY 2013 REVISED	FY 2013 FORECAST	FY 2014 ADOPTED	REVISED VS ADOPTED VAR	%
242 LIBRARY DISTRICT GRANTS NON-RECURRING	\$ 290,327	\$ -	\$ 169,912	\$ 142,906	\$ 200,000	\$ (30,088)	-17.7%
FUND TOTAL USES	\$ 290,327	\$ -	\$ 169,912	\$ 142,906	\$ 200,000	\$ (30,088)	-17.7%
244 LIBRARY DISTRICT OPERATING	\$ 18,805,806	\$ 18,362,225	\$ 18,362,225	\$ 18,306,057	\$ 18,309,921	\$ 52,304	0.3%
NON-RECURRING	717,926	14,714,918	14,784,150	14,714,690	3,400,000	11,384,150	77.0%
FUND TOTAL USES	\$ 19,523,732	\$ 33,077,143	\$ 33,146,375	\$ 33,020,747	\$ 21,709,921	\$ 11,436,454	34.5%
246 LIBRARY INTERGOVERNMENTAL OPERATING	\$ 2,691,462	\$ 4,515,096	\$ 4,515,096	\$ 4,448,796	\$ 4,515,096	\$ -	0.0%
NON-RECURRING	(1)	1,230,986	1,230,986	1,230,986	343,555	887,431	72.1%
FUND TOTAL USES	\$ 2,691,461	\$ 5,746,082	\$ 5,746,082	\$ 5,679,782	\$ 4,858,651	\$ 887,431	15.4%
465 LIBRARY DIST CAP IMPROVEMENT NON-RECURRING	\$ -	\$ -	\$ -	\$ -	\$ 3,161,255	\$ (3,161,255)	N/A
FUND TOTAL USES	\$ -	\$ -	\$ -	\$ -	\$ 3,161,255	\$ (3,161,255)	N/A
900 ELIMINATIONS							
DEPARTMENT OPERATING TOTAL USES	\$ 21,497,268	\$ 21,477,596	\$ 21,477,596	\$ 21,404,853	\$ 21,925,017	\$ (447,421)	-2.1%
DEPARTMENT NON-RECURRING TOTAL USES	\$ 1,008,252	\$ 4,150,000	\$ 4,690,586	\$ 4,292,678	\$ 3,600,000	\$ 1,090,586	23.3%
DEPARTMENT TOTAL USES	\$ 22,505,520	\$ 25,627,596	\$ 26,168,182	\$ 25,697,531	\$ 25,525,017	\$ 643,165	2.5%

Fund Transfers In

Fund/Function/Transfer	FY 2013 ADOPTED	FY 2013 REVISED	FY 2013 FORECAST	FY 2014 ADOPTED
OTHER SPECIAL REVENUE	\$ 2,630,711	\$ 2,574,737	\$ 2,580,986	\$ 4,404,810
<u>Operating</u>	\$ 1,399,725	\$ 1,399,725	\$ 1,350,000	\$ 900,000
<u>Non-Recurring</u>	\$ 1,230,986	\$ 1,175,012	\$ 1,230,986	\$ 3,504,810
244 - LIBRARY DISTRICT	\$ 1,230,986	\$ 1,175,012	\$ 1,230,986	\$ 3,504,810
<u>Non-Recurring</u>	\$ 1,230,986	\$ 1,175,012	\$ 1,230,986	\$ 3,504,810
246 - LIBRARY INTERGOVERNMENTAL	\$ 1,399,725	\$ 1,399,725	\$ 1,350,000	\$ 900,000
<u>Operating</u>	\$ 1,399,725	\$ 1,399,725	\$ 1,350,000	\$ 900,000
CAPITAL PROJECTS	\$ 10,564,918	\$ 10,319,450	\$ 10,564,918	\$ -
<u>Operating</u>	\$ -	\$ -	\$ -	\$ -
<u>Non-Recurring</u>	\$ 10,564,918	\$ 10,319,450	\$ 10,564,918	\$ -
465 - LIBRARY DIST CAP IMPROVEMENT	\$ 10,564,918	\$ 10,319,450	\$ 10,564,918	\$ -
<u>Non-Recurring</u>	\$ 10,564,918	\$ 10,319,450	\$ 10,564,918	\$ -
TOTAL BEFORE ELIMINATIONS	\$ 13,195,629	\$ 12,894,187	\$ 13,145,904	\$ 4,404,810
<u>Operating</u>	\$ 1,399,725	\$ 1,399,725	\$ 1,350,000	\$ 900,000
<u>Non-Recurring</u>	\$ 11,795,904	\$ 11,494,462	\$ 11,795,904	\$ 3,504,810
ELIMINATIONS	\$ (13,195,629)	\$ (12,894,187)	\$ (13,145,904)	\$ (4,404,810)
<u>Operating</u>	\$ (1,399,725)	\$ (1,399,725)	\$ (1,350,000)	\$ (900,000)
<u>Non-Recurring</u>	\$ (11,795,904)	\$ (11,494,462)	\$ (11,795,904)	\$ (3,504,810)
ALL FUNDS	\$ -	\$ -	\$ -	\$ -

Fund Transfers Out

Fund/Function/Transfer	FY 2013 ADOPTED	FY 2013 REVISED	FY 2013 FORECAST	FY 2014 ADOPTED
OTHER SPECIAL REVENUE	\$ 13,195,629	\$ 12,894,187	\$ 13,145,904	\$ 1,243,555
<u>Operating</u>	\$ 1,399,725	\$ 1,399,725	\$ 1,350,000	\$ 900,000
<u>Non-Recurring</u>	\$ 11,795,904	\$ 11,494,462	\$ 11,795,904	\$ 343,555
244 - LIBRARY DISTRICT	\$ 11,964,643	\$ 11,719,175	\$ 11,914,918	\$ 900,000
<u>Operating</u>	\$ 1,399,725	\$ 1,399,725	\$ 1,350,000	\$ 900,000
<u>Non-Recurring</u>	\$ 10,564,918	\$ 10,319,450	\$ 10,564,918	\$ -
246 - LIBRARY INTERGOVERNMENTAL	\$ 1,230,986	\$ 1,175,012	\$ 1,230,986	\$ 343,555
<u>Non-Recurring</u>	\$ 1,230,986	\$ 1,175,012	\$ 1,230,986	\$ 343,555
CAPITAL PROJECTS	\$ -	\$ -	\$ -	\$ 3,161,255
<u>Operating</u>	\$ -	\$ -	\$ -	\$ -
<u>Non-Recurring</u>	\$ -	\$ -	\$ -	\$ 3,161,255
465 - LIBRARY DIST CAP IMPROVEMENT	\$ -	\$ -	\$ -	\$ 3,161,255
<u>Non-Recurring</u>	\$ -	\$ -	\$ -	\$ 3,161,255
TOTAL BEFORE ELIMINATIONS	\$ 13,195,629	\$ 12,894,187	\$ 13,145,904	\$ 4,404,810
<u>Operating</u>	\$ 1,399,725	\$ 1,399,725	\$ 1,350,000	\$ 900,000
<u>Non-Recurring</u>	\$ 11,795,904	\$ 11,494,462	\$ 11,795,904	\$ 3,504,810
ELIMINATIONS	\$ (13,195,629)	\$ (12,894,187)	\$ (13,145,904)	\$ (4,404,810)
<u>Operating</u>	\$ (1,399,725)	\$ (1,399,725)	\$ (1,350,000)	\$ (900,000)
<u>Non-Recurring</u>	\$ (11,795,904)	\$ (11,494,462)	\$ (11,795,904)	\$ (3,504,810)
ALL FUNDS	\$ -	\$ -	\$ -	\$ -

Staffing by Program and Activity

PROGRAM/ACTIVITY	FY 2012 ADOPTED	FY 2013 ADOPTED	FY 2013 REVISED	FY 2013 FORECAST	FY 2014 ADOPTED	REVISED TO ADOPTED VARIANCE	VAR %
ADMINISTRATIVE SERVICES							
BUDGETING	1.00	1.00	1.00	1.00	1.00	-	0.0%
EXECUTIVE MANAGEMENT	6.00	6.00	5.00	5.00	4.00	(1.00)	(20.0%)
FINANCIAL SERVICES	5.00	5.00	5.00	5.00	5.00	-	0.0%
HUMAN RESOURCES	3.00	3.00	3.00	3.00	3.00	-	0.0%
PROGRAM TOTAL	15.00	15.00	14.00	14.00	13.00	(1.00)	(7.1%)
INFORMATION TECHNOLOGY							
BUSINESS APPLICATION DEV SUPP	4.00	4.00	4.00	4.00	4.00	-	0.0%
DATA CENTER	2.00	2.00	2.00	2.00	2.00	-	0.0%
DESKTOP SUPPORT	6.00	7.00	7.00	7.00	7.00	-	0.0%
INFRASTRUCTURE NETWORK SVCS	2.00	1.00	1.00	1.00	1.00	-	0.0%
PROGRAM TOTAL	14.00	14.00	14.00	14.00	14.00	-	0.0%
PUBLIC LIBRARY SERVICE							
MAT ACCESS PROGS AND OUTREACH	141.73	141.73	139.73	142.73	137.73	(2.00)	(1.4%)
PROGRAM TOTAL	141.73	141.73	139.73	142.73	137.73	(2.00)	(1.4%)
DEPARTMENT TOTAL	170.73	170.73	167.73	170.73	164.73	(3.00)	(1.8%)

Staffing by Market Range Title

MARKET RANGE TITLE	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014	REVISED TO ADOPTED	
	ADOPTED	ADOPTED	REVISED	FORECAST	ADOPTED	VARIANCE	VAR %
Accountant	1.00	1.00	1.00	1.00	1.00	-	0.0%
Accounting Specialist	2.00	2.00	2.00	2.00	2.00	-	0.0%
Communicatn Ofcr/Govt Liaison	2.00	2.00	1.00	1.00	1.00	-	0.0%
Database Administrator	1.00	1.00	1.00	1.00	1.00	-	0.0%
Department Facilities Planner	2.00	2.00	2.00	2.00	2.00	-	0.0%
Deputy Director	1.00	-	-	-	-	-	N/A
Deputy Director - Library	-	1.00	1.00	1.00	1.00	-	0.0%
Director - Library	1.00	1.00	1.00	1.00	1.00	-	0.0%
Executive Assistant	1.00	1.00	1.00	1.00	1.00	-	0.0%
Finance Manager	-	1.00	1.00	1.00	1.00	-	0.0%
Finance Support Supervisor	1.00	1.00	1.00	1.00	1.00	-	0.0%
Financial Supervisor - Dept	1.00	-	-	-	-	-	N/A
Human Resources Analyst	1.00	1.00	1.00	1.00	1.00	-	0.0%
Human Resources Manager	-	1.00	1.00	1.00	1.00	-	0.0%
Human Resources Specialist	1.00	1.00	1.00	1.00	1.00	-	0.0%
Human Resources Supervisor	1.00	-	-	-	-	-	N/A
IT Division Manager	1.00	1.00	1.00	1.00	1.00	-	0.0%
IT Services Supv	-	1.00	1.00	1.00	1.00	-	0.0%
Librarian	31.00	31.00	31.00	31.00	31.00	-	0.0%
Library Administrator	3.00	3.00	3.00	3.00	3.00	-	0.0%
Library Clerk	49.49	49.49	47.49	49.49	48.49	1.00	2.1%
Library Coordinator	12.00	11.00	11.00	11.00	11.00	-	0.0%
Library Manager	3.00	3.00	4.00	4.00	4.00	-	0.0%
Library Page	1.24	1.24	1.24	1.24	1.24	-	0.0%
Library Paraprofessional	22.00	22.00	22.00	23.00	18.00	(4.00)	(18.2%)
Library Supervisor	11.00	12.00	11.00	11.00	11.00	-	0.0%
Library Support Services Supv	5.00	5.00	5.00	5.00	5.00	-	0.0%
Management Analyst	1.00	1.00	1.00	1.00	1.00	-	0.0%
Media Specialist	1.00	1.00	1.00	1.00	1.00	-	0.0%
Network Engineer	2.00	2.00	2.00	2.00	2.00	-	0.0%
Office Assistant	2.00	2.00	1.00	1.00	1.00	-	0.0%
Office Assistant Specialized	-	-	1.00	1.00	1.00	-	0.0%
PC/LAN Tech Support	6.00	6.00	6.00	6.00	6.00	-	0.0%
Systems Admin & Analysis Supv	1.00	-	-	-	-	-	N/A
Systems/Network Administrator	1.00	1.00	1.00	1.00	1.00	-	0.0%
Web Designer/Developer	1.00	1.00	1.00	1.00	1.00	-	0.0%
Web Designer/Developer-Sr/Ld	1.00	1.00	1.00	1.00	1.00	-	0.0%
Department Total	170.73	170.73	167.73	170.73	164.73	(3.00)	(1.8%)

Staffing by Fund

DEPARTMENT/FUND	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014	REVISED TO ADOPTED	
	ADOPTED	ADOPTED	REVISED	FORECAST	ADOPTED	VARIANCE	VAR %
244 LIBRARY DISTRICT	139.73	119.73	118.73	120.73	117.73	(1.00)	(0.8%)
246 LIBRARY INTERGOVERNMENTAL	31.00	51.00	49.00	50.00	47.00	(2.00)	(4.1%)
Department Total	170.73	170.73	167.73	170.73	164.73	(3.00)	(1.8%)

Staffing Variance Analysis

There has been a decrease in staffing caused by the conclusion of the project eliminating the Dewey Decimal system.

General Adjustments

Library District Fund (244)

- Increase Regular Benefits by \$21,847 for the changes in retirement contribution rates.
- The FY 2014 Operating budget includes a decrease in revenue of \$2,852,822 due to a decrease in Property Tax and Other Revenue.

- The FY 2014 Non Recurring Non Project expenditure budget for \$3,400,000 includes \$1,600,000 for the Reciprocal Borrowing Program, \$1,000,000 for the Materials Assistance Program, \$700,000 for Information and Communications Technology upgrades and \$100,000 Donations.

Library Intergovernmental Fund (246)

- Increase Regular Benefits by \$7,207 for the changes in retirement contribution rates.

Programs and Activities

Public Library Service Program

The purpose of the Public Library Service Program is to provide resources, activities and skilled assistance to our customers so they can meet their needs, interests and goals.

Program Results

Measure Description	FY 2012 ACTUAL	FY 2013 REVISED	FY 2013 FORECAST	FY 2014 ADOPTED	REV VS ADOPTED VAR	%
Percent of customers who rate overall library services as excellent	49.5%	47.6%	47.6%	48.9%	1.3%	2.7%
Percent of customers who report that the library's collection of books and other materials meets their needs	87.9%	87.3%	87.3%	88.0%	0.7%	0.8%
Percent of customers who report they are satisfied with the range of library programs and activities offered	92.8%	91.4%	91.4%	91.3%	-0.0%	-0.0%
Percent of Summer Reading Program Participants completing the program	N/A	N/A	N/A	N/A	N/A	N/A
Percent of affiliate staff reporting satisfaction with Summer Reading Program	N/A	N/A	N/A	N/A	N/A	N/A

Activities that comprise this program include:

- Public Library Services

Public Library Services Activity

The purpose of the Public Library Services Activity is to provide skilled assistance/referral, information literacy training, resources and activities to our customers so they can get the information they want in a timely manner and that they may find enjoyment, personal development and cultural enrichment.

Mandates: Not mandated.

Maricopa County Annual Business Strategies
FY 2014 Adopted Budget

Library District

Measure Type	Measure Description	FY 2012 ACTUAL	FY 2013 REVISED	FY 2013 FORECAST	FY 2014 ADOPTED	REV VS ADOPTED VAR	%
Result	Percent of customers who rate overall library services as excellent	49.5%	47.6%	47.6%	48.9%	1.3%	2.7%
Result	Percent of customers who report that the library's collection of books and other materials meets their needs	87.9%	87.3%	87.3%	88.0%	0.7%	0.8%
Result	Percent of customers who report they are satisfied with the range of library programs and activities offered	92.8%	91.4%	91.4%	91.3%	(0.0%)	-0.0%
Output	Number of items circulated	7,802,654	8,000,000	7,763,738	7,527,476	(472,524)	-5.9%
Output	Number of programs and activities provided	3,856	2,800	3,650	4,000	1,200	42.9%
Output	Number of digital materials accessed	N/A	N/A	N/A	720,000	N/A	N/A
Output	Number of website visits	N/A	N/A	N/A	3,480,000	N/A	N/A
Demand	Number of items requested to be circulated	8,000,000	8,000,000	7,904,000	8,000,000	-	0.0%
Demand	Number of digital materials requested to be accessed	N/A	N/A	N/A	720,000	N/A	N/A
Efficiency	Total expenditure per item circulated	\$ 2.41	\$ 2.59	\$ 2.73	\$ 2.09	\$ 0.50	19.4%
Efficiency	Total expenditure per digital material accessed	N/A	N/A	N/A	\$ 21.85	N/A	N/A
Revenue							
	242 - LIBRARY DISTRICT GRANTS	\$ 199,771	\$ 169,912	\$ 142,906	\$ 200,000	\$ 30,088	17.7%
	244 - LIBRARY DISTRICT	1,499,768	2,440,564	2,553,563	1,272,585	(1,167,979)	-47.9%
	246 - LIBRARY INTERGOVERNMENTAL	3,035,016	4,515,096	4,448,796	4,515,096	-	0.0%
	465 - LIBRARY DIST CAP IMPROVEMENT	48,633	-	-	-	-	N/A
	900 - ELIMINATIONS	-	(2,630,711)	(2,580,986)	(900,000)	1,730,711	-65.8%
	TOTAL SOURCES	\$ 4,783,188	\$ 4,494,861	\$ 4,564,279	\$ 5,087,681	\$ 592,820	13.2%
Expenditure							
	242 - LIBRARY DISTRICT GRANTS	\$ 290,327	\$ 169,912	\$ 142,906	\$ 200,000	\$ (30,088)	-17.7%
	244 - LIBRARY DISTRICT	15,858,710	17,513,404	17,956,826	11,955,349	5,558,055	31.7%
	246 - LIBRARY INTERGOVERNMENTAL	2,691,461	5,690,108	5,679,782	4,478,868	1,211,240	21.3%
	900 - ELIMINATIONS	-	(2,630,711)	(2,580,986)	(900,000)	(1,730,711)	65.8%
	TOTAL USES	\$ 18,840,498	\$ 20,742,713	\$ 21,198,528	\$ 15,734,217	\$ 5,008,496	24.1%

Activity Narrative: The Library District Fund (244) has a decrease in revenues due to a decline of miscellaneous revenue, interest revenue, and a one-time transfer in FY 2013 of \$1,230,986 from the Library Intergovernmental Fund (246), which has a similar reduction in expenditures.

Additionally, the Library District Fund (244) expenditures decreased due to a change in personnel savings and a reclassification of supplies to the new Municipalities Services Activity. The Library Intergovernmental Fund (246) has an increase in revenues due to the City of Surprise paying for 50% of the operating costs of the Northwest Regional Library and transfer of \$900,000 from the Library District Fund (244) for the District's portion of the FY 2014 Northwest Regional Library operations.

Support for Municipalities Services Activity

The Municipalities Services Activity purpose is to provide a better library service to Maricopa County Residents through implementation of our Polaris Program, consulting services and partnerships with cities and towns.

Mandates: Not mandated.

Measure Type	Measure Description	FY 2012 ACTUAL	FY 2013 REVISED	FY 2013 FORECAST	FY 2014 ADOPTED	REV VS ADOPTED VAR	%
Result	Percent of Summer Reading Program Participants completing the program	N/A	N/A	N/A	40.0%	N/A	N/A
Result	Percent of affiliate staff reporting satisfaction with Summer Reading Program	N/A	N/A	N/A	90.0%	N/A	N/A
Output	Number of Summer Reading Program participants	N/A	N/A	N/A	80,000	N/A	N/A
Output	Number of materials provided through Materials Assistance Program	N/A	N/A	N/A	32,000	N/A	N/A
Demand	Number of materials requested to be provided through Materials Assistance Program	N/A	N/A	N/A	32,000	N/A	N/A
Demand	Number of people requesting Summer Reading Program participation	N/A	N/A	N/A	80,000	N/A	N/A
Efficiency	Total expenditure per Summer Reading Program participant	N/A	N/A	N/A	\$ 58.82	N/A	N/A
<i>Expenditure</i>							
	244 - LIBRARY DISTRICT	\$ -	\$ -	\$ -	\$ 4,705,600	\$ (4,705,600)	N/A
	TOTAL USES	\$ -	\$ -	\$ -	\$ 4,705,600	\$ (4,705,600)	N/A

Activity Narrative: The FY 2014 budget supports the Department in meeting 100% of demand for services. This Activity includes services for support of the Intergovernmental Reciprocal Borrowing Program and Materials Assistance Program. These programs provide essential resources to libraries in the cities and towns of Maricopa County.

Revenue Sources and Variance Commentary

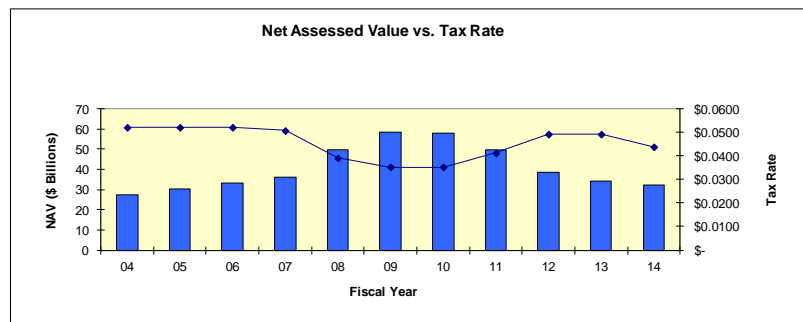
Property Taxes

The Library District collects property taxes on the secondary net assessed values of real and personal property. Unlike the County primary property tax, there is no constitutional limitation on growth in secondary property taxes. However, the Library District Board of Directors has chosen to impose growth limitations similar to those imposed on the primary levy in order to minimize the burden on taxpayers. As a result, beginning in FY 2007 the secondary levy associated with the Library District was capped at 2% annual growth on property taxed in the prior year, resulting in a reduction in the tax rate in FY 2008.

The schedule below lists the secondary net assessed values, tax rates, and secondary property tax levies for the last ten fiscal years, plus the assessed values and tax rates for FY 2014. The tax levy will decrease from FY 2013 to FY 2014 due to the decline in property values county-wide and a tax rate reduction. The tax rate will decrease to \$0.0438 per \$100 of assessed value.

Library District Preliminary Tax Levy			
Fiscal Year	Net Assessed Value (Thousands)	Tax Rate (per \$100 N.A.V.)	Tax Levy
2004	27,477,988	0.0521	14,162,234
2005	30,066,987	0.0521	15,534,579
2006	33,197,218	0.0521	17,295,751
2007	36,294,693	0.0507	18,401,410
2008	49,534,573	0.0391	19,368,018
2009	58,303,635	0.0353	20,581,183
2010	57,984,051	0.0353	20,468,370
2011	49,707,952	0.0412	20,479,676
2012	38,760,297	0.0492	19,070,066
2013	34,400,455	0.0492	16,925,024
2014	32,229,007	0.0438	14,116,305

The Board of Directors must adopt the Library District's property tax levy on or before the third Monday in August for the fiscal year that begins on the previous July 1. Real property taxes are paid in arrears in two installments, due October 1 and March 1.



The FY 2014 budget includes an estimated secondary property tax levy (excluding Salt River Project) of \$14,116,305, a change from the FY 2013 adopted levy. As indicated in the table below, secondary property tax revenue growth was tempered in the past two fiscal years.

FY 2014 PROPERTY TAX LEVY LIBRARY DISTRICT								
Description	Net Assessed Value	Salt River Proj. Effective Net Assessed Value	Total Net Assessed Value w/SRP	Revenue from 1- cent Levy	Tax Rates	Property Tax Levy	SRP Payment in Lieu of Taxes (PILT)	Total Tax Levy & PILT
FY 2014 Adopted	\$ 32,229,006,810	\$ 676,321,912	\$ 32,905,328,722	\$ 3,290,533	0.0438	\$ 14,116,305	\$ 296,957	\$ 14,413,262
FY 2013 Adopted	\$ 34,400,455,716	\$ 676,321,912	\$ 35,076,777,628	\$ 3,507,678	0.0492	\$ 16,925,024	\$ 332,750	\$ 17,257,774
Variance	\$ (2,171,448,906)	\$ -	\$ (2,171,448,906)	\$ (217,145)	(0)	\$ (2,808,719)	\$ (35,793)	\$ (2,844,512)

Levy Limit

FY 2014 LIBRARY DISTRICT SECONDARY PROPERTY TAX LEVY vs. SELF-IMPOSED LEVY LIMIT			
FY 2014 Adjusted Allowable Levy Limit	\$	25,009,709	
Maximum Tax Rate (per \$100 Assessed Value)		0.0776	
FY 2014 Secondary Levy (excluding SRP)	\$	14,116,305	
Secondary Tax Rate (per \$100 Assessed Value)		0.0438	
Amount Under Limit:	\$	10,893,404	43.6%
		0.0338	
FY 2014 LIBRARY DISTRICT SECONDARY PROPERTY TAX LEVY vs. "TRUTH-IN-TAXATION" LEVY			
FY 2014 "Truth-in-Taxation" Secondary Levy	\$	17,274,748	
"Truth-in-Taxation" Tax Rate (per \$100 Assessed Value)		0.0536	
FY 2014 Secondary Levy	\$	14,116,305	
Secondary Tax Rate (per \$100 Assessed Value)		0.0438	
Amount Under/(Over) "Truth-in-Taxation" Levy	\$	3,158,443	18.3%
		0.0098	
FY 2014 Median Residential Full Cash Property Value	\$	102,100	
"Truth-in-Taxation" Tax Bill on Median-Valued Home	\$	5.47	
Property Tax Bill on Median-Valued Home		4.47	
Tax Bill Savings/(Increase)	\$	1.00	18.3%

LIBRARY DISTRICT SECONDARY PROPERTY TAX LEVY FY 2014 vs. FY 2013 TAX BILL IMPACT ON MEDIAN HOME			
FY 2013:			
Median Residential Full Cash Property Value	\$	111,000	
Secondary Tax Rate (per \$100 Assessed Value)		0.0492	
Property Tax Bill	\$	5.46	
FY 2014:			
Median Residential Full Cash Property Value	\$	102,100	
Secondary Tax Rate (per \$100 Assessed Value)		0.0438	
Property Tax Bill	\$	4.47	
Tax Bill Savings/(Increase)	\$	0.99	18.1%

Property tax revenue is budgeted in FY 2014 based on prior years' collection trends, rather than on the actual levy amount. Each year, approximately 98.8% of the levy amount is collected. The chart below illustrates the estimated collection for FY 2014.

Property Tax Collection Analysis Library District				
FY	Levy Amount	Estimated Collections	Rate	
2014	\$ 14,116,305	\$ 13,946,909	98.8%	

Intergovernmental Revenues

Intergovernmental Revenues are amounts received by the Library District from other government or public entities, and include payments in lieu of taxes, grants, and payments required by intergovernmental agreements, (IGAs). Intergovernmental Revenues come from a variety of sources including the Federal government, local cities and the State of Arizona. Included in the intergovernmental classification are grant revenues that typically carry restrictions on how they may be expended.

Payments in Lieu of Taxes

Payments in lieu of taxes are collected from the Salt River Project (SRP) and the Federal government. Although it is a public entity, SRP estimates its net assessed value and makes payments in lieu of property taxes to each taxing jurisdiction based on its property tax rates.

SRP Payments in Fiscal Year Lieu of Taxes	
2005	281,442
2006	270,953
2007	246,032
2008	202,829
2009	195,719
2010	226,942
2011	269,405
2012	327,394
2013*	329,011
2014**	296,957
* Forecast	
** Adopted	

Intergovernmental Charges for Service

Intergovernmental Charges for Service include a variety of payments from other jurisdictions, usually as required by Intergovernmental Agreements (IGAs) with the District. The following table shows the projected and budgeted intergovernmental revenue, by jurisdiction.

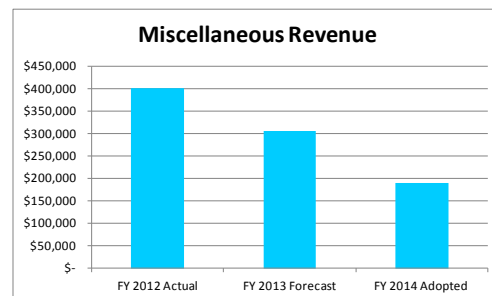
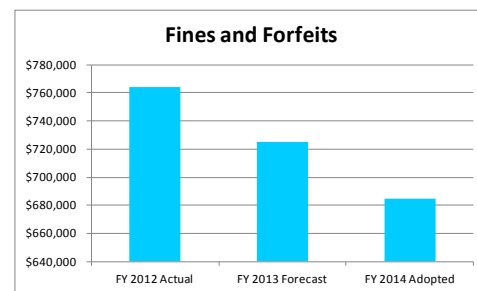
Intergovernmental Charges for Service		
	FY 2013	FY 2014
Gilbert, Perry Branch Library	\$ 967,206	\$ 901,768
Surprise/Hollyhock	491,470	941,470
Deer Valley Unified School Dist (lease & library services)	26,200	26,200
Gilbert, Southeast Regional Library	1,905,000	2,043,368
TOTAL	\$3,389,876	\$3,912,806

Fines and Forfeits

The District collects fines according to the rates approved by the Board of Directors. The chart to the right illustrates the fines collected from FY 2012 and the anticipated amount for FY 2013 and the budget for FY 2014.

Miscellaneous Revenue

The Library District classifies miscellaneous revenues as any revenues that do not fall within a more specific revenue category. Examples of miscellaneous revenues include vending receipts, sales of copies, interest earnings, building rental, and donations. The chart to the right illustrates the Miscellaneous Revenues from FY 2012 through the FY 2014 budget.



Fund Balance Summary and Variance Commentary

The following schedule lists the estimated beginning fund balances, projected revenues and expenditures for the upcoming fiscal year, along with resulting estimated fund balances. "Beginning Spendable Fund Balance" represents resources accumulated within each fund as of the start of the fiscal year, based on actual and projected revenues and expenditures for prior fiscal years. For budgeting purposes, Library District fund balances are "Restricted."

Fund Balance Summary

Library District Grants Fund (242) Fund Balance Summary

FUND BALANCE SUMMARY LIBRARY DISTRICT GRANTS (242)					
	FY 2012 ACTUAL	FY 2013 ADOPTED	FY 2013 REVISED	FY 2013 FORECAST	FY 2014 ADOPTED
Sources:					
Operating	\$ 90,556	\$ -	\$ -	\$ -	\$ -
Non-Recurring	199,771	-	169,912	142,906	200,000
Total Sources:	\$ 290,327	\$ -	\$ 169,912	\$ 142,906	\$ 200,000
Uses:					
Non-Recurring	\$ 290,327	\$ -	\$ 169,912	\$ 142,906	\$ 200,000
Total Uses:	\$ 290,327	\$ -	\$ 169,912	\$ 142,906	\$ 200,000
Structural Balance	\$ 90,556	\$ -	\$ -	\$ -	\$ -
Ending Spendable Fund Balance:					

Library District Operating Fund (244) Fund Balance Summary

	FY 2012 ACTUAL	FY 2013 ADOPTED	FY 2013 REVISED	FY 2013 FORECAST	FY 2014 ADOPTED
Beginning Spendable Fund Balance	\$ 14,506,287	\$ 13,483,932	\$ 13,483,932	\$ 15,902,206	\$ 2,595,708
Sources:					
Operating	\$ 20,874,166	\$ 18,362,225	\$ 18,362,225	\$ 18,483,263	\$ 15,509,403
Non-Recurring	45,481	1,230,986	1,244,244	1,230,986	3,604,810
Total Sources:	\$ 20,919,647	\$ 19,593,211	\$ 19,606,469	\$ 19,714,249	\$ 19,114,213
Uses:					
Operating	\$ 18,805,806	\$ 18,362,225	\$ 18,362,225	\$ 18,306,057	\$ 18,309,921
Non-Recurring	717,926	14,714,918	14,784,150	14,714,690	3,400,000
Total Uses:	\$ 19,523,732	\$ 33,077,143	\$ 33,146,375	\$ 33,020,747	\$ 21,709,921
Structural Balance	\$ 2,068,360	\$ -	\$ -	\$ 177,206	\$ (2,800,518)
Accounting Adjustments	\$ 4	\$ -	\$ -	\$ -	\$ -
Ending Spendable Fund Balance:					
Restricted	\$ 15,902,206	\$ -	\$ -	\$ 2,595,708	\$ -
Unassigned	-	-	(55,974)	-	-
Total Ending Spendable Fund Balance	\$ 15,902,206	\$ -	\$ (55,974)	\$ 2,595,708	\$ -

Library District Intergovernmental Fund (246) Fund Balance Summary

	FY 2012 ACTUAL	FY 2013 ADOPTED	FY 2013 REVISED	FY 2013 FORECAST	FY 2014 ADOPTED
Beginning Spendable Fund Balance	\$ 1,230,986	\$ 1,230,986	\$ 1,230,986	\$ 1,574,541	\$ 343,555
Sources:					
Operating	\$ 3,035,016	\$ 4,515,096	\$ 4,515,096	\$ 4,448,796	\$ 4,515,096
Total Sources:	\$ 3,035,016	\$ 4,515,096	\$ 4,515,096	\$ 4,448,796	\$ 4,515,096
Uses:					
Operating	\$ 2,691,462	\$ 4,515,096	\$ 4,515,096	\$ 4,448,796	\$ 4,515,096
Non-Recurring	(1)	1,230,986	1,230,986	1,230,986	343,555
Total Uses:	\$ 2,691,461	\$ 5,746,082	\$ 5,746,082	\$ 5,679,782	\$ 4,858,651
Structural Balance	\$ 343,554	\$ -	\$ -	\$ -	\$ -
Ending Spendable Fund Balance:					
Restricted	\$ 1,574,541	\$ -	\$ -	\$ 343,555	\$ -
Total Ending Spendable Fund Balance	\$ 1,574,541	\$ -	\$ -	\$ 343,555	\$ -

Library District Intergovernmental Fund revenue is received as a reimbursement, which may result in a deficit balance at the close of fiscal year-end.

Library District Capital Fund (465) Fund Balance Summary

	FY 2012 ACTUAL	FY 2013 ADOPTED	FY 2013 REVISED	FY 2013 FORECAST	FY 2014 ADOPTED
Beginning Spendable Fund Balance	\$ 1,656,077	\$ 1,660,429	\$ 1,660,429	\$ 1,716,911	\$ 12,285,661
Sources:					
Operating	\$ 58,009	\$ -	\$ -	\$ 3,832	\$ -
Non-Recurring	2,825	10,564,918	10,319,450	10,564,918	-
Total Sources:	\$ 60,834	\$ 10,564,918	\$ 10,319,450	\$ 10,568,750	\$ -
Uses:					
Non-Recurring	-	-	-	-	3,161,255
Total Uses:	\$ -	\$ -	\$ -	\$ -	\$ 3,161,255
Structural Balance	\$ 58,009	\$ -	\$ -	\$ 3,832	\$ -
Ending Spendable Fund Balance:					
Restricted	\$ 1,716,911	\$ 12,225,347	\$ 11,979,879	\$ 12,285,661	\$ 9,124,406
Total Ending Spendable Fund Balance	\$ 1,716,911	\$ 12,225,347	\$ 11,979,879	\$ 12,285,661	\$ 9,124,406

Appropriated Budget Reconciliations

Library District Grants Fund (242)

		Expenditures	Revenue
NON RECURRING NON PROJECT			
FY 2013 Adopted Budget		\$ -	\$ -
Adjustments:	Agenda Item:		
Donations		\$ 42,077	\$ 42,077
Elizabeth C Jones Trust	C-65-11-002-D-00	23,333	23,333
Geiger Trust Donation	C-65-13-005-M-00	8,410	8,410
Reed Family Trust	C-65-13-015-D-00	5,000	5,000
Robert K. and Dorothy L. Faust Donation	C-65-13-031-M-00	5,334	5,334
Grants		\$ 127,835	\$ 127,835
Library District AZLAPR Learning Lab Grant	C-65-13-006-M-00	49,611	49,611
Library District Grant Reconciliation	C-65-13-014-G-00	28,300	28,300
AZ State Library Grant BTOP 2	C-65-13-019-M-00	24,924	24,924
AzLAPR Grant Summer Reading	C-65-13-029-M-00	25,000	25,000
FY 2013 Revised Budget		\$ 169,912	\$ 169,912
Adjustments:	Agenda Item:		
Donations		\$ (42,077)	\$ (42,077)
Elizabeth C Jones Trust	C-65-11-002-D-00	(23,333)	(23,333)
Geiger Trust Donation	C-65-13-005-M-00	(8,410)	(8,410)
Reed Family Trust	C-65-13-015-D-00	(5,000)	(5,000)
Robert K. and Dorothy L. Faust Donation	C-65-13-031-M-00	(5,334)	(5,334)
Grants		\$ (127,835)	\$ (127,835)
Library District AZLAPR Learning Lab Grant	C-65-13-006-M-00	(49,611)	(49,611)
Library District Grant Reconciliation	C-65-13-014-G-00	(28,300)	(28,300)
AZ State Library Grant BTOP 2	C-65-13-019-M-00	(24,924)	(24,924)
AzLAPR Grant Summer Reading	C-65-13-029-M-00	(25,000)	(25,000)
FY 2014 Budget Target		\$ -	\$ -
Adjustments:			
Grants		\$ 200,000	\$ 200,000
Grant Reconciliation		200,000	200,000
FY 2014 Adopted Budget		\$ 200,000	\$ 200,000

Library District Fund (244)

	Expenditures	Revenue
OPERATING		
FY 2013 Adopted Budget	\$ 18,362,225	\$ 18,362,225
FY 2013 Revised Budget	\$ 18,362,225	\$ 18,362,225
FY 2014 Budget Target	\$ 18,362,225	\$ 18,362,225
Adjustments:		
Employee Retirement and Benefits	\$ 21,847	\$ -
<i>Retirement Contributions</i>	<i>21,847</i>	<i>-</i>
Fees and Other Revenues	\$ (74,151)	\$ (37,094)
<i>ProgRevenue Volume Inc/Dec</i>	<i>(74,151)</i>	<i>(37,094)</i>
General Revenues	\$ -	\$ 345,527
<i>Property Taxes</i>	<i>-</i>	<i>345,527</i>
Budget Balancing	\$ -	\$ (3,161,255)
<i>Budget Balancing Adjustment for Chairman's Budget</i>	<i>-</i>	<i>(3,161,255)</i>
FY 2014 Adopted Budget	\$ 18,309,921	\$ 15,509,403
<i>Percent Change from Target Amount</i>	<i>-0.3%</i>	<i>-15.5%</i>

Library District Fund (244) (continued)

		Expenditures	Revenue
NON RECURRING NON PROJECT			
FY 2013 Adopted Budget		\$ 14,714,918	\$ 1,230,986
Adjustments:	Agenda Item:		
Employee Salary Adjustments		\$ 194,168	\$ -
Library District Performance Incentive Awards	C-49-13-038-2-00	194,168	-
Donations		\$ 120,532	\$ 69,232
Friends of Library Donation	C-65-13-002-M-00	49,880	49,880
Friends of Library Donation	C-65-13-010-M-00	500	-
Friends of Library Donation	C-65-13-011-M-00	25,800	-
Friends of Library Donation	C-65-13-012-M-00	25,000	-
Friends of Library Donation	C-65-13-024-M-00	1,077	1,077
Fountain Hills Library Association Donation	C-65-13-025-M-00	8,675	8,675
Friends of Library Donation	C-65-13-027-M-00	1,896	1,896
Donation Fountain Hills Library Association	C-65-13-030-M-00	7,704	7,704
Non Recurring		\$ (245,468)	\$ (55,974)
Library - Reduce Fund Transfers and Amend Budget	C-65-13-034-2-00	(245,468)	(55,974)
FY 2013 Revised Budget		\$ 14,784,150	\$ 1,244,244
Adjustments:	Agenda Item:		
Employee Salary Adjustments		\$ (194,168)	\$ -
Library District Performance Incentive Awards	C-49-13-038-2-00	(194,168)	-
Capital Improvement Program		\$ (10,564,918)	\$ -
Transfer to Capital Proj Fund		(10,564,918)	-
Donations		\$ (120,532)	\$ (69,232)
Friends of Library Donation	C-65-13-002-M-00	(49,880)	(49,880)
Friends of Library Donation	C-65-13-010-M-00	(500)	-
Friends of Library Donation	C-65-13-011-M-00	(25,800)	-
Friends of Library Donation	C-65-13-012-M-00	(25,000)	-
Friends of Library Donation	C-65-13-024-M-00	(1,077)	(1,077)
Fountain Hills Library Association Donation	C-65-13-025-M-00	(8,675)	(8,675)
Friends of Library Donation	C-65-13-027-M-00	(1,896)	(1,896)
Donation Fountain Hills Library Association	C-65-13-030-M-00	(7,704)	(7,704)
Non Recurring		\$ (3,904,532)	\$ (1,175,012)
Library - Reduce Fund Transfers and Amend Budget	C-65-13-034-2-00	245,468	55,974
Other Non-Recurring		(4,150,000)	(1,230,986)
FY 2014 Budget Target		\$ -	\$ -
Adjustments:			
Information and Communications Technology			
Other IT Non-Recurring		700,000	-
Non Recurring		\$ 2,700,000	\$ 443,555
Other Non-Recurring		2,700,000	100,000
Non Recurring Fund Transfer		-	343,555
Adjustments:			
Non Recurring		\$ -	\$ 3,161,255
Non Recurring Fund Transfer		-	3,161,255
FY 2014 Adopted Budget		\$ 3,400,000	\$ 3,604,810

Library Intergovernmental Fund (246)

	Expenditures	Revenue
OPERATING		
FY 2013 Adopted Budget	\$ 4,515,096	\$ 4,515,096
FY 2013 Revised Budget	\$ 4,515,096	\$ 4,515,096
FY 2014 Budget Target	\$ 4,515,096	\$ 4,515,096
Adjustments:		
Employee Retirement and Benefits	\$ 7,207	\$ -
<i>Retirement Contributions</i>	<i>7,207</i>	<i>-</i>
Base Adjustments	\$ (7,207)	\$ -
<i>Other Base Adjustments</i>	<i>(7,207)</i>	<i>-</i>
FY 2014 Adopted Budget	\$ 4,515,096	\$ 4,515,096
<i>Percent Change from Target Amount</i>	<i>0.0%</i>	<i>0.0%</i>
	Expenditures	Revenue
NON RECURRING NON PROJECT		
FY 2013 Adopted Budget	\$ 1,230,986	\$ -
Adjustments:	Agenda Item:	
Employee Salary Adjustments		\$ 55,974
<i>Library District Performance Incentive Awards</i>	<i>C-49-13-038-2-00</i>	<i>55,974</i>
Non Recurring		\$ (55,974)
<i>Library - Reduce Fund Transfers and Amend Budget</i>	<i>C-65-13-034-2-00</i>	<i>(55,974)</i>
FY 2013 Revised Budget	\$ 1,230,986	\$ -
Adjustments:	Agenda Item:	
Employee Salary Adjustments		\$ (55,974)
<i>Library District Performance Incentive Awards</i>	<i>C-49-13-038-2-00</i>	<i>(55,974)</i>
Non Recurring		\$ (1,175,012)
<i>Library - Reduce Fund Transfers and Amend Budget</i>	<i>C-65-13-034-2-00</i>	<i>55,974</i>
<i>Other Non-Recurring</i>		<i>(1,230,986)</i>
FY 2014 Budget Target	\$ -	\$ -
Adjustments:		
Non Recurring		\$ 343,555
<i>Non Recurring Fund Transfer</i>		<i>343,555</i>
FY 2014 Adopted Budget	\$ 343,555	\$ -

Library District Capital Improvement Fund (465)

		Expenditures	Revenue
NON RECURRING NON PROJECT			
FY 2013 Adopted Budget		\$ -	\$ 10,564,918
Adjustments:	Agenda Item:		
Non Recurring		\$ -	\$ (245,468)
<i>Library - Reduce Fund Transfers and Amend Budget</i>	<i>C-65-13-034-2-00</i>	-	(245,468)
FY 2013 Revised Budget		\$ -	\$ 10,319,450
Adjustments:	Agenda Item:		
Capital Improvement Program		\$ -	\$ (10,564,918)
<i>Transfer to Capital Proj Fund</i>		-	(10,564,918)
Non Recurring		\$ -	\$ 245,468
<i>Library - Reduce Fund Transfers and Amend Budget</i>	<i>C-65-13-034-2-00</i>	-	245,468
FY 2014 Budget Target		\$ -	\$ -
Adjustments:			
Non Recurring		\$ 3,161,255	\$ -
<i>Non Recurring Fund Transfer</i>		3,161,255	-
FY 2014 Adopted Budget		\$ 3,161,255	\$ -

Eliminations Fund (900)

	Expenditures	Revenue
OPERATING		
FY 2013 Adopted Budget	\$ (1,399,725)	\$ (1,399,725)
FY 2013 Revised Budget	\$ (1,399,725)	\$ (1,399,725)
FY 2014 Budget Target	\$ (1,399,725)	\$ (1,399,725)
Adjustments:		
Base Adjustments	\$ 499,725	\$ 499,725
<i>Operating Fund Transfers</i>	499,725	499,725
FY 2014 Adopted Budget	\$ (900,000)	\$ (900,000)
<i>Percent Change from Target Amount</i>	-35.7%	-35.7%
	Expenditures	Revenue
NON RECURRING NON PROJECT		
FY 2013 Adopted Budget	\$ (11,795,904)	\$ (11,795,904)
Adjustments:	Agenda Item:	
Non Recurring		\$ 301,442
<i>Library - Reduce Fund Transfers and Amend Budget</i>	<i>C-65-13-034-2-00</i>	301,442
FY 2013 Revised Budget	\$ (11,494,462)	\$ (11,494,462)
Adjustments:	Agenda Item:	
Non Recurring		\$ 11,494,462
<i>Library - Reduce Fund Transfers and Amend Budget</i>	<i>C-65-13-034-2-00</i>	(301,442)
<i>Other Non-Recurring</i>		11,795,904
FY 2014 Budget Target	\$ -	\$ -
Adjustments:		
Non Recurring	\$ (343,555)	\$ (343,555)
<i>Non Recurring Fund Transfer</i>	(343,555)	(343,555)
Non Recurring	\$ (3,161,255)	\$ (3,161,255)
<i>Non Recurring Fund Transfer</i>	(3,161,255)	(3,161,255)
FY 2014 Adopted Budget	\$ (3,504,810)	\$ (3,504,810)

Stadium District

Motion

Approve the Stadium District FY 2014 Adopted Budget in the amount of \$11,331,698 by total appropriation for each fund and function class for the Stadium District.

Approve the attached Executive Summary.

Executive Summary

Approval of the FY 2014 Adopted Budget incorporates the suspension of any conflicting policies as needed and amends the previously issued guideline to conform with the budget.

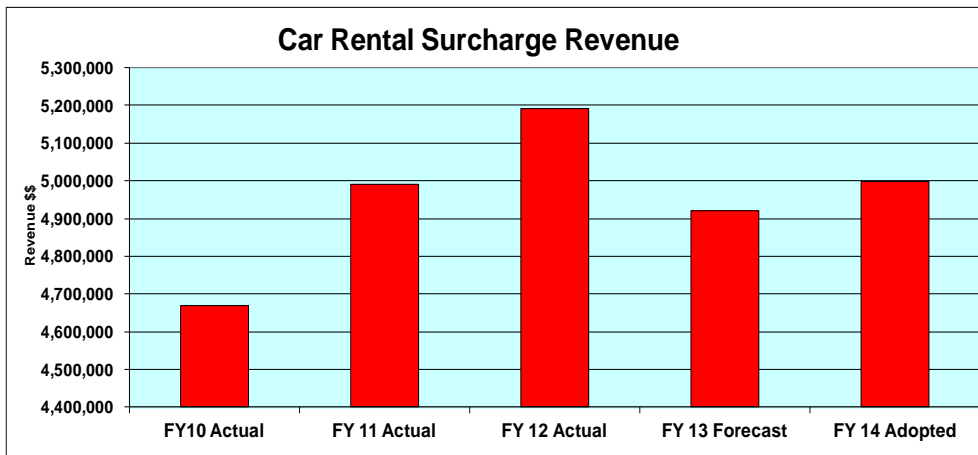


Stadium District Transmittal Letter

To: Andrew Kunasek, Chairman, District 3
Denny Barney, District 1
Steve Chucri, District 2
Clint Hickman, District 4
Mary Rose Wilcox, District 5

The Stadium District's adopted expenditure budget for FY 2014 is \$11,331,698 and the adopted revenue budget is \$10,334,868.

Chase Field is now entering its 16th season of baseball. In keeping with the District's mission to provide a well-maintained, state-of-the-art facility, the District completed Phase II of the Concrete and Structural Repair project and completed the Concourse Sound System project in FY 2013. The Concrete and Structural project is projected to be an ongoing, multi-year effort based on objective findings from the Facility Assessment Study (conducted every two years) and annual observation and investigation.



On August 1, 2012, the District issued Revenue Refunding Bonds, Series 2012 in the amount of \$25,140,000 (par value) with an interest rate of 2.28%. The net proceeds along with \$6,239,304 of the fund balance was used to advance refund of the Revenue Refunding Bonds, Series 2002. This action

effectively bought down the debt and allowed for a lower interest rate and lower annual debt service payments. As a result of the reduction in principal and interest payments, it is expected that excess car rental surcharge revenue will be available to remit to the Arizona Sports and Tourism Authority (AZSTA) in FY 2014.

I wish to offer my appreciation to the Board of Directors for their support and guidance during the budget development process. I believe this budget is sustainable, responsible, and aligns with the District's mission.

Sincerely,

Andy Kunasek
Chairman, Board of Directors

Tom Manos
Maricopa County Manager



Evening baseball game at Chase Field

Stadium District

Analysis by Karina Araiza, Management and Budget Analyst

Mission

The mission of the Maricopa County Stadium District is to provide fiscal resources and asset management for the community and visitors to Maricopa County so they can attend Major League Baseball games and other entertainment events in state-of-the-art, well-maintained facilities.

Vision

Citizens serving citizens by working collaboratively, efficiently, and innovatively. We will be responsive to our customers while being fiscally prudent.

Strategic Goals

Citizen Satisfaction

By June 2017, completion of preventive maintenance will increase by 5% from 80% to 85% of items that are scheduled for the Stadium to maintain the facility for the safety and convenience of the attendees.

Status: 79.8% of routine items are completed on schedule. It is anticipated that 82% of preventative maintenance items will be completed on time in FY 2014.

Citizen Satisfaction

By June 2017, the number of District events held at the ballpark will increase by 3% from 168 to 173 non-baseball events.

Status: There were 168 non-baseball events held at the ballpark during FY 2012. This represented a 49% increase over the baseline amount of 113 non-baseball events. It is anticipated that the number of non-baseball events for FY 2013 will be 168 or greater. This goal will be updated during the FY 2015 Strategic Business Plan update process.

Department Specific

By June 2017, the District will increase facility revenue by 3% from \$627,509 to \$640,334 for non-baseball events to provide resources to ensure that Chase Field is a well-maintained, state-of-the-art facility.

Status: As of August 2012, the District received \$627,509 for non-baseball events. The Department expects revenue to be \$627,509 in FY 2013 and anticipates reaching \$640,334 in FY 2014.

Summary

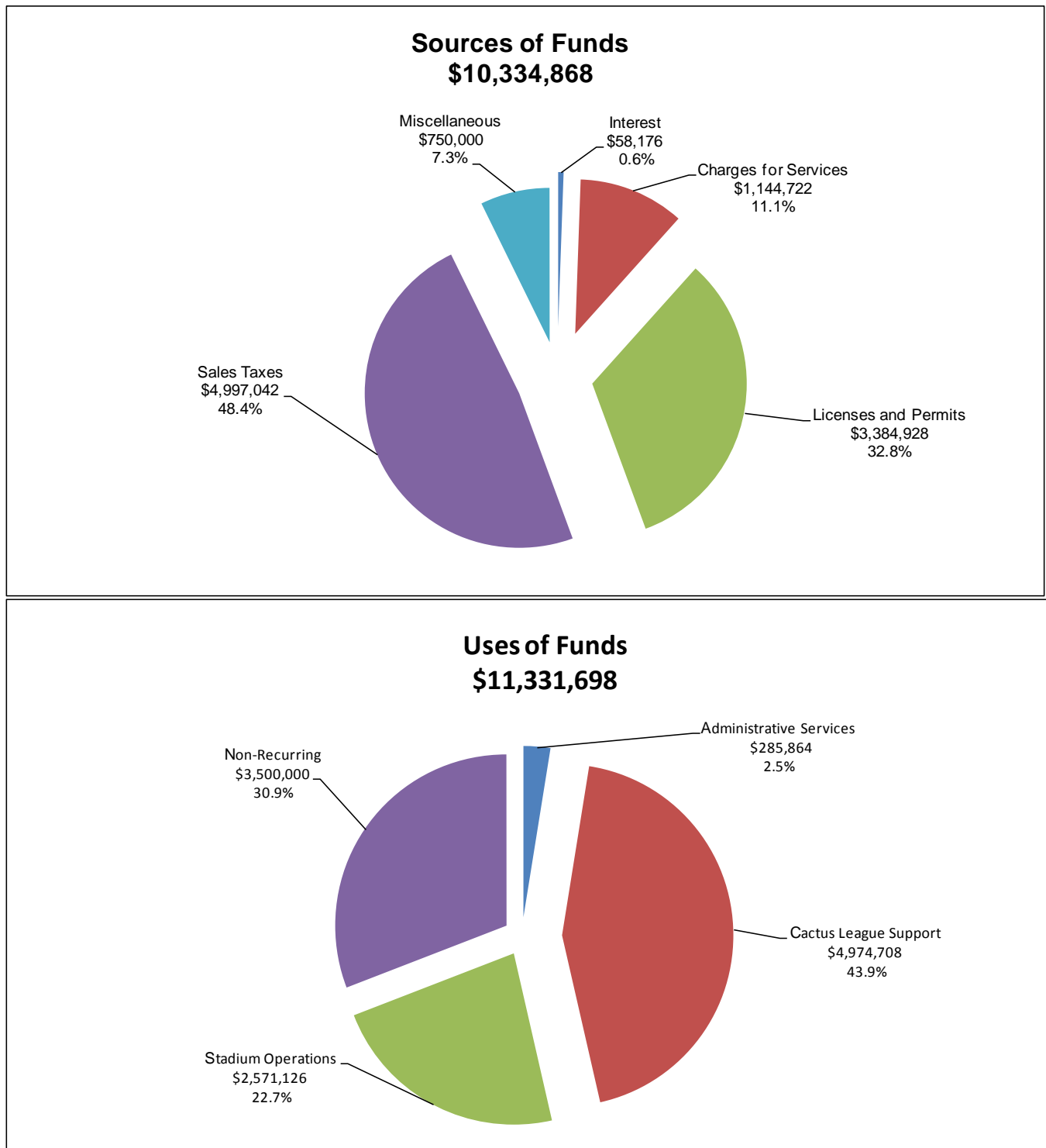
Consolidated Sources, Uses and Fund Balance by Fund Type

	SPECIAL REVENUE	DEBT SERVICE	CAPITAL PROJECTS	SUBTOTAL	ELIMINATIONS	TOTAL
BEGINNING FUND BALANCE	\$ 14,672,786	\$ 3,800,218	\$ 8,843,600	\$ 27,316,604	\$ -	\$ 27,316,604
SOURCES OF FUNDS						
OPERATING						
SALES TAXES	\$ -	\$ 4,996,942	\$ 100	\$ 4,997,042	\$ -	\$ 4,997,042
LICENSES AND PERMITS	3,384,928	-	-	3,384,928	-	3,384,928
OTHER CHARGES FOR SERVICES	1,144,722	-	-	1,144,722	-	1,144,722
INTEREST EARNINGS	57,216	860	100	58,176	-	58,176
MISCELLANEOUS REVENUE	-	-	750,000	750,000	-	750,000
TRANSFERS IN	1,294,920	1,200,000	1,095,339	3,590,259	(3,590,259)	-
TOTAL OPERATING SOURCES	\$ 5,881,786	\$ 6,197,802	\$ 1,845,539	\$ 13,925,127	\$ (3,590,259)	\$ 10,334,868
NON-RECURRING						
TOTAL SOURCES	\$ 5,881,786	\$ 6,197,802	\$ 1,845,539	\$ 13,925,127	\$ (3,590,259)	\$ 10,334,868
USES OF FUNDS						
OPERATING						
PERSONAL SERVICES	\$ 374,237	\$ -	\$ -	\$ 374,237	\$ -	\$ 374,237
SUPPLIES	2,230	-	-	2,230	-	2,230
SERVICES	2,549,103	11,250	3,000	2,563,353	-	2,563,353
CAPITAL	246	4,891,632	-	4,891,878	-	4,891,878
OTHER FINANCING USES	2,295,339	1,294,920	-	3,590,259	(3,590,259)	-
TOTAL OPERATING USES	\$ 5,221,155	\$ 6,197,802	\$ 3,000	\$ 11,421,957	\$ (3,590,259)	\$ 7,831,698
NON-RECURRING						
SERVICES	\$ -	\$ -	\$ 3,500,000	\$ 3,500,000	\$ -	\$ 3,500,000
TOTAL NON-RECURRING USES	\$ -	\$ -	\$ 3,500,000	\$ 3,500,000	\$ -	\$ 3,500,000
TOTAL USES	\$ 5,221,155	\$ 6,197,802	\$ 3,503,000	\$ 14,921,957	\$ (3,590,259)	\$ 11,331,698
STRUCTURAL BALANCE	\$ 660,631	\$ -	\$ 1,842,539	\$ 2,503,170	\$ -	\$ 2,503,170
ENDING FUND BALANCE: RESTRICTED	\$ 15,333,417	\$ 3,800,218	\$ 7,186,139	\$ 26,319,774	\$ -	\$ 26,319,774

Appropriated Expenditures and Other Uses by Department, Fund and Function Class

		FY 2013 ADOPTED	FY 2013 REVISED	FY 2014 ADOPTED	(INC.)/DEC FROM REV.
680	STADIUM DISTRICT				
250	CACTUS LEAGUE OPERATIONS				
	OPERATING	\$ 99,143	\$ 114,143	\$ 1,272,788	\$ (1,158,645)
253	BALLPARK OPERATIONS				
	OPERATING	\$ 3,733,168	\$ 3,733,168	\$ 3,948,367	\$ (215,199)
	NON RECURRING NON PROJECT	-	9,854	-	9,854
	All Functions	\$ 3,733,168	\$ 3,743,022	\$ 3,948,367	\$ (205,345)
370	STADIUM DISTRICT DEBT SERVICE				
	OPERATING	\$ 6,750,044	\$ 6,765,044	\$ 6,197,802	\$ 567,242
450	LONG TERM PROJECT RESERVE				
	OPERATING	\$ 3,000	\$ 3,000	\$ 3,000	\$ -
	NON RECURRING NON PROJECT	1,900,000	1,900,000	3,500,000	(1,600,000)
	All Functions	\$ 1,903,000	\$ 1,903,000	\$ 3,503,000	\$ (1,600,000)
900	ELIMINATIONS				
	OPERATING	\$ (2,200,020)	\$ (2,215,020)	\$ (3,590,259)	\$ 1,375,239
	All Functions	\$ (2,200,020)	\$ (2,215,020)	\$ (3,590,259)	\$ 1,375,239
	TOTAL STADIUM DISTRICT	\$ 10,285,335	\$ 41,689,493	\$ 11,331,698	\$ 30,357,795

Sources and Uses of Funds



Sources and Uses by Program and Activity

PROGRAM / ACTIVITY	FY 2012 ACTUAL	FY 2013 ADOPTED	FY 2013 REVISED	FY 2013 FORECAST	FY 2014 ADOPTED	REVISED VS ADOPTED VAR	%
SOURCES							
CACT - CACTUS LEAGUE SUPPORT	\$ 5,526,620	\$ 5,051,987	\$ 30,191,987	\$ 30,848,093	\$ 4,997,542	\$ (25,194,445)	-83.4%
STOP - STADIUM OPERATIONS	5,185,324	5,163,561	5,163,561	5,134,293	5,279,750	116,189	2.3%
68SD - STADIUM DISTRICT	\$ 10,711,944	\$ 10,215,548	\$ 35,355,548	\$ 35,982,386	\$ 10,277,292	\$ (25,078,256)	-70.9%
GGOV - GENERAL GOVERNMENT	\$ 90,180	\$ 63,316	\$ 63,316	\$ 60,787	\$ 57,576	\$ (5,740)	-9.1%
99GV - GENERAL GOVERNMENT	\$ 90,180	\$ 63,316	\$ 63,316	\$ 60,787	\$ 57,576	\$ (5,740)	-9.1%
TOTAL PROGRAMS	\$ 10,802,124	\$ 10,278,864	\$ 35,418,864	\$ 36,043,173	\$ 10,334,868	\$ (25,083,996)	-70.8%
USES							
CACT - CACTUS LEAGUE SUPPORT	\$ 5,467,061	\$ 5,533,044	\$ 36,927,348	\$ 35,590,376	\$ 4,974,708	\$ 31,952,640	86.5%
STOP - STADIUM OPERATIONS	4,206,357	4,502,382	4,498,362	4,263,139	6,071,126	(1,572,764)	-35.0%
68SD - STADIUM DISTRICT	\$ 9,673,418	\$ 10,035,426	\$ 41,425,710	\$ 39,853,515	\$ 11,045,834	\$ 30,379,876	73.3%
BDGT - BUDGETING	\$ 19,929	\$ 19,343	\$ 19,343	\$ 24,182	\$ 19,360	\$ (17)	-0.1%
FSAC - FINANCIAL SERVICES	31,931	37,113	37,113	33,244	37,123	(10)	0.0%
HRAC - HUMAN RESOURCES	34,989	52,314	62,168	55,583	54,068	8,100	13.0%
ODIR - EXECUTIVE MANAGEMENT	125,105	103,726	107,746	129,773	125,336	(17,590)	-16.3%
99AS - ADMINISTRATIVE SERVICES	\$ 211,954	\$ 212,496	\$ 226,370	\$ 242,782	\$ 235,887	\$ (9,517)	-4.2%
CSCA - CENTRAL SERVICE COST ALLOC	\$ 26,190	\$ 36,762	\$ 36,762	\$ 36,763	\$ 49,326	\$ (12,564)	-34.2%
ISFC - INTERNAL SERVICE FUND CHARGES	744	651	651	653	651	-	0.0%
99GV - GENERAL GOVERNMENT	\$ 26,934	\$ 37,413	\$ 37,413	\$ 37,416	\$ 49,977	\$ (12,564)	-33.6%
TOTAL PROGRAMS	\$ 9,912,306	\$ 10,285,335	\$ 41,689,493	\$ 40,133,713	\$ 11,331,698	\$ 30,357,795	72.8%

Sources and Uses by Category

CATEGORY	FY 2012 ACTUAL	FY 2013 ADOPTED	FY 2013 REVISED	FY 2013 FORECAST	FY 2014 ADOPTED	REVISED VS ADOPTED VAR	%
TAXES							
0606 - SALES TAXES	\$ 5,192,005	\$ 4,752,087	\$ 4,752,087	\$ 4,938,190	\$ 4,997,042	\$ 244,955	5.2%
SUBTOTAL	\$ 5,192,005	\$ 4,752,087	\$ 4,752,087	\$ 4,938,190	\$ 4,997,042	\$ 244,955	5.2%
LICENSES AND PERMITS							
0610 - LICENSES AND PERMITS	\$ 3,248,674	\$ 3,234,031	\$ 3,234,031	\$ 3,268,681	\$ 3,384,928	\$ 150,897	4.7%
SUBTOTAL	\$ 3,248,674	\$ 3,234,031	\$ 3,234,031	\$ 3,268,681	\$ 3,384,928	\$ 150,897	4.7%
CHARGES FOR SERVICE							
0634 - INTERGOV CHARGES FOR SERVICES	\$ 3,447	\$ 13,601	\$ 13,601	\$ 5,811	\$ -	\$ (13,601)	-100.0%
0635 - OTHER CHARGES FOR SERVICES	\$ 1,142,885	\$ 1,164,993	\$ 1,164,993	\$ 1,058,128	\$ 1,144,722	\$ (20,271)	-1.7%
SUBTOTAL	\$ 1,146,332	\$ 1,178,594	\$ 1,178,594	\$ 1,063,939	\$ 1,144,722	\$ (33,872)	-2.9%
MISCELLANEOUS							
0645 - INTEREST EARNINGS	\$ 425,972	\$ 364,152	\$ 364,152	\$ 142,307	\$ 58,176	\$ (305,976)	-84.0%
0650 - MISCELLANEOUS REVENUE	\$ 789,141	\$ 750,000	\$ 750,000	\$ 1,490,056	\$ 750,000	\$ -	0.0%
SUBTOTAL	\$ 1,215,113	\$ 1,114,152	\$ 1,114,152	\$ 1,632,363	\$ 808,176	\$ (305,976)	-27.5%
ALL REVENUES	\$ 10,802,124	\$ 10,278,864	\$ 10,278,864	\$ 10,903,173	\$ 10,334,868	\$ 56,004	0.5%
OTHER FINANCING SOURCES							
0652 - PROCEEDS FROM FINANCING	\$ -	\$ -	\$ 25,140,000	\$ 25,140,000	\$ -	\$ (25,140,000)	-100.0%
ALL OTHER FINANCING SOURCES	\$ -	\$ -	\$ 25,140,000	\$ 25,140,000	\$ -	\$ (25,140,000)	-100.0%
TOTAL SOURCES	\$ 10,802,124	\$ 10,278,864	\$ 35,418,864	\$ 36,043,173	\$ 10,334,868	\$ (25,083,996)	-70.8%
CATEGORY	FY 2012 ACTUAL	FY 2013 ADOPTED	FY 2013 REVISED	FY 2013 FORECAST	FY 2014 ADOPTED	REVISED VS ADOPTED VAR	%
PERSONAL SERVICES							
0701 - REGULAR PAY	\$ 271,213	\$ 267,424	\$ 267,425	\$ 272,849	\$ 268,455	\$ (1,030)	-0.4%
0705 - TEMPORARY PAY	-	\$ 9,048	\$ 9,220	\$ 3,689	\$ 9,084	\$ 136	1.5%
0710 - OVERTIME	\$ 3,085	\$ 3,000	\$ 3,000	\$ 3,788	\$ 4,000	\$ (1,000)	-33.3%
0750 - FRINGE BENEFITS	\$ 86,307	\$ 89,904	\$ 89,731	\$ 90,446	\$ 89,565	\$ 166	0.2%
0790 - OTHER PERSONNEL SERVICES	-	-	\$ 9,854	\$ 8,586	-	\$ 9,854	100.0%
0795 - PERSONNEL SERVICES ALLOC-OUT	\$ (50,532)	\$ (41,136)	\$ (41,136)	\$ (29,232)	\$ (11,867)	\$ (29,269)	-71.2%
0796 - PERSONNEL SERVICES ALLOC-IN	\$ 37,045	\$ 25,745	\$ 25,745	\$ 26,570	\$ 15,000	\$ 10,745	41.7%
SUBTOTAL	\$ 347,118	\$ 353,985	\$ 363,839	\$ 376,696	\$ 374,237	\$ (10,398)	-2.9%
SUPPLIES							
0801 - GENERAL SUPPLIES	\$ 2,275	\$ 1,475	\$ 1,475	\$ 890	\$ 2,180	\$ (705)	-47.8%
0804 - NON-CAPITAL EQUIPMENT	\$ 7,723	-	-	-	-	-	N/A
0806 - SUPPLIES-ALLOCATION IN	\$ 187	\$ 56	\$ 56	\$ 116	\$ 50	\$ 6	10.7%
SUBTOTAL	\$ 10,185	\$ 1,531	\$ 1,531	\$ 1,006	\$ 2,230	\$ (699)	-45.7%
SERVICES							
0810 - LEGAL SERVICES	\$ 23,736	\$ 75,298	\$ 75,298	\$ 70,690	\$ 75,298	\$ -	0.0%
0812 - OTHER SERVICES	\$ 477,200	\$ 801,599	\$ 816,599	\$ 1,422,083	\$ 1,974,855	\$ (1,158,256)	-141.8%
0825 - REPAIRS AND MAINTENANCE	\$ 950,283	\$ 1,001,000	\$ 1,001,000	\$ 987,006	\$ 1,000	\$ 1,000,000	99.9%
0830 - INTERGOVERNMENTAL PAYMENTS	\$ 476,668	\$ 512,402	\$ 512,402	\$ 480,713	\$ 496,611	\$ 15,791	3.1%
0839 - INTERNAL SERVICE CHARGES	\$ 745	\$ 851	\$ 851	\$ 1,422	\$ 3,500,000	\$ (3,499,149)	-411180.8%
0841 - TRAVEL	\$ 2,049	\$ 4,950	\$ 4,950	\$ 4,600	\$ 4,950	\$ -	0.0%
0842 - EDUCATION AND TRAINING	\$ 2,082	\$ 8,400	\$ 8,400	\$ 5,398	\$ 8,400	\$ -	0.0%
0843 - POSTAGE/FREIGHT/SHIPPING	\$ 18	\$ 276	\$ 276	\$ 156	\$ 276	\$ -	0.0%
0850 - UTILITIES	\$ 168	\$ 780	\$ 780	\$ 375	\$ 875	\$ (95)	-12.2%
0873 - SERVICES-ALLOCATION IN	\$ 424	\$ 950	\$ 950	\$ 519	\$ 1,088	\$ (138)	-14.5%
SUBTOTAL	\$ 1,933,373	\$ 2,406,506	\$ 2,421,506	\$ 2,972,962	\$ 6,063,353	\$ (3,641,847)	-150.4%
CAPITAL							
0920 - CAPITAL EQUIPMENT	\$ 997,261	\$ 900,000	\$ 900,000	\$ 896,157	\$ -	\$ 900,000	100.0%
0950 - DEBT SERVICE	\$ 6,624,369	\$ 6,623,294	\$ 38,002,598	\$ 35,886,892	\$ 4,891,632	\$ 33,110,966	87.1%
0956 - CAPITAL-ALLOCATION IN	\$ -	\$ 19	\$ 19	\$ -	\$ 246	\$ (227)	-1194.7%
SUBTOTAL	\$ 7,621,630	\$ 7,523,313	\$ 38,902,617	\$ 36,783,049	\$ 4,891,878	\$ 34,010,739	87.4%
ALL EXPENDITURES	\$ 9,912,306	\$ 10,285,335	\$ 41,689,493	\$ 40,133,713	\$ 11,331,698	\$ 30,357,795	72.8%
TOTAL USES	\$ 9,912,306	\$ 10,285,335	\$ 41,689,493	\$ 40,133,713	\$ 11,331,698	\$ 30,357,795	72.8%

Sources and Uses by Fund and Function

FUND / FUNCTION CLASS		FY 2012 ACTUAL	FY 2013 ADOPTED	FY 2013 REVISED	FY 2013 FORECAST	FY 2014 ADOPTED	REVISED VS ADOPTED	
							VAR	%
250 CACTUS LEAGUE OPERATIONS								
OPERATING		\$ 141,694	\$ 135,500	\$ 135,500	\$ 933,604	\$ 1,308,920	\$ 1,173,420	866.0%
NON-RECURRING		-	-	-	688,388	-	-	N/A
FUND TOTAL SOURCES		\$ 141,694	\$ 135,500	\$ 135,500	\$ 1,621,992	\$ 1,308,920	\$ 1,173,420	866.0%
253 BALLPARK OPERATIONS								
OPERATING		\$ 4,458,165	\$ 4,455,841	\$ 4,455,841	\$ 4,380,775	\$ 4,572,866	\$ 117,025	2.6%
FUND TOTAL SOURCES		\$ 4,458,165	\$ 4,455,841	\$ 4,455,841	\$ 4,380,775	\$ 4,572,866	\$ 117,025	2.6%
370 STADIUM DISTRICT DEBT SERVICE								
OPERATING		\$ 6,727,020	\$ 6,251,987	\$ 6,266,987	\$ 6,225,202	\$ 6,197,802	\$ (69,185)	-1.1%
NON-RECURRING		-	-	25,140,000	25,140,000	-	(25,140,000)	-100.0%
FUND TOTAL SOURCES		\$ 6,727,020	\$ 6,251,987	\$ 31,406,987	\$ 31,365,202	\$ 6,197,802	\$ (25,209,185)	-80.3%
450 LONG TERM PROJECT RESERVE								
OPERATING		\$ 1,760,542	\$ 1,635,556	\$ 1,635,556	\$ 1,783,144	\$ 1,845,539	\$ 209,983	12.8%
NON-RECURRING		50	-	-	-	-	-	N/A
FUND TOTAL SOURCES		\$ 1,760,592	\$ 1,635,556	\$ 1,635,556	\$ 1,783,144	\$ 1,845,539	\$ 209,983	12.8%
900 ELIMINATIONS								
OPERATING		\$ (2,285,347)	\$ (2,200,020)	\$ (2,215,020)	\$ (3,107,940)	\$ (3,590,259)	\$ (1,375,239)	62.1%
FUND TOTAL SOURCES		\$ (2,285,347)	\$ (2,200,020)	\$ (2,215,020)	\$ (3,107,940)	\$ (3,590,259)	\$ (1,375,239)	62.1%
DEPARTMENT OPERATING TOTAL SOURCES		\$ 10,802,074	\$ 10,278,864	\$ 10,278,864	\$ 10,214,785	\$ 10,334,868	\$ 56,004	0.5%
DEPARTMENT NON-RECURRING TOTAL SOURCES		\$ 50	\$ -	\$ 25,140,000	\$ 25,828,388	\$ -	\$ (25,140,000)	-100.0%
DEPARTMENT TOTAL SOURCES		\$ 10,802,124	\$ 10,278,864	\$ 35,418,864	\$ 36,043,173	\$ 10,334,868	\$ (25,083,996)	-70.8%
FUND / FUNCTION CLASS		FY 2012 ACTUAL	FY 2013 ADOPTED	FY 2013 REVISED	FY 2013 FORECAST	FY 2014 ADOPTED	REVISED VS ADOPTED	
							VAR	%
250 CACTUS LEAGUE OPERATIONS								
OPERATING		\$ 46,508	\$ 99,143	\$ 114,143	\$ 901,876	\$ 1,272,788	\$ (1,158,645)	-1015.1%
FUND TOTAL USES		\$ 46,508	\$ 99,143	\$ 114,143	\$ 901,876	\$ 1,272,788	\$ (1,158,645)	-1015.1%
253 BALLPARK OPERATIONS								
OPERATING		\$ 3,454,130	\$ 3,733,168	\$ 3,733,168	\$ 3,638,528	\$ 3,948,367	\$ (215,199)	-5.8%
NON-RECURRING		-	-	9,854	-	-	9,854	100.0%
FUND TOTAL USES		\$ 3,454,130	\$ 3,733,168	\$ 3,743,022	\$ 3,638,528	\$ 3,948,367	\$ (205,345)	-5.5%
370 STADIUM DISTRICT DEBT SERVICE								
OPERATING		\$ 6,737,538	\$ 6,750,044	\$ 6,765,044	\$ 5,430,838	\$ 6,197,802	\$ 567,242	8.4%
NON-RECURRING		-	-	31,379,304	31,379,304	-	31,379,304	100.0%
FUND TOTAL USES		\$ 6,737,538	\$ 6,750,044	\$ 38,144,348	\$ 36,810,142	\$ 6,197,802	\$ 31,946,546	83.8%
450 LONG TERM PROJECT RESERVE								
OPERATING		\$ 2,500	\$ 3,000	\$ 3,000	\$ 2,500	\$ 3,000	\$ -	0.0%
NON-RECURRING		\$ 1,956,977	\$ 1,900,000	\$ 1,900,000	\$ 1,888,607	\$ 3,500,000	\$ (1,600,000)	-84.2%
FUND TOTAL USES		\$ 1,959,477	\$ 1,903,000	\$ 1,903,000	\$ 1,891,107	\$ 3,503,000	\$ (1,600,000)	-84.1%
900 ELIMINATIONS								
OPERATING		\$ (2,285,347)	\$ (2,200,020)	\$ (2,215,020)	\$ (3,107,940)	\$ (3,590,259)	\$ 1,375,239	-62.1%
FUND TOTAL USES		\$ (2,285,347)	\$ (2,200,020)	\$ (2,215,020)	\$ (3,107,940)	\$ (3,590,259)	\$ 1,375,239	-62.1%
DEPARTMENT OPERATING TOTAL USES		\$ 7,955,329	\$ 8,385,335	\$ 8,400,335	\$ 6,865,802	\$ 7,831,698	\$ 568,637	6.8%
DEPARTMENT NON-RECURRING TOTAL USES		\$ 1,956,977	\$ 1,900,000	\$ 33,289,158	\$ 33,267,911	\$ 3,500,000	\$ 29,789,158	89.5%
DEPARTMENT TOTAL USES		\$ 9,912,306	\$ 10,285,335	\$ 41,689,493	\$ 40,133,713	\$ 11,331,698	\$ 30,357,795	72.8%

Fund Transfers In

Fund/Function/Transfer	FY 2013 ADOPTED	FY 2013 REVISED	FY 2013 FORECAST	FY 2014 ADOPTED
OTHER SPECIAL REVENUE	\$ 115,500	\$ 115,500	\$ 915,500	\$ 1,294,920
<u>Operating</u>	\$ 115,500	\$ 115,500	\$ 915,500	\$ 1,294,920
250 - CACTUS LEAGUE OPERATIONS	\$ 115,500	\$ 115,500	\$ 915,500	\$ 1,294,920
<u>Operating</u>	\$ 115,500	\$ 115,500	\$ 915,500	\$ 1,294,920
DEBT SERVICE	\$ 1,200,000	\$ 1,215,000	\$ 1,205,497	\$ 1,200,000
<u>Operating</u>	\$ 1,200,000	\$ 1,215,000	\$ 1,205,497	\$ 1,200,000
370 - STADIUM DIST DEBT SERIES 2002	\$ 1,200,000	\$ 1,215,000	\$ 1,205,497	\$ 1,200,000
<u>Operating</u>	\$ 1,200,000	\$ 1,215,000	\$ 1,205,497	\$ 1,200,000
CAPITAL PROJECTS	\$ 884,520	\$ 884,520	\$ 986,943	\$ 1,095,339
<u>Operating</u>	\$ 884,520	\$ 884,520	\$ 986,943	\$ 1,095,339
TOTAL BEFORE ELIMINATIONS	\$ 2,200,020	\$ 2,215,020	\$ 3,107,940	\$ 3,590,259
<u>Operating</u>	\$ 2,200,020	\$ 2,215,020	\$ 3,107,940	\$ 3,590,259
ELIMINATIONS	\$ (2,200,020)	\$ (2,215,020)	\$ (3,107,940)	\$ (3,590,259)
<u>Operating</u>	\$ (2,200,020)	\$ (2,215,020)	\$ (3,107,940)	\$ (3,590,259)

Fund Transfers Out

Fund/Function/Transfer	FY 2013 ADOPTED	FY 2013 REVISED	FY 2013 FORECAST	FY 2014 ADOPTED
OTHER SPECIAL REVENUE	\$ 2,084,520	\$ 2,099,520	\$ 2,192,440	\$ 2,295,339
<u>Operating</u>	\$ 2,084,520	\$ 2,099,520	\$ 2,192,440	\$ 2,295,339
250 - CACTUS LEAGUE OPERATIONS	\$ -	\$ 15,000	\$ 5,497	\$ -
<u>Operating</u>	\$ -	\$ 15,000	\$ 5,497	\$ -
253 - BALLPARK OPERATIONS	\$ 2,084,520	\$ 2,084,520	\$ 2,186,943	\$ 2,295,339
<u>Operating</u>	\$ 2,084,520	\$ 2,084,520	\$ 2,186,943	\$ 2,295,339
DEBT SERVICE	\$ 115,500	\$ 115,500	\$ 915,500	\$ 1,294,920
<u>Operating</u>	\$ 115,500	\$ 115,500	\$ 915,500	\$ 1,294,920
370 - STADIUM DISTRICT DEBT SERVICE	\$ 115,500	\$ 115,500	\$ 915,500	\$ 1,294,920
<u>Operating</u>	\$ 115,500	\$ 115,500	\$ 915,500	\$ 1,294,920
TOTAL BEFORE ELIMINATIONS	\$ 2,200,020	\$ 2,215,020	\$ 3,107,940	\$ 3,590,259
<u>Operating</u>	\$ 2,200,020	\$ 2,215,020	\$ 3,107,940	\$ 3,590,259
ELIMINATIONS	\$ (2,200,020)	\$ (2,215,020)	\$ (3,107,940)	\$ (3,590,259)
<u>Operating</u>	\$ (2,200,020)	\$ (2,215,020)	\$ (3,107,940)	\$ (3,590,259)

Staffing by Program and Activity

PROGRAM/ACTIVITY	FY 2012 ADOPTED	FY 2013 ADOPTED	FY 2013 REVISED	FY 2013 FORECAST	FY 2014 ADOPTED	REVISED TO ADOPTED VARIANCE	VAR %
ADMINISTRATIVE SERVICES							
BUDGETING	.20	.25	.25	.25	.25	-	0.0%
EXECUTIVE MANAGEMENT	.95	1.10	1.15	1.15	1.15	-	0.0%
FINANCIAL SERVICES	.65	.60	.60	.60	.60	-	0.0%
HUMAN RESOURCES	.70	.60	.60	.60	.60	-	0.0%
PROGRAM TOTAL	2.50	2.55	2.60	2.60	2.60	-	0.0%
STADIUM DISTRICT							
STADIUM OPERATIONS	2.50	2.45	2.40	2.40	2.40	-	0.0%
PROGRAM TOTAL	2.50	2.45	2.40	2.40	2.40	-	0.0%
DEPARTMENT TOTAL	5.00	5.00	5.00	5.00	5.00	-	0.0%

Staffing by Market Range Title

MARKET RANGE TITLE	FY 2012 ADOPTED	FY 2013 ADOPTED	FY 2013 REVISED	FY 2013 FORECAST	FY 2014 ADOPTED	REVISED TO ADOPTED VARIANCE	VAR %
Director - Stadium District	1.00	1.00	1.00	1.00	1.00	-	0.0%
Executive Assistant	1.00	1.00	1.00	1.00	1.00	-	0.0%
Facil Capital Project Mgr	-	1.00	1.00	1.00	1.00	-	0.0%
Finance/Business Analyst	1.00	1.00	1.00	1.00	1.00	-	0.0%
Office Assistant	1.00	1.00	1.00	1.00	1.00	-	0.0%
Project Manager	1.00	-	-	-	-	-	N/A
Department Total	5.00	5.00	5.00	5.00	5.00	-	0.0%

Staffing by Fund

DEPARTMENT/FUND		FY 2012 ADOPTED	FY 2013 ADOPTED	FY 2013 REVISED	FY 2013 FORECAST	FY 2014 ADOPTED	REVISED TO ADOPTED VARIANCE	ADOPTED VAR %
253	BALLPARK OPERATIONS	5.00	5.00	5.00	5.00	5.00	-	0.0%
Department Total		5.00	5.00	5.00	5.00	5.00	-	0.0%

General Adjustments

Base Adjustments:

Cactus League Operations Fund (250)

- Decrease interest revenue by \$6,000 due to lower interest rates.

Ballpark Operations Fund (253)

- Increase expenditures by \$1,188 for the impact of changes in retirement contribution rates.
- Increase expenditures by \$19,345 due to a decrease in Personal Services Allocation Out.
- Decrease Intergovernmental Payments by \$16,153 as a net result of an increase to the Central Service Cost Allocation intergovernmental payment and a decrease to the intergovernmental payment to the Maricopa County Sheriff's Office for security at Chase Field.
- Increase Other Benefits and Internal Service Charges by \$373 for the impact of the changes in Risk Management charges.
- Decrease Other Services by \$373 to maintain structural balance.

Eliminations Fund (900)

- Decrease revenue and expenditures by \$1,390,239 to eliminate transfers between Stadium District Debt Service Fund (370) and Long Term Project Reserve Fund (450).

Programs and Activities

Stadium District Program

The purpose of the Stadium District Program is to provide facilities and events to communities, residents and visitors so they can enjoy the benefits of baseball games and other events.

Program Results

Measure Description	FY 2012 ACTUAL	FY 2013 REVISED	FY 2013 FORECAST	FY 2014 ADOPTED	REV VS ADOPTED VAR	REV VS ADOPTED %
Percent of routine maintenance items completed on schedule during current fiscal year.	80.5%	92.0%	66.8%	82.4%	-9.6%	-10.5%
Percent of event attendees reporting that they are satisfied with facility during the current fiscal year.	80.3%	80.3%	97.7%	97.7%	17.4%	21.7%
Percent change in economic benefit from Cactus League over prior year.	4.0%	4.0%	16.6%	5.0%	1.0%	25.0%

Activities that comprise this program include:

- Cactus League Support
- Stadium Operations

Cactus League Support Activity

The purpose of the Cactus League Activity is to provide spring training facilities to Maricopa County communities so they can enjoy the economic benefit resulting from games and events.

Mandates: Not mandated.

Measure Type	Measure Description	FY 2012 ACTUAL	FY 2013 REVISED	FY 2013 FORECAST	FY 2014 ADOPTED	REV VS ADOPTED VAR	%
Result	Percent change in economic benefit from Cactus League over prior year.	4.0%	4.0%	16.6%	5.0%	1.0%	25.0%
Output	Number of existing spring training facilities in Maricopa County for the current fiscal year.	10	10	10	10	-	0.0%
Demand	Number of existing and planned spring training facilities for the current fiscal year.	10	10	10	10	-	0.0%
Efficiency	Cost per existing spring training facility in Maricopa County for the current fiscal year.	\$ 546,706.10	\$ 3,692,734.80	\$ 3,559,037.60	\$ 497,470.80	\$ 3,195,264.00	86.5%
Revenue							
	250 - CACTUS LEAGUE OPERATIONS	\$ 115,500	\$ 115,500	\$ 1,603,888	\$ 1,294,920	\$ 1,179,420	1021.1%
	370 - STADIUM DISTRICT DEBT SERVICE	5,526,620	30,206,987	30,165,202	4,997,542	(25,209,445)	-83.5%
	900 - ELIMINATIONS	(115,500)	(130,500)	(920,997)	(1,294,920)	(1,164,420)	892.3%
	TOTAL SOURCES	\$ 5,526,620	\$ 30,191,987	\$ 30,848,093	\$ 4,997,542	\$ (25,194,445)	-83.4%
Expenditure							
	250 - CACTUS LEAGUE OPERATIONS	\$ 45,023	\$ 113,500	\$ 901,231	\$ 1,271,826	\$ (1,158,326)	-1020.6%
	370 - STADIUM DISTRICT DEBT SERVICE	5,537,538	36,944,348	35,610,142	4,997,802	31,946,546	86.5%
	900 - ELIMINATIONS	(115,500)	(130,500)	(920,997)	(1,294,920)	1,164,420	-892.3%
	TOTAL USES	\$ 5,467,061	\$ 36,927,348	\$ 35,590,376	\$ 4,974,708	\$ 31,952,640	86.5%

Activity Narrative: The annual cost per spring training facility is expected to decline in FY 2014 due to the refinancing of the Revenue Refunding Bonds Series 2002 in FY 2013. The reduction in debt service payment will allow for a payment of \$1,173,645 to the Arizona Sports and Tourism Authority (AZSTA) in accordance with the intergovernmental agreement. Revenue collected for the Car Rental Surcharge is expected to increase 5.2% from FY 2013 Revised budget amount. This estimated increase is based on historical results and conservative forecasting.

Base Adjustments:

Cactus League Operations Fund (250)

- Increase Transfer In by \$1,179,420 from Stadium District Debt Service (Fund 370) related to the refinancing of the Revenue Refunding Bonds Series 2002 and the issuance of the Revenue Refunding Bonds Series in 2012.
- Increase expenditures by \$1,173,256 due to an increase for payment to the AZSTA.

Stadium District Debt Service Fund (370)

- Decrease expenditures by \$1,731,662 due to a reduction in principal payments from the refinancing of the Revenue Refunding Bonds Series 2002 and the issuance of the Revenue Refunding Bonds Series in 2012.
- Increase Transfer Out by \$1,179,420 to Cactus League Operations (Fund 250) for payment to the AZSTA.
- Increase in revenue by \$244,955 due to an increase in the collection of the Car Rental Surcharge.
- Decrease in revenue by \$299,140 due to a reduction in interest payments from the refinancing of the Revenue Refunding Bonds Series 2002 and the issuance of the Revenue Refunding Bonds Series in 2012.

Stadium Operations Activity

The purpose of the Stadium Operations Activity is to provide Stadium events, capital improvement projects and a well-maintained facility to attendees so they can attend and enjoy events in an up-to-date well maintained facility.

Mandates: Not mandated.

Measure Type	Measure Description	FY 2012 ACTUAL	FY 2013 REVISED	FY 2013 FORECAST	FY 2014 ADOPTED	REV VS ADOPTED VAR	%
Result	Percent of routine maintenance items completed on schedule during current fiscal year.	80.5%	92.0%	66.8%	82.4%	(9.6%)	-10.5%
Result	Percent of event attendees reporting that they are satisfied with facility during the current fiscal year.	80.3%	80.3%	97.7%	97.7%	17.4%	21.7%
Output	Number of total routine maintenance items scheduled for the current fiscal year.	1,927	1,867	1,901	1,867	-	0.0%
Output	Number of attendees at all events for the current Fiscal Year	2,355,132	2,210,704	1,838,964	2,175,539	(35,165)	-1.6%
Demand	Number of expected attendees at events for the current fiscal year.	2,159,906	2,210,704	2,267,330	2,175,539	(35,165)	-1.6%
Efficiency	Cost per attendee for the current fiscal year.	\$ 1.79	\$ 2.03	\$ 2.32	\$ 2.79	\$ (0.76)	-37.1%
Revenue							
	253 - BALLPARK OPERATIONS	\$ 4,395,006	\$ 4,412,625	\$ 4,338,304	\$ 4,529,650	\$ 117,025	2.7%
	370 - STADIUM DISTRICT DEBT SERVICE	1,200,000	1,200,000	1,200,000	1,200,000	-	0.0%
	450 - LONG TERM PROJECT RESERVE	1,760,165	1,635,456	1,782,932	1,845,439	209,983	12.8%
	900 - ELIMINATIONS	(2,169,847)	(2,084,520)	(2,186,943)	(2,295,339)	(210,819)	10.1%
	TOTAL SOURCES	\$ 5,185,324	\$ 5,163,561	\$ 5,134,293	\$ 5,279,750	\$ 116,189	2.3%
Expenditure							
	253 - BALLPARK OPERATIONS	\$ 3,216,727	\$ 3,479,882	\$ 3,358,975	\$ 3,663,465	\$ (183,583)	-5.3%
	370 - STADIUM DISTRICT DEBT SERVICE	1,200,000	1,200,000	1,200,000	1,200,000	-	0.0%
	450 - LONG TERM PROJECT RESERVE	1,959,477	1,903,000	1,891,107	3,503,000	(1,600,000)	-84.1%
	900 - ELIMINATIONS	(2,169,847)	(2,084,520)	(2,186,943)	(2,295,339)	210,819	-10.1%
	TOTAL USES	\$ 4,206,357	\$ 4,498,362	\$ 4,263,139	\$ 6,071,126	\$ (1,572,764)	-35.0%

Activity Narrative: The number of expected attendees at events for the current fiscal year is expected to decrease in FY 2014. The reduction is actually a normalization of attendance. Increase in revenue results from agreements with the Arizona Diamondbacks of \$152,807 and an increase of one half the net of FY 2013 revenue. The District is working with the Arizona Diamondbacks to determine an amount for non-recurring major maintenance or capital projects.

Base Adjustments:

Ballpark Operations Fund (253)

- Increase Transfer Out by \$210,819 based on the existing agreement with the baseball team and the projected revenue levels to be transferred to Long Term Project Reserve (Fund 450).
- Increase revenue by \$117,025 for the net increase in Licenses and Permits and a decrease in Other Charges for Services and Intergovernmental Charges for Services.

Long Term Project Reserve Fund (450) Operating

- Increase Transfer In by \$210,819 based on the existing agreement with the baseball team and the projected revenue levels to be transferred to Ballpark Operations Fund (253).
- Decrease interest revenue by \$836 due to lower interest rates.

Long Term Project Reserve Fund (450) Non Recurring Non Project

- One-time funding of \$3,500,000 for concrete and structural improvements of the Stadium.

Revenue Sources and Variance Commentary

Special Sales Tax

The Car Rental Surcharge established by A.R.S. §48-4234 is used to repay Stadium District Revenue Bonds for Chase Field or the Cactus League and to fund Cactus League operations. Any net revenue is transferred to the Arizona Sports and Tourism Authority (AZSTA) according to an intergovernmental agreement. Pursuant to A.R.S. §48-4234, the District may set the car rental surcharge at \$2.50 for each lease or rental of a motor vehicle licensed for hire for less than one year and designed to carry fewer than 15 passengers, regardless of whether such vehicle is licensed in the State of Arizona. The District Board of Directors initially levied a car rental surcharge at a rate of \$1.50 beginning in January 1992. The District Board of Directors increased the surcharge to \$2.50, the maximum amount permitted by Statute, in January 1993.

Licenses and Permits

The Stadium District receives revenue for naming rights, intellectual property rights and commissions on suite rental which it classifies as License and Permit revenue. In addition, there are receipts under agreement with the Arizona Diamondbacks baseball organization that fall into this category.

Other Charges for Service

The Stadium District classifies revenues from the booking manager for events, parking charges, and reimbursements for security services as Other Charges for Service. The Stadium District also receives a fee from Northwind related to the utilization of the District's cooling system which is included as Other Charges for Service.

Miscellaneous Revenue

The Stadium District classifies Miscellaneous Revenues as any revenues that do not fall within a more specific revenue category. Examples of Miscellaneous Revenues include certain receipts from the agreements with the Arizona Diamondbacks baseball organization and interest earnings.

Other Financing Sources

Other Financing Sources are solely comprised by Fund Transfers In.

Fund Transfers

Revenue is transferred between the Stadium District funds to provide resources for operations and capital improvements. Under an intergovernmental agreement with the AZSTA, the District transfers any remaining revenue after debt payments, required reserves, and operations from the Stadium District Debt Service Fund (370) to the Cactus League Operations Fund (250). The remaining revenue is then sent to the AZSTA to be used for Cactus League purposes.

Additionally each year, half the net revenue from the Ballpark Operations Fund (253) is transferred to the Long Term Project Reserve Fund (450). These transfers are made as required under the agreements with the baseball team. The funds are utilized to maintain and improve the facility. In addition, transfers from the Stadium District Ballpark Operations Fund (253) to the Stadium District

Stadium District Car Rental Surcharge		
Fiscal Year	Annual Collections	Growth Rate
2004-05	\$ 6,024,416	23.8%
2005-04	6,498,814	7.9%
2006-07	6,288,093	-3.2%
2007-08	6,132,645	-2.5%
2008-09	5,304,567	-13.5%
2009-10	4,668,575	-12.0%
2010-11	4,988,266	6.8%
2011-12	5,191,682	4.1%
2012-13*	4,938,049	-4.9%
2013-14**	4,996,942	1.2%

* Forecasted
** Budgeted

Debt Service Fund (370) will be made for repayment of loans used for projects and renovations. As discussed previously, the reduction in debt service payment will allow for a payment of \$1,173,645 to the AZSTA. For further detail on Fund Transfers, refer to the Fund Transfer section earlier in this document.

Fund Balance Summary and Variance Commentary

The following schedule lists the estimated beginning fund balances, projected revenues and expenditures for the upcoming fiscal year, as well as resulting estimated fund balances at the end of FY 2014. "Beginning fund balance" represents resources accumulated within each fund as of the start of the fiscal year, based on actual and projected revenues and expenditures for prior fiscal years.

Cactus League Operations (250) Fund Balance Summary

	FY 2012 ACTUAL	FY 2013 ADOPTED	FY 2013 REVISED	FY 2013 FORECAST	FY 2014 ADOPTED
Beginning Spendable Fund Balance	\$ 3,571,574	\$ 3,670,660	\$ 3,670,660	\$ 3,666,764	\$ 4,386,880
Sources:					
Operating	\$ 141,694	\$ 135,500	\$ 135,500	\$ 933,604	\$ 1,308,920
Non-Recurring	-	-	-	688,388	-
Total Sources:	\$ 141,694	\$ 135,500	\$ 135,500	\$ 1,621,992	\$ 1,308,920
Uses:					
Operating	\$ 46,508	\$ 99,143	\$ 114,143	\$ 901,876	\$ 1,272,788
Non-Recurring	-	-	-	-	-
Total Uses:	\$ 46,508	\$ 99,143	\$ 114,143	\$ 901,876	\$ 1,272,788
Structural Balance	\$ 95,186	\$ 36,357	\$ 21,357	\$ 31,728	\$ 36,132
Accounting Adjustments	\$ 4	\$ -	\$ -	\$ -	\$ -
Ending Spendable Fund Balance:					
Restricted	\$ 3,666,764	\$ 3,707,017	\$ 3,692,017	\$ 4,386,880	\$ 4,423,012
Total Ending Spendable Fund Balance	\$ 3,666,764	\$ 3,707,017	\$ 3,692,017	\$ 4,386,880	\$ 4,423,012

Ballpark Operations (253) Fund Balance Summary

	FY 2012 ACTUAL	FY 2013 ADOPTED	FY 2013 REVISED	FY 2013 FORECAST	FY 2014 ADOPTED
Beginning Spendable Fund Balance	\$ 8,539,622	\$ 9,343,160	\$ 9,343,160	\$ 9,543,659	\$ 10,285,906
Sources:					
Operating	\$ 4,458,165	\$ 4,455,841	\$ 4,455,841	\$ 4,380,775	\$ 4,572,866
Total Sources:	\$ 4,458,165	\$ 4,455,841	\$ 4,455,841	\$ 4,380,775	\$ 4,572,866
Uses:					
Operating	\$ 3,454,130	\$ 3,733,168	\$ 3,733,168	\$ 3,638,528	\$ 3,948,367
Non-Recurring	-	-	9,854	-	-
Total Uses:	\$ 3,454,130	\$ 3,733,168	\$ 3,743,022	\$ 3,638,528	\$ 3,948,367
Structural Balance	\$ 1,004,035	\$ 722,673	\$ 722,673	\$ 742,247	\$ 624,499
Accounting Adjustments	\$ 2	\$ -	\$ -	\$ -	\$ -
Ending Spendable Fund Balance:					
Restricted	\$ 9,543,659	\$ 10,065,833	\$ 10,055,979	\$ 10,285,906	\$ 10,910,405
Total Ending Spendable Fund Balance	\$ 9,543,659	\$ 10,065,833	\$ 10,055,979	\$ 10,285,906	\$ 10,910,405

Stadium District Debt Service (370) Fund Balance Summary

	FY 2012 ACTUAL	FY 2013 ADOPTED	FY 2013 REVISED	FY 2013 FORECAST	FY 2014 ADOPTED
Beginning Spendable Fund Balance	\$ 9,255,676	\$ 8,511,299	\$ 8,511,299	\$ 9,245,158	\$ 3,800,218
Sources:					
Operating	\$ 6,727,020	\$ 6,251,987	\$ 6,266,987	\$ 6,225,202	\$ 6,197,802
Non-Recurring	-	-	25,140,000	25,140,000	-
Total Sources:	\$ 6,727,020	\$ 6,251,987	\$ 31,406,987	\$ 31,365,202	\$ 6,197,802
Uses:					
Operating	\$ 6,737,538	\$ 6,750,044	\$ 6,765,044	\$ 5,430,838	\$ 6,197,802
Non-Recurring	-	-	31,379,304	31,379,304	-
Total Uses:	\$ 6,737,538	\$ 6,750,044	\$ 38,144,348	\$ 36,810,142	\$ 6,197,802
Structural Balance	\$ (10,518)	\$ (498,057)	\$ (498,057)	\$ 794,364	\$ -
Ending Spendable Fund Balance:					
Restricted	\$ 9,245,158	\$ 8,013,242	\$ 1,773,938	\$ 3,800,218	\$ 3,800,218
Total Ending Spendable Fund Balance	\$ 9,245,158	\$ 8,013,242	\$ 1,773,938	\$ 3,800,218	\$ 3,800,218

Long Term Project Reserve (450) Fund Balance Summary

	FY 2012 ACTUAL	FY 2013 ADOPTED	FY 2013 REVISED	FY 2013 FORECAST	FY 2014 ADOPTED
Beginning Spendable Fund Balance	\$ 9,150,447	\$ 8,895,414	\$ 8,895,414	\$ 8,951,563	\$ 8,843,600
Sources:					
Operating	\$ 1,760,542	\$ 1,635,556	\$ 1,635,556	\$ 1,783,144	\$ 1,845,539
Non-Recurring	50	-	-	-	-
Total Sources:	\$ 1,760,592	\$ 1,635,556	\$ 1,635,556	\$ 1,783,144	\$ 1,845,539
Uses:					
Operating	\$ 2,500	\$ 3,000	\$ 3,000	\$ 2,500	\$ 3,000
Non-Recurring	1,956,977	1,900,000	1,900,000	1,888,607	3,500,000
Total Uses:	\$ 1,959,477	\$ 1,903,000	\$ 1,903,000	\$ 1,891,107	\$ 3,503,000
Structural Balance	\$ 1,758,042	\$ 1,632,556	\$ 1,632,556	\$ 1,780,644	\$ 1,842,539
Accounting Adjustments	\$ 1	\$ -	\$ -	\$ -	\$ -
Ending Spendable Fund Balance:					
Restricted	\$ 8,951,563	\$ 8,627,970	\$ 8,627,970	\$ 8,843,600	\$ 7,186,139
Total Ending Spendable Fund Balance	\$ 8,951,563	\$ 8,627,970	\$ 8,627,970	\$ 8,843,600	\$ 7,186,139

Appropriated Budget Reconciliations

Cactus League Operations Fund (250)

	Expenditures	Revenue
OPERATING		
FY 2013 Adopted Budget	\$ 99,143	\$ 135,500
Adjustments:	Agenda Item:	
Non Recurring		
<i>Cactus League Transfer</i>	<i>C-68-13-008-M-00</i>	
	\$ 539,722	\$ 524,722
	15,000	-
FY 2013 Revised Budget	\$ 638,865	\$ 660,222
Adjustments:	Agenda Item:	
Non Recurring		
<i>Cactus League Transfer</i>	<i>C-68-13-008-M-00</i>	
	\$ (539,722)	\$ (524,722)
	(15,000)	-
FY 2014 Budget Target	\$ 99,143	\$ 135,500
Adjustments:		
Base Adjustments	\$ -	\$ 1,179,420
<i>Stad Net Op Transfer to/from Debt Service</i>	-	1,179,420
General Revenues	\$ -	\$ (6,000)
<i>Interest Revenue</i>	-	(6,000)
Grants, Donations and Intergovernmental Agreements		
Intergovernmental Agreements	\$ 1,173,645	\$ -
<i>Other IGA</i>	1,173,645	-
FY 2014 Adopted Budget	\$ 1,272,788	\$ 1,308,920
<i>Percent Change from Target Amount</i>	<i>1183.8%</i>	<i>866.0%</i>

Ballpark Operations Fund (253)

	Expenditures	Revenue
OPERATING		
FY 2013 Adopted Budget	\$ 3,733,168	\$ 4,455,841
FY 2013 Revised Budget	\$ 3,733,168	\$ 4,455,841
FY 2014 Budget Target	\$ 3,733,168	\$ 4,455,841
Adjustments:		
Employee Compensation and Benefits		
Employee Retirement and Benefits	\$ 1,188	\$ -
Retirement Contributions	1,188	-
Base Adjustments	\$ 230,164	\$ 117,025
Other Base Adjustments	19,345	117,025
Stad Net Op Transfer to Long Term Res	210,819	-
Grants, Donations and Intergovernmental Agreements		
Intergovernmental Agreements	\$ (16,153)	\$ -
Other IGA	(16,153)	-
FY 2014 Tentative Budget	\$ 3,948,367	\$ 4,572,866
Percent Change from Target Amount	5.8%	2.6%
Adjustments:		
Base Adjustments	\$ -	\$ -
Other Base Adjustments	(373)	-
Decrease Other Services to maintain structural balance	\$ (373)	-
Internal Service Charges	373	-
FY 2014 Adopted Budget	\$ 3,948,367	\$ 4,572,866
Percent Change from Target Amount	5.8%	2.6%

Stadium District Debt Service Fund (370)

	Expenditures	Revenue
OPERATING		
FY 2013 Adopted Budget	\$ 6,750,044	\$ 6,251,987
Adjustments:	Agenda Item:	
Non Recurring		
Cactus League Transfer	\$ 539,722	\$ 15,000
	15,000	15,000
FY 2013 Revised Budget	\$ 7,289,766	\$ 6,266,987
Adjustments:	Agenda Item:	
Non Recurring		
Cactus League Transfer	\$ (539,722)	\$ (15,000)
	(15,000)	(15,000)
FY 2014 Budget Target	\$ 6,750,044	\$ 6,251,987
Adjustments:		
Base Adjustments	\$ (552,242)	\$ -
Debt Service	(1,731,662)	-
Stad Net Op Transfer to/from Debt Service	1,179,420	-
General Revenues	\$ -	\$ (54,185)
Car Rental Surcharge	-	244,955
Interest Revenue	-	(299,140)
FY 2014 Adopted Budget	\$ 6,197,802	\$ 6,197,802
Percent Change from Target Amount	-8.2%	-0.9%

Long Term Project Reserve Fund (450)

	Expenditures	Revenue
OPERATING		
FY 2013 Adopted Budget	\$ 3,000	\$ 1,635,556
FY 2013 Revised Budget	\$ 3,000	\$ 1,635,556
FY 2014 Budget Target	\$ 3,000	\$ 1,635,556
Adjustments:		
Base Adjustments	\$ -	\$ 210,819
<i>Stad Net Op Transfer to Long Term Res</i>	-	210,819
General Revenues	\$ -	\$ (836)
<i>Interest Revenue</i>	-	(836)
FY 2014 Adopted Budget	\$ 3,000	\$ 1,845,539
<i>Percent Change from Target Amount</i>	<i>0.0%</i>	<i>12.8%</i>
	Expenditures	Revenue
NON RECURRING NON PROJECT		
FY 2013 Adopted Budget	\$ 1,900,000	\$ -
FY 2013 Revised Budget	\$ 1,900,000	\$ -
Adjustments:		
Non Recurring	\$ (1,900,000)	\$ -
<i>Non Recurring Carry Forward</i>	(1,900,000)	-
FY 2014 Budget Target	\$ -	\$ -
FY 2014 Tentative Budget	\$ -	\$ -
<i>Percent Change from Target Amount</i>		
Adjustments:		
Non Recurring	\$ 3,500,000	\$ -
<i>Other Non-Recurring</i>	3,500,000	-
FY 2014 Adopted Budget	\$ 3,500,000	\$ -
<i>Percent Change from Target Amount</i>		

Eliminations Fund (900)

		Expenditures	Revenue
OPERATING			
FY 2013 Adopted Budget		\$ (2,200,020)	\$ (2,200,020)
Adjustments:	Agenda Item:		
Non Recurring		\$ (539,722)	\$ (539,722)
<i>Cactus League Transfer</i>	<i>C-68-13-008-M-00</i>	<i>(15,000)</i>	<i>(15,000)</i>
FY 2013 Revised Budget		\$ (2,739,742)	\$ (2,739,742)
Adjustments:	Agenda Item:		
Non Recurring		\$ 539,722	\$ 539,722
<i>Cactus League Transfer</i>	<i>C-68-13-008-M-00</i>	<i>15,000</i>	<i>15,000</i>
FY 2014 Budget Target		\$ (2,200,020)	\$ (2,200,020)
Adjustments:			
Base Adjustments		\$ (1,390,239)	\$ (1,390,239)
<i>Stad Net Op Transfer to/from Debt Service</i>		<i>(1,179,420)</i>	<i>(1,179,420)</i>
<i>Stad Net Op Transfer to Long Term Res</i>		<i>(210,819)</i>	<i>(210,819)</i>
FY 2014 Adopted Budget		\$ (3,590,259)	\$ (3,590,259)
<i>Percent Change from Target Amount</i>		<i>63.2%</i>	<i>63.2%</i>

Debt Service

The Stadium District was formed through action of the Maricopa County Board of Supervisors in September 1991 pursuant to A.R.S., Title 48, Chapter 26. The Stadium District has two purposes:

- To oversee the operation and maintenance of Chase Field, a Major League Baseball stadium, and;
- Enhance and promote Major League Baseball spring training in the County through the development of new, and the improvement of, existing baseball training facilities.

To accomplish these purposes, the Stadium District possesses the statutory authority to issue special obligation bonds to provide financial assistance for the development and improvement of baseball training facilities located within the County.

Debt Issuance History

The Stadium District has used debt financing for many years to finance capital projects. The following chart illustrates the amount of debt, as well as categories of outstanding debt for the fiscal year ended June 30, 2012.

LONG-TERM LIABILITIES
All Categories of Debt
Maricopa County Stadium District,
As of June 30, 2012

	Year Ending June 30				
	2008	2009	2010	2011	2012
GOVERNMENTAL ACTIVITIES:					
Bonds, loans, and other payables:					
Stadium District revenue bonds	\$ 44,270,000	\$ 41,165,000	\$ 37,905,000	\$ 34,515,000	\$ 30,945,000
Stadium District loans payable	10,864,916	10,465,338	9,286,098	8,106,857	6,909,857
Total Governmental activities	\$ 55,134,916	\$ 51,630,338	\$ 47,191,098	\$ 42,621,857	\$ 37,854,857

The Stadium District Revenue Bonds are special obligations of the District. The bonds are payable solely from pledged revenues, consisting of car rental surcharges levied and collected by the District pursuant to A.R.S., Title 48, Chapter 26, Article 2, §48-4234. The bonds do not constitute a debt or a pledge of the faith or credit of Maricopa County, the State of Arizona, or any other political subdivision. The payment of the bonds is enforceable solely out of the pledged revenues, and no owner shall have any right to compel any exercise of taxing power of the District, except for surcharges.

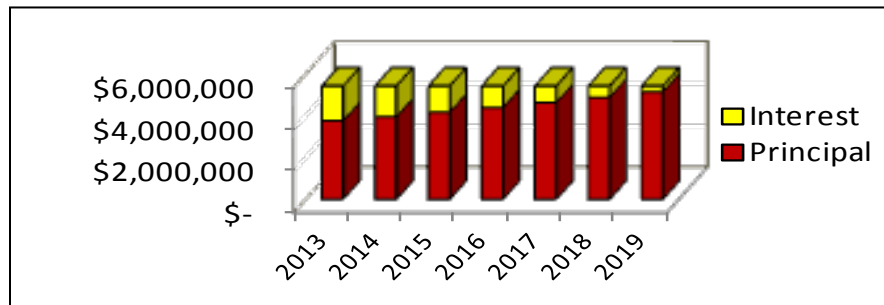
On August 1, 2012, the Maricopa County Stadium District issued Revenue Refunding Bonds, Series 2012 in the amount of \$25,140,000 (par value) with an interest rate of 2.28% maturing on June 1, 2019. The net proceeds, along with \$6,277,014 of Stadium District funds will be used to advance refund the Revenue Refunding Bonds, Series 2002 which mature on June 1, 2013 through June 1, 2019. The outstanding bonds are redeemable at par plus accrued interest on September 5, 2012. The total principal to be refunded is \$30,945,000.

The following tables illustrate the existing debt service for the outstanding Stadium District Revenue Bonds.

DEBT SERVICE REQUIREMENTS TO MATURITY
Stadium District Revenue Bonds
Maricopa County, Arizona
As of June 30, 2012

Year Ending June 30	Principal	Interest	Total Debt Service
2013	\$ 3,760,000	\$ 1,663,294	\$ 5,423,294
2014	3,960,000	1,461,194	5,421,194
2015	4,170,000	1,248,344	5,418,344
2016	4,395,000	1,024,206	5,419,206
2017	4,635,000	787,975	5,422,975
2018-19	10,025,000	815,388	10,840,388
Total	\$ 30,945,000	\$ 7,000,401	\$ 37,945,401

**DEBT SERVICE REQUIREMENTS
Stadium District Revenue Bonds**



Rating Agency Analysis

Independent assessments of the relative credit worthiness of municipal securities are provided by rating agencies. They furnish letter grades that convey their assessment of the ability and willingness of a borrower to repay its debt in full and on time. Credit ratings issued by these agencies are a major function in determining the cost of borrowed funds in the municipal bond market.

Moody's Investors Service, Standard and Poor's Corporation, and Fitch Ratings are the three major rating agencies that rate municipal debt. These rating agencies have provided a rating assessment of credit worthiness for the Stadium District. There are five primary factors that comprise their ratings:

- Economic conditions – stability of trends,
- Debt-history of District – debt and debt position,
- Governmental/administration – leadership and organizational structure of the District,
- Financial performance – current financial status and the history of financial reports,
- Debt management – debt policies, including long-term planning.

Each of the rating agencies has its own method of assigning a rating on the ability and willingness of a borrower to repay in full and on time. Issuers must pay a fee for the opportunity to have one or more rating agencies rate existing and proposed debt issuance. The following chart outlines how the ratings reflect creditworthiness, ranging from very strong securities to speculative and default situations.

Examples of the rating systems are:

BOND RATINGS Explanation of corporate/municipal bond ratings	RATING AGENCIES		
	Fitch	Moody's	Standard & Poor's
Premium quality	AAA	Aaa	AAA
High quality	AA	Aa	AA
Medium quality	A	A	A
Medium grade, lower quality	BBB	Baa	BBB
Predominantly speculative	BB	Ba	BB
Speculative, low grade	B	B	B
Poor to default	CCC	Caa	CCC
Highest speculation	CC	Ca	CC
Lowest quality, no interest	C	C	C
In default, in arrears	DDD		DDD
Questionable value	DD		DD
	D		D

Fitch and Standard & Poor's may use "+" or "-" to modify ratings while Moody's may use numerical modifiers such as 1 (highest), 2, or 3.

The following illustrates the Stadium District's debt rating.

Type of Debt	Fitch	Moody's	Standard & Poor's
Stadium District Revenue Bonds	BBB+ (1)	WR (2)	AAA (3)

(1) Bonds are insured, underlying rating.

(2) Withdrawn

(3) Bonds are insured, no underlying rating

Stadium District Loans Payable

On September 10, 2007, the Stadium District entered into a cost-sharing agreement with the Arizona Professional Baseball Team Limited Partnership (Team) for the purchase of a video board and related equipment. Under the terms of the agreement, the Team provided \$8,273,928 of the funding for the purchase and the agreement states that the Stadium District will pay the Team back over nine (9) years, beginning December 2009 and ending in December 2017.

On October 12, 2007, the Stadium District entered into a cost-sharing agreement with the Team for phase II of the suite renovations at Chase Field. Under the terms of the agreement, the Team provided \$1,832,928 of the funding for the renovations; and the agreement states that the Stadium District will pay the Team back over ten (10) years, beginning December 2011 and ending in December 2020.

DEBT SERVICE REQUIREMENTS
Stadium District Loans Payable
Maricopa County, Arizona
As of June 30, 2012

Year Ending		
June 30	Principal	
2013	\$	1,200,000
2014		1,200,000
2015		1,200,000
2016		1,200,000
2017		1,200,000
2018-22		906,857
Total	\$	6,906,857



Improvement Districts

Motion

Pursuant to ARS §48-954, adopt the Fiscal Year 2014 Tentative Budgets for the County Improvement Districts per the FY 2014 Budget Schedules entitled “Direct Assessment Special Districts” and “Street Lighting Improvement Districts.”

Direct Assessment Special Districts

DIST. NO.	DISTRICT NAME	LEVY PURPOSE	2013 BUDGET	ESTIMATED EXPENDITURES 2013	2014 BUDGET REQUEST	LESS AVAILABLE FUNDS	2014 DIRECT ASSESSMENT
K-91	Queen Creek Water Improv	Bond Interest	\$ 450	\$ 450	\$ 296	\$ -	\$ 296
		Bond redemption	1,844	1,844	1,517	-	1,517
			\$ 2,294	\$ 2,294	\$ 1,813	\$ -	\$ 1,813
K-106	7th Street North Improv.	Bond Interest	\$ 721	\$ 721	\$ 240	\$ -	\$ 240
		Bond redemption	6,006	6,006	6,006	-	6,006
			\$ 6,727	\$ 6,727	\$ 6,246	\$ -	\$ 6,246
K-109	Plymouth Street	Bond Interest	\$ 4,905	\$ 4,905	\$ 4,087	\$ -	\$ 4,087
		Bond redemption	-	-	2,919	-	2,919
			\$ 4,905	\$ 4,905	\$ 7,007	\$ -	\$ 7,007
28795	Circle City Community Park	General	\$ 13,800	\$ 13,800	\$ 13,800	\$ -	\$ 13,800
28529	Estrella Dells	General	100,000	100,000	100,000	-	100,000
28793	Queen Creek Water Improv	General	10,900	10,900	10,900	-	10,900
28835	20th Street	General	7,315	7,315	6,281	-	6,281
		Subtotal	\$ 132,015	\$ 132,015	\$ 130,981	\$ -	\$ 130,981
		Total	\$ 145,940	\$ 145,940	\$ 146,046	\$ -	\$ 146,046

Street Lighting Improvement District Levies

**MARICOPA COUNTY
STREET LIGHTING IMPROVEMENT DISTRICT LEVIES
SECONDARY ROLL
FISCAL YEAR 2014**

DIST #	DESCRIPTION	2012-13 BUDGET	Estimated 2013-14 BUDGET	Estimated TAX LEVY	TAX YEAR 2013 NET ASSESSED VALUE	Estimated 2013 TAX RATE
13001	Sun City 38B	3,583	3,642	67	674,473	0.0099
13003	Sunrise Unit 5 Ph 2	3,902	3,950	4,632	1,073,310	0.4316
13005	Golden West 2	11,542	12,305	15,194	1,649,888	0.9209
13010	Empire Gardens 2	1,414	1,514	1,832	190,740	0.9605
13051	Towne Meadows	8,800	9,013	672	6,718,270	0.0100
13056	The Vineyards of Mesa	12,705	13,554	17,029	1,534,641	1.1096
13057	Clark Acres	1,062	1,122	1,345	295,730	0.4548
13059	Country Meadows 9	23,434	23,738	29,507	1,431,836	2.0608
13069	Sun Lakes 09	3,270	3,485	3,955	739,187	0.5350
13070	Camelot Golf Club Est. 1	5,658	6,056	6,288	2,557,176	0.2459
13072	Desert Sands Golf & CC 3	7,637	8,132	8,930	1,023,908	0.8721
13075	Litchfield Park 19	7,344	7,424	7,776	1,547,300	0.5026
13078	Sunrise Meadows 1	283	303	403	1,829,557	0.0220
13079	Estate Ranchos	1,288	1,377	1,574	508,190	0.3097
13103	Desert Foothills Est 5	4,994	5,335	6,635	1,334,582	0.4972
13107	Desert Foothills Est 6	6,920	7,379	9,276	1,437,970	0.6451
13109	Apache Wells Mobile P 3A	2,829	3,028	2,998	522,216	0.5741
13121	Desert Sands Golf & CC 4	11,953	12,788	15,294	2,697,874	0.5669
13122	Sun Lakes 07	4,593	4,905	5,508	1,051,439	0.5239
13128	Litchfield Park 17	5,482	5,550	6,554	790,530	0.8291
13132	Valencia Village	7,644	7,822	9,726	962,567	1.0104
13147	Superstition View #1	3,897	4,171	5,343	407,784	1.3103
13169	Sun Lakes 22	5,743	6,141	6,825	3,620,776	0.1885
13176	Villa Royale	849	908	1,049	676,297	0.1551
13177	Coronado Acres	814	691	946	198,120	0.4775
13178	Sun Lakes 10	9,921	10,608	11,971	3,478,149	0.3442
13184	Hopeville	2,228	2,293	2,682	140,706	1.9061
13188	Sun Lakes 21	14,880	15,912	17,987	5,418,750	0.3319
13191	Dreamland Villa-19	1,113	1,192	1,300	310,280	0.4190
13203	Sun Lakes 19	7,536	8,030	8,756	2,452,083	0.3571
13210	Crestview Manor	1,113	722	1,012	103,040	0.9821
13219	Sun Lakes 12	10,182	10,887	12,061	2,765,580	0.4361
13220	Sun Lakes 14	8,354	8,933	10,247	2,283,368	0.4488
13221	Sun Lakes 16 & 16A	12,741	13,604	15,342	3,419,335	0.4487
13223	Sun Lakes 18	18,281	19,447	21,910	4,047,242	0.5414
13226	Sun Lakes 11 & 11A	1,828	1,954	2,150	1,264,249	0.1701
13228	Crimson Cove	2,505	2,682	3,350	209,648	1.5979
13247	Sun City 57	14,767	14,926	16,306	1,766,174	0.9232
13248	Apache Wells Mobile P 3B	4,244	4,542	4,695	855,790	0.5486

Street Lighting Improvement District Levies (continued)

DIST #	DESCRIPTION	2012-13 BUDGET	Estimated 2013-14 BUDGET	Estimated TAX LEVY	TAX YEAR 2013 NET ASSESSED VALUE	Estimated 2013 TAX RATE
13263	Sun City 10	33,902	34,217	35,401	3,804,615	0.9305
13264	Sun Lakes 03A	2,644	2,820	3,123	512,496	0.6094
13268	Sun Lakes 08	4,523	4,815	5,280	666,707	0.7920
13271	Mesquite Trails	4,942	5,276	6,636	501,246	1.3239
13281	Sun City 10A	32,150	32,449	34,315	3,474,220	0.9877
13287	Empire Gardens 3	1,414	1,514	1,953	203,430	0.9600
13288	Empire Gardens 4	1,663	1,772	2,202	218,980	1.0056
13290	Sun Lakes 15	7,832	8,375	9,513	2,483,561	0.3830
13291	Sun City 50A	5,029	5,092	5,431	406,739	1.3353
13298	Sun City West	1,027,516	1,039,886	1,110,562	200,457,253	0.5540
13303	Sun Lakes 17	14,620	15,633	17,492	3,404,536	0.5138
13310	Casa Mia 2A	2,829	3,028	3,801	259,289	1.4659
13311	Pomeroy Estates	3,112	3,331	4,137	541,593	0.7639
13312	Rio Vista West 2	250	260	15	146,910	0.0102
13315	Apache Wells Mobile P 6	3,678	3,936	4,014	930,929	0.4312
13316	Sun City 44	25,379	25,607	26,954	2,619,938	1.0288
13325	Queen Creek Plaza	2,908	3,094	3,728	183,689	2.0295
13326	Rio Vista West	7,017	7,412	8,280	337,280	2.4549
13329	Desert Saguaro Estates 1	5,289	5,661	7,196	400,624	1.7962
13330	Sun City 45	20,124	20,302	21,523	2,235,161	0.9629
13331	Sun City 46	13,440	13,563	14,653	1,617,318	0.9060
13335	Casa Mia 2B	3,395	3,634	4,444	400,290	1.1102
13343	Knott Manor	2,575	2,751	3,098	141,818	2.1845
13346	Circle City	4,185	4,243	4,692	540,338	0.8683
13348	Desert Saguaro Estates 2	2,227	2,384	3,015	323,500	0.9320
13349	Sun City 47	29,269	29,501	31,525	3,061,559	1.0297
13351	Sun City 38	3,828	3,864	3,919	298,729	1.3119
13352	Mesa East	27,726	29,656	30,836	3,166,012	0.9740
13354	Sun City 49	31,767	32,065	33,880	3,529,476	0.9599
13356	Desert Sands Golf & CC 6	3,395	3,634	4,193	696,059	0.6024
13357	Desert Sands Golf & CC 7	5,658	6,056	7,073	821,155	0.8613
13358	Sun City 38A	3,894	3,934	3,777	265,705	1.4215
13359	Velda Rose Estates East 5	3,340	3,576	3,826	480,787	0.7958
13361	Sun Lakes 04	8,374	8,960	10,112	2,538,212	0.3984
13362	Sun Lakes 05	16,424	17,579	19,692	3,255,826	0.6048
13363	Sun Lakes 06	13,361	14,280	15,914	2,936,625	0.5419
13364	Sun City 48	23,464	23,710	27,841	3,614,381	0.7703
13371	Oasis Verde	9,416	10,037	12,822	937,462	1.3677
13372	Sun City 15D	6,411	6,496	6,876	569,314	1.2078
13374	Sun City 51	19,943	20,133	21,229	2,135,377	0.9942
13375	Sun City 52	18,623	18,798	19,464	2,336,961	0.8329
13376	Sun City 50	12,522	12,643	13,127	1,637,123	0.8018
13383	Sun City West Expansion I	178,461	180,749	185,999	34,740,893	0.5354
13386	Litchfield Park 18	6,313	6,383	7,273	1,083,220	0.6714

Street Lighting Improvement District Levies (continued)

DIST #	DESCRIPTION	2012-13 BUDGET	Estimated 2013-14 BUDGET	Estimated TAX LEVY	TAX YEAR 2013 NET ASSESSED VALUE	Estimated 2013 TAX RATE
13392	Sun City 41	15,182	15,389	16,248	1,732,951	0.9376
13393	Sun City 53	43,977	44,388	46,313	6,588,410	0.7029
13394	Sun City 54	27,255	27,522	29,392	3,778,533	0.7779
13395	Sun City 55	27,598	27,869	28,579	3,215,912	0.8887
13396	Desert Skies 2	2,852	3,051	3,823	375,808	1.0173
13397	Sun City 56	6,349	6,409	6,557	843,964	0.7769
13401	Sun City 33	32,352	32,644	33,362	3,711,698	0.8988
13402	Rancho Del Sol 2	821	842	164	1,642,792	0.0100
13404	Sun City 17E F&G	13,141	13,283	14,230	1,831,975	0.7768
13417	Western Ranchettes	1,197	1,230	66	664,586	0.0099
13418	AZ Skies Mobile Est E2	4,176	4,469	4,956	362,231	1.3682
13419	Sun City 35	39,580	39,914	42,570	4,253,860	1.0007
13420	Az Skies Mobil Estates	5,289	5,661	6,212	669,732	0.9275
13421	Sun City 28A	3,573	3,608	3,775	455,962	0.8279
13422	Velda Rose Estates East 3	1,392	1,490	1,615	236,140	0.6839
13423	Velda Rose Estates East 4	1,949	2,086	2,479	175,370	1.4136
13424	Linda Vista	5,116	5,473	6,718	372,089	1.8055
13432	Sun City 17H	5,174	5,251	5,866	709,520	0.8268
13433	Sun Lakes 01	8,351	8,939	9,853	1,624,538	0.6065
13434	Sun Lakes 02	8,835	9,435	10,563	1,633,681	0.6466
13437	Granite Reef Vista Park	1,185	1,264	1,570	178,260	0.8807
13438	Sun City 34	5,483	5,528	5,696	719,810	0.7913
13439	Sun City 34A	27,118	27,390	29,684	3,279,598	0.9051
13440	Sun City 35A	25,569	25,790	27,161	2,981,067	0.9111
13441	Sun City 36	8,300	8,386	9,676	3,075,258	0.3146
13444	Velda Rose Estates East 2	2,227	2,384	2,506	288,548	0.8685
13446	Apache Wells Mobil P 1&2	19,737	21,012	22,230	4,992,318	0.4453
13447	Apache Cntry Club Est. 5	5,658	6,056	7,015	1,274,333	0.5505
13448	Apache Wells Mobile P 4B	1,414	1,514	1,491	225,569	0.6610
13450	Casa Mia	8,632	9,204	11,162	616,601	1.8102
13451	Desert Skies	2,263	2,423	2,917	224,530	1.2992
13452	Dreamland Villa 16	14,196	15,192	17,385	1,807,525	0.9618
13453	Dreamland Villa 17	4,420	4,724	5,320	591,319	0.8997
13454	Linda Vista 2	4,326	4,613	5,391	354,569	1.5204
13455	Lucy T. Homesites 2	3,815	4,071	4,622	338,171	1.3668
13456	Luke Field Homes	11,279	11,419	12,055	1,245,445	0.9679
13459	McAfee Mobile Manor	2,317	2,466	2,748	430,469	0.6384
13460	Rancho Grande Tres	9,510	10,152	12,495	1,052,260	1.1874
13463	Sun Lakes 03	13,501	14,440	15,886	2,291,988	0.6931
13465	Western Ranchettes 2	1,197	1,230	62	616,720	0.0101
13485	Sun City 32A	26,572	26,781	30,362	3,563,734	0.8520
13486	Sun City 31A	36,699	36,986	39,642	3,853,826	1.0286
13487	Sun City 39	14,515	14,681	17,765	2,818,615	0.6303
13488	Sun City 40	8,519	8,616	9,234	1,342,004	0.6881

Street Lighting Improvement District Levies (continued)

DIST #	DESCRIPTION	2012-13 BUDGET	Estimated 2013-14 BUDGET	Estimated TAX LEVY	TAX YEAR 2013 NET ASSESSED VALUE	Estimated 2013 TAX RATE
13490	Brentwood Acres	638	656	24	244,360	0.0098
13492	Desert Sands Golf & CC 8	5,941	6,359	7,992	825,405	0.9683
13494	Sun City 37	23,002	23,205	26,471	3,169,487	0.8352
13495	Sun City 42	12,395	12,549	13,650	1,346,746	1.0136
13496	Sun City 43	28,199	28,456	29,389	2,737,293	1.0737
13499	Sun City 28B	4,162	4,200	4,308	340,265	1.2661
13510	Camelot Golf Club Est. 2	4,833	5,170	6,206	1,187,444	0.5226
13801	Scottsdale Estates 01	1,678	1,724	162	1,616,224	0.0100
13802	Scottsdale Highlands 1	719	739	102	1,020,990	0.0100
13810	Melville 1	2,317	2,380	169	1,687,748	0.0100
13812	Scottsdale Estates 04	4,926	5,057	464	4,642,085	0.0100
13813	Scottsdale Highlands 2	799	821	94	935,830	0.0100
13816	Scottsdale Estates 02	2,077	2,134	192	1,922,209	0.0100
13817	Cavalier	2,443	2,507	196	1,961,935	0.0100
13820	Hidden Village	639	657	417	4,166,330	0.0100
13821	Scottsdale Estates 03	2,637	2,708	309	3,092,129	0.0100
13825	Mesa Country Club Park	3,961	4,239	5,177	505,629	1.0239
13827	Scottsdale Estates 05	4,304	4,417	435	4,345,269	0.0100
13830	Trail West	639	657	76	756,339	0.0100
13836	Dreamland Villa	2,528	2,704	2,936	274,759	1.0686
13837	Scottsdale Cntry Acres	1,518	1,559	171	1,709,209	0.0100
13838	Cox Heights 1	1,438	1,477	136	1,360,794	0.0100
13839	Cox Heights 2	4,041	4,148	298	2,979,068	0.0100
13840	Dreamland Villa 02	3,619	3,873	4,241	1,114,712	0.3805
13844	Esquire Villa 1	7,356	7,873	9,504	653,032	1.4554
13848	Scottsdale Estates 07	4,394	4,513	371	3,707,315	0.0100
13849	Scottsdale Estates 06	4,616	4,728	394	3,942,155	0.0100
13850	Scottsdale Estates 08	2,876	2,955	280	2,803,311	0.0100
13851	Scottsdale Estates 09	1,838	1,888	144	1,439,838	0.0100
13853	Cox Hghts 3 & Scot Est 12	3,675	3,775	375	3,752,806	0.0100
13855	Glenmar	2,784	2,980	3,479	287,240	1.2112
13859	Dreamland Villa 03	6,681	7,151	8,320	728,077	1.1427
13862	Town & Country Scottsdale	879	903	69	687,874	0.0100
13863	Country Place at Chandler	9,200	9,690	12,360	1,712,788	0.7216
13864	Scottsdale Highlands 4	532	543	52	522,510	0.0100
13865	Trail West 2	799	821	100	996,780	0.0100
13868	Scottsdale Estates 16	2,477	2,544	183	1,833,837	0.0100
13869	J & O Frontier Place	1,039	1,067	94	944,918	0.0099
13870	McCormick Estates 1	2,158	2,308	2,761	195,838	1.4098
13872	Dreamland Villa 04	2,576	2,754	3,007	374,260	0.8035
13874	Hallcraft 1	10,626	10,915	990	9,904,523	0.0100
13875	Hallcraft 2	6,520	6,679	589	5,886,445	0.0100
13876	Hallcraft 3	4,474	4,596	839	8,386,608	0.0100
13879	Apache Cntry Club Est. 1	10,467	11,204	13,520	2,054,088	0.6582

Street Lighting Improvement District Levies (continued)

DIST #	DESCRIPTION	2012-13 BUDGET	Estimated 2013-14 BUDGET	Estimated TAX LEVY	TAX YEAR 2013 NET ASSESSED VALUE	Estimated 2013 TAX RATE
13882	Scottsdale Cntry Acres 2	2,523	2,588	256	2,563,208	0.0100
13884	Mereway Manor	2,077	2,134	99	994,087	0.0100
13885	Cox Heights 7	719	739	52	515,960	0.0101
13886	Cox Heights 6	479	492	42	420,000	0.0100
13888	Cox Heights 4	1,758	1,805	171	1,707,717	0.0100
13890	Dreamland Villa 05	8,073	8,640	9,981	873,858	1.1422
13896	Scottsdale Highlands 5	639	657	48	475,722	0.0101
13901	Velda Rose Estates 1	1,670	1,788	1,999	180,605	1.1068
13908	Apache Cntry Club Est. 3	15,843	16,957	20,272	2,990,652	0.6778
13909	Dreamland Villa 06	5,710	6,104	7,130	938,103	0.7600
13911	Velda Rose Estates 2	2,505	2,682	2,889	222,565	1.2980
13912	Velda Rose Estates 3	2,784	2,980	3,390	450,939	0.7518
13916	Sun City 06	45,844	46,290	51,050	4,535,277	1.1256
13917	Sun City 05	20,297	20,496	22,414	2,159,540	1.0379
13919	Dreamland Villa 07	8,908	9,534	10,812	1,096,178	0.9863
13921	Dreamland Villa 08	6,162	6,587	7,577	843,572	0.8982
13922	Velda Rose Cntry Club Add	3,584	3,830	4,506	264,360	1.7045
13923	Sun City 06C	37,590	37,947	41,951	4,170,690	1.0059
13924	Sun City 06D	32,703	33,030	35,495	3,058,616	1.1605
13925	Sun City 06G	16,130	16,285	17,155	1,656,056	1.0359
13926	Sun City 07	14,636	14,768	16,296	1,712,350	0.9517
13927	Sun City 08	17,857	18,021	19,163	1,831,163	1.0465
13928	Sun City 09	14,354	14,480	15,534	1,245,579	1.2471
13929	Velda Rose Estates 4	2,784	2,980	3,160	402,174	0.7857
13930	Dreamland Villa 09	8,629	9,236	10,293	1,023,940	1.0052
13931	Sun City 11	58,207	58,831	64,049	5,742,137	1.1154
13932	Sun City 12	44,473	44,962	48,589	3,870,781	1.2553
13933	Sun City 15	5,205	5,262	5,152	518,752	0.9932
13934	Sun City 17	5,665	5,738	6,055	563,365	1.0748
13935	Sun City 01	400,100	403,787	440,973	26,498,040	1.6642
13936	Velda Rose Gardens	5,399	5,776	6,017	581,291	1.0351
13937	Dreamland Villa 10	8,073	8,640	9,525	975,931	0.9760
13938	Sun City 15B	7,170	7,260	7,703	671,719	1.1468
13939	Sun City 18 & 18A	44,961	45,367	46,428	4,844,618	0.9583
13940	Sun City 17A	3,134	3,164	3,284	341,746	0.9609
13941	Sun City 17B & 17C	11,260	11,382	12,359	1,556,015	0.7943
13942	Sun City 19 & 20	50,577	51,066	54,324	5,348,331	1.0157
13943	Dreamland Villa 11	11,692	12,514	13,713	1,359,620	1.0086
13944	Sun City 23	28,581	28,860	29,825	2,329,408	1.2804
13950	Sun City 21 & 21A	45,584	45,988	47,904	4,273,093	1.1211
13951	Dreamland Villa 12	9,743	10,428	11,527	1,110,963	1.0376
13952	Sun City 11A	15,470	15,611	16,624	1,172,986	1.4172
13953	Sun City 15C	16,472	16,649	19,393	3,046,180	0.6366
13954	Sun City 22 & 22A	40,100	40,457	42,459	3,102,014	1.3688

Street Lighting Improvement District Levies (continued)

DIST #	DESCRIPTION	2012-13 BUDGET	Estimated 2013-14 BUDGET	Estimated TAX LEVY	TAX YEAR 2013 NET ASSESSED VALUE	Estimated 2013 TAX RATE
13955	Apache Wells Mobile P 5	3,714	3,962	3,996	574,867	0.6951
13962	Velda Rose Estates East	5,011	5,363	6,009	454,619	1.3218
13964	Sun City 14	7,671	7,751	8,331	1,043,969	0.7980
13965	Sun City 22B	12,531	12,651	15,147	2,211,666	0.6849
13966	Sun City 25	53,020	53,524	56,137	6,213,314	0.9035
13967	Sun City 25A	28,465	28,727	30,782	3,285,731	0.9368
13968	Sun City 27	14,456	14,576	14,788	1,671,350	0.8848
13969	Sun City 30	53,285	53,768	56,320	5,301,818	1.0623
13970	Sun City 16	24,027	24,354	30,255	7,209,596	0.4196
13972	Apache Wells Mobile P 3	11,599	12,415	12,879	2,985,403	0.4314
13973	Dreamland Villa 14	18,955	20,288	22,548	2,545,806	0.8857
13974	Apache Wells Mobile P 4	8,487	9,084	9,294	2,525,620	0.3680
13978	Apache Wells Mobile P 4A	3,678	3,936	4,091	911,631	0.4488
13985	Sun City 24	11,119	11,226	12,001	1,516,399	0.7914
13986	Sun City 26	26,152	26,357	27,033	3,567,561	0.7577
13989	Sun City 26A	22,351	22,550	24,153	2,039,907	1.1840
13990	Sun City 31	20,634	20,796	21,364	2,134,686	1.0008
13991	Suburban Ranchettes	1,277	1,311	125	1,246,063	0.0100
13992	Sun City 24B	10,606	10,729	12,695	2,081,977	0.6098
13993	Sun City 28	4,705	4,754	5,003	505,557	0.9896
13994	Sun City 32	21,273	21,436	22,622	2,190,631	1.0327
13995	Dreamland Villa 15	12,294	13,154	14,727	1,638,309	0.8989
13999	Sun City 24C	7,238	7,294	7,765	1,279,651	0.6068
23076	Pinnacle Ranch at 83rd Ave	3,739	3,781	4,664	1,238,500	0.3766
23137	Country Meadows 10	17,970	18,202	23,365	2,030,148	1.1509
23145	Litchfield Vista Views II	2,719	2,750	3,256	1,153,210	0.2823
23176	Crystal Manor	9,654	9,654	12,413	941,327	1.3187
23189	Anthem I	762,922	772,425	987,087	104,554,438	0.9441
23254	Cloud Creek Ranch	1,542	1,608	2,053	418,441	0.4906
23255	Citrus Point	7,770	7,994	9,794	1,948,400	0.5027
23324	SCW Expansion 17	104,721	106,082	110,460	19,498,371	0.5665
23344	Dreaming Summit 1,2a,2b	53,518	54,905	69,817	12,271,425	0.5689
23352	Sun Lakes Unit 41	1,949	2,086	2,437	702,077	0.3471
23353	Wigwam Creek N.Ph.1	16,259	16,697	21,101	3,135,053	0.6731
23360	Dreaming Summit 3	24,852	25,474	32,023	7,232,325	0.4428
23375	Russell Ranch PH 1	4,621	4,719	5,556	2,870,470	0.1936
23399	Wigwam Creek South	56,688	58,212	73,810	16,832,356	0.4385
23452	Litchfield Vista Views IIIA&B	1,403	1,440	1,713	1,773,118	0.0966
23502	Dos Rios Units 1&2	4,969	5,099	6,527	4,268,250	0.1529
23567	White Tank Foothills	31,233	32,103	44,327	8,152,001	0.5438
23568	Capistrano North&South	6,121	6,297	7,801	1,621,420	0.4811
23572	Wigwam Creek N 2&2b	34,832	35,742	45,304	7,434,143	0.6094
23574	Coldwater Ranch	10,192	10,470	11,542	1,257,307	0.9180
23578	Cortessa Sub SLID	81,556	83,953	107,355	17,220,487	0.6234

Street Lighting Improvement District Levies (continued)

DIST #	DESCRIPTION	2012-13 BUDGET	Estimated 2013-14 BUDGET	Estimated TAX LEVY	TAX YEAR 2013 NET ASSESSED VALUE	Estimated 2013 TAX RATE
23579	Crossriver	17,361	17,816	23,179	13,761,046	0.1684
23580	SanTan Vista Unit III	4,286	4,553	5,930	4,787,230	0.1239
23594	Rancho Cabrillo	27,838	28,664	27,274	2,560,452	1.0652
23595	Jackrabbit Estates	4,454	4,568	5,923	4,703,234	0.1259
23596	Sundero	713	730	936	1,034,761	0.0905
23697	Arroyo Norte Unit 4	3,357	4,824	5,503	295,230	1.8640

		<u>5,396,107</u>	<u>5,504,378</u>	<u>6,085,278</u>		
					2012 SQUARE FOOTAGE	
13435	Az Skies Mobile Est. W 2	2,745	2,980	2,869	313,262	0.9089
23104	Litchfield Vista Views	2,418	2,422	3,010	1,369,683	0.1659